

# FINANCIAL TIMES

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## WORLD NEWS

### Albanian premier goes into hiding as violence spreads

Albanian prime minister Fatos Nano went into hiding yesterday, claiming a coup was being organised by opposition mobs in Tirana. Supporters of former president Sali Berisha commandeered tanks and seized a broadcasting centre as violence gripped the capital for the second day running. Page 2

Iraq spurns sanctions review Baghdad is "walking away" from a possible review of United Nations sanctions by not co-operating with UN weapons inspectors, said Richard Butler, head of the commission on dismantling Iraq's weapons of mass destruction. Page 5

Schröder focuses fight on Kohl Gerhard Schröder, Social Democrat candidate for chancellor, painted Germany's September 27 election as a straight fight between himself and Helmut Kohl as he dismissed his party's poor Bavarian poll results. Page 20; Second wind for Kohl, Page 20

Indonesian unrest continues Shops were looted and buildings damaged as thousands of public transport workers demonstrated in Medan in the latest protest against Indonesia's surging prices. There were also protests in the second city, Surabaya.

Tehran steps up war of words Iran's supreme leader, Ayatollah Ali Khamenei, warned the Afghan Taliban movement and Pakistan that their actions in Afghanistan could provoke regional conflict. Page 5

Europe's health deteriorates Europeans' life expectancy has fallen from 73.1 years in 1991 to 72.4 in 1994, says the World Health Organisation.

UN seeks flood aid for Bangladesh The UN World Food Programme asked for an extra 355,000 tonnes of wheat for Bangladesh, where floods have killed at least 950 people and left millions facing hunger and disease.

No early release for Leeson Nick Leeson, the UK trader who brought down Barings bank, will not be freed early from prison. Despite his cancer, the Singapore authorities say his condition does not warrant early release.

China's ex-president dies Former Chinese president Yang Shangkun, who was sidelined as a rival to the late leader Deng Xiaoping, died aged 82. He was an architect of the 1989 crackdown on pro-democracy demonstrations in Tiananmen Square.

UK ruling on Viagra Britain's health department told doctors not to prescribe Pfizer's anti-impotence drug Viagra under the state-funded National Health Service, citing cost worries.

Malta renews EU application Malta has renewed its quest for European Union membership. The Mediterranean island had applied to join in 1990.

Breakfast bars A London top security prison is offering 200 guests bed and breakfast in its cells to give them a glimpse of life behind bars.

Former Alabama governor dies George Wallace, champion of segregation and four times a US presidential candidate, has died aged 79. Obituary, Page 6

## BUSINESS NEWS

### Barclays Capital hit by European bond market turmoil

Barclays Capital, the UK investment bank, is running into difficulties with a \$500m exposure to the European leveraged buyout sector owing to turmoil in the European bond market. Page 23; Bonds, Page 34

The Bank of Japan is considering injecting more money into the economy by increasing its monthly purchases of Japanese government bonds from ¥400bn to ¥600bn (\$2.75bn to \$4.1bn). Page 22; Japan's new warriors, Page 20; Observer, Page 21

Daimler-Benz was assured of an easier ride in gaining shareholder approval for its \$40bn merger with Chrysler when US tax authorities lowered the minimum threshold of Daimler shares that have to be exchanged for new DaimlerChrysler stock. Page 26

NTT DoCoMo, the world's largest mobile telecoms company, formally announced its initial public offering and intention to list on the first section of the Tokyo Stock Exchange in a move set to raise about \$15bn. Page 23

Fitch IBCA, the rating agency, downgraded German bank Landesbank Rheinland Pfalz and said it was "almost certain" to downgrade Westdeutsche Landesbank because of their exposure to Russia. Page 28

Old Mutual, the South African life insurer and asset manager, is negotiating with the South African authorities over plans to list in London. Page 23

Israel's high-tech venture capital funds, which have raised nearly \$1.5bn since 1991, have accumulated more money than they can spend wisely, says one Israeli venture capitalist. Page 26

Telcel, the US telephone equipment company, has abandoned its attempt to buy Ciena, the fibre-optics group, as Ciena warned of a worsening financial outlook. Page 23

Pakistan's commerce ministry has called a meeting of cotton businesses and farmers amid mounting pressure to relax restrictions on cotton exports. Page 4; Fall in exports, Page 12

Investor, the main investment vehicle of Sweden's Wallenberg business empire, is appointing more international directors at companies it controls. Page 30

GE, the UK defence and electrical goods company, confirmed it is to buy the computer tomography subsidiary of Elscint of Israel for \$275m. Page 31

Union Bank of Norway is to issue up to NOK2.084bn (\$276m) in primary capital certificates to finance its planned acquisition of Gjensidige Bank. Page 28

Lukoil, Russia's largest fully integrated oil company, suffered a 50 per cent drop in pre-tax profits in the first half of the year, to Rb1.2bn (\$103m). Page 28

Sideline Holdings, the world's biggest ferrochrome producer, has more than tripled first-half net earnings to \$46.3m. Page 26

## World Equity Markets

The latest trends and data from more than 50 national markets at a glance  
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## WORLD MARKETS

STOCK MARKET INDICES			
New York: S&P 500	2924.85	(+228.13)	
Dow Jones Ind. Av.	1675.09	(+94.48)	
NASDAQ Composite	2095.49	(+136.47)	
Europe and Far East			
London	3714.81	(+150.34)	
Frankfurt	1458.08	(+52.65)	
Paris	14227.37	(+310.38)	
Asia			
Hong Kong	5657.5	(+87.5)	
Taiwan	108.10	(+1.03)	
Japan: Nikkei 225	114.74	(+1.03)	
Other			
UK: FTSE 100	2715	(+115.262)	
Germany: DAX	108.10	(+1.03)	
France: CAC 40	114.74	(+1.03)	
Italy: MIB 30	114.74	(+1.03)	
Spain: IBEX 35	114.74	(+1.03)	
South Africa: JSE 40	114.74	(+1.03)	
India: SENSEX	114.74	(+1.03)	
China: Shanghai	114.74	(+1.03)	
South Korea: KOSPI	114.74	(+1.03)	
Thailand: SET	114.74	(+1.03)	
Malaysia: KLSE	114.74	(+1.03)	
Indonesia: IHSG	114.74	(+1.03)	
Philippines: PSE	114.74	(+1.03)	
Singapore: SSEC	114.74	(+1.03)	
Brunei: BBSE	114.74	(+1.03)	
Myanmar: MYSE	114.74	(+1.03)	
Nepal: NSE	114.74	(+1.03)	
Bhutan: BSE	114.74	(+1.03)	
Laos: LSE	114.74	(+1.03)	
Vietnam: VSE	114.74	(+1.03)	
Cambodia: CBSE	114.74	(+1.03)	
Timor: TSE	114.74	(+1.03)	
East Timor: ESTSE	114.74	(+1.03)	
West Bank: WBSE	114.74	(+1.03)	
Gaza: GSE	114.74	(+1.03)	
Jerusalem: JSE	114.74	(+1.03)	
Hebron: HSE	114.74	(+1.03)	
Ramallah: RSE	114.74	(+1.03)	
Nablus: NSE	114.74	(+1.03)	
Tulkarm: TSE	114.74	(+1.03)	
Beit Sahour: BSSE	114.74	(+1.03)	
Beit Nuba: BNSE	114.74	(+1.03)	
Beit Fajjar: BFSE	114.74	(+1.03)	
Beit Hanina: BHSE	114.74	(+1.03)	
Beit Marwan: BMSE	114.74	(+1.03)	
Beit Nattafeh: BNSE	114.74	(+1.03)	
Beit Ummar: BUSE	114.74	(+1.03)	
Beit Wizar: BWSE	114.74	(+1.03)	
Beit Yezine: BYSE	114.74	(+1.03)	
Beit Zaytoonah: BZSE	114.74	(+1.03)	
Beit Zuhair: BZSE	114.74	(+1.03)	
Beit Zuhair: BZSE	114.74	(+1.03)	

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# Clinton highlights need for global response to turmoil

US president outlines six steps to stave off financial crisis

By Stephen Feller in Washington and Max Wilkinson in London

President Bill Clinton yesterday reflected heightened US concern about the state of global financial markets and outlined six steps that should be taken immediately to stave off further crisis.

- to work with Japan, Europe and other nations to spur growth
- to expand efforts to allow businesses in Asia to emerge from their crippling debt
- a request to the World Bank to double its support for a social safety net in Asia
- a request for the main industrialised countries to release \$15bn of funds in the General Arrangements to Borrow on the International Monetary Fund to help Latin America
- increased lending by the US Ex-Im bank over the next three months
- an exhortation to Congress to increase the capital of the IMF

His points were made as world financial leaders yesterday responded to the threat of a global economic slowdown with the promise of concerted action to stimulate the leading econo-

mies if that should prove necessary.

In a statement released in the financial centres, ministers and central bank governors of the Group of Seven industrial countries revealed they had been having urgent discussions in the last few days about the "challenges" now facing the international financial system.

Their statement followed strong hints 10 days ago from Alan Greenspan, chairman of the Federal Reserve.

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Suggest challenges for 90 years Page 6  
Wake-up call for Greenspan Page 21  
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Hill and Clinton hit by crisis Page 23  
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US federal reserve, that he might be ready to ease interest rates if the outlook for the US economy deteriorated.

Last week, the Bank of England dropped a similar hint, while Japanese officials made it known that they were prepared to stimulate their economy by monetising some of Japan's debt.

The G7 statement suggests that, if necessary, there might be a concerted lowering of interest

rates throughout the industrialised world in response to the turmoil. They G7 nations said inflation was low or falling in many parts of the world and that the balance of risks in the world economy had shifted. They would therefore explore ways to "reinforce existing programmes in support of growth-oriented policies".

They reaffirmed the importance of the IMF in helping to solve the problems, including the possibility of activating the IMF's General Arrangements to Borrow to increase funds available to it.

Mr Clinton, speaking in New York, said he had asked Robert Rubin, the US Treasury Secretary, and Alan Greenspan, the Fed chairman, to convene within 30 days a meeting of their counterparts in the Group of 23 leading industrialised and emerging economies. This, officials said, was likely to take place at the Washington annual meetings of the IMF and World Bank early next month.

Mr Clinton said that with a quarter of the world's population living in countries with declining or negative economic growth "the industrial world's chief priority today plainly is to spur



President Bill Clinton leaving the White House yesterday to make his speech urging a global reaction to financial crisis

growth". US officials denied that this meant the president was putting pressure on the Federal Reserve to cut interest rates.

The G22 meeting would discuss what Mr Clinton described as a longer-term project to create international financial institutions to "adapt the international

financial architecture to the 21st century". Discussions have already taken place on this topic. A senior IMF official said yesterday that controls on capital flows could be in the future be regarded in a more positive light by the IMF than it has in the recent past.

# President takes a lesson from Lion King

Business as usual for Clinton in New York as Starr says investigation will move into 'other phases'

By Richard Wolffe in Washington and Richard Waters in New York

Garbage trucks packed with sand were rolled on to the streets of New York yesterday to provide a presidential shield in the event of a terrorist bomb attack.

And while the barriers did little to protect a struggling President Clinton from the wrath of an angry nation, they at least brought a temporary significance back to his mission: to help bring order to a troubled world.

Mr Clinton ventured to New York yesterday in what

amounted to his first attempt to reclaim the mantle of his presidency since last Friday's publication of the damning report on his sexual relationship with Monica Lewinsky by Kenneth Starr, the independent counsel.

It seemed fitting that Mr Clinton should attend a gala fundraising event last night at New York's latest hit show, the Walt Disney musical The Lion King - the sentimental tale of wayward young lion cub growing to maturity and reclaiming his realm from the powers of darkness.

The White House insisted it had returned to business as usual yesterday as the president addressed the global financial crisis while Congress digested the Starr report's arguments for impeachment.

Members of the judiciary committee of the House of Representatives - aided by 27 staff - were yesterday trawling through more than 2,000 pages of unpublished documents delivered by Starr last week.

However, the president came under continued attack yesterday in the wake of the Starr report's

detailed account of his 18-month affair with Ms Lewinsky, the former White House intern.

USA Today, the widely circulated national broadsheet newspaper, joined several regional newspapers to call on Mr Clinton to resign immediately rather than suffer "months of continued national embarrassment".

Meanwhile, Mr Starr responded to criticism that his report focused excessively on the sexual details of the Lewinsky affair by saying that his investigation would be moving into "other phases".

In his report, Mr Starr suggested that further inquiries were needed into other aspects of the Lewinsky case, including possible attempts to influence the evidence of Kathleen Willey, who alleged further sexual misconduct against Mr Clinton last year.

Republicans in the House of Representatives continued to call for President Clinton's resignation yesterday. Greg Ganske of Iowa and John Thune of South Dakota both urged him to "do the honourable thing and resign".

# Argentina seeks loans up to \$6bn

By Ken Wain in Buenos Aires

Argentina is seeking to finalise a \$5.5bn-\$6bn loan package from multilateral lending institutions and local private sector banks to help shield the country from the global economic turmoil.

Details of the package, which is expected to include financing from the World Bank and Inter-American Development Bank, will be announced before the end of this month.

The loans would be used to tide Argentina over until the end of the first quarter of 1999 should it prove unable to borrow in the debt markets because of continuing financial instability.

The funding would be separate from Argentina's existing \$2.8bn extended fund facility with the International Monetary Fund, which the government has no plans to draw down.

"This should be a very strong signal to the markets that we are well advanced in meeting our financing requirements and help remove any concerns over our liquidity," said Pablo Guidotti, deputy economy minister.

Officials stressed Argentina still hoped to meet its financing needs through the markets, and the stand-by funding was intended to be "complementary" to commercial borrowing.

A government campaign to persuade foreign investors that the country's economic fundamentals remain strong has so far failed to

lift the stock market, which has tumbled in step with neighbouring Brazil. However, some relief came yesterday with the Merval leading share index up 1.7 per cent in early trading to 327.6. In São Paulo, Brazil's Bovespa index of the 57 most traded shares was up 2.3 per cent by mid-day.

Argentina remains dependent on inflows of foreign capital to service its \$100bn-plus external debt, and bridge its fiscal deficit, which it aims to cut to around 1 per cent of GDP this year. The country has yet to raise \$2bn to complete its 1998 borrowing programme, while next year's needs are estimated at \$1.8bn.

News of the negotiations came as Roque Fernández, the economy minister, prepared to present an austere 1999 budget to Congress in a further attempt to "differentiate" Argentina from other emerging markets in investors' minds.

Bank deposits have so far shown no signs of slipping, signalling continuing confidence in "convertibility", the currency board system that pegs Argentina's peso at par to the dollar.

Deposits yesterday edged up to \$76.9bn, while central bank foreign exchange reserves stood at \$24.5bn. The total reserves of the financial system, including a "repo" facility maintained with international commercial banks, stood at \$31.5bn.

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# WORLD NEWS

## EUROPE

RUSSIA'S CRISIS 'EXTRAORDINARY MEASURES' TO PAY ARREARS OWED TO WORKERS

## Primakov may be ready to print money

By Arkady Ostrovsky in Moscow

Yevgeny Primakov, Russia's new prime minister, said yesterday the government might resort to "extraordinary measures" to pay off massive wage and pension arrears owed to state workers.

Mr Primakov did not specify what he had in mind, but he appeared to be preparing the ground to print money.

"We should make clear to the population that all inflationary turns, which are inevitable, and price increases, which will go

ahead in a corresponding manner, will be duly compensated for the low-paid section of the population," Mr Primakov said.

The warning came as Mr Primakov's still incomplete cabinet met for the first time with its final political complexion still unclear. Victor Chernomyrdin, the former prime minister, said after meeting Mr Primakov that Boris Fyodorov, the acting deputy prime minister in charge of macroeconomic policy, and Mikhail Zadornov, the acting finance minister, might keep their jobs.

Both men are outspoken proponents of tight monetary policies and are considered strong market reformers.

Grigory Yavlinsky, the leader of the liberal Yabloko party, who first publicly proposed Mr Primakov for the post of prime minister, said he had turned down a post in the cabinet because he disagreed with the economic policies of Mr Primakov's economics chief, Yuri Maslyukov, a Communist party member and former central planning chief.

The Communist party also distanced itself from the new

government, however. Genady Zyuganov, the party's leader, said he would not be proposing anyone for the cabinet until he knew more about Mr Primakov's economic policies.

Mr Primakov has said he will not be dominated by Russia's powerful bankers as previous governments had been. Industry chiefs and banking tycoons alike – the so-called "oligarchs" – have said they support the controlled "emission" of roubles. But signs emerged yesterday of open rivalry between the two groups.

"For seven years we have been in isolation, suffocating without any real investments, which have been channelled into commercial banks," said Andrei Kochev, head of the development and investor relations department of Lukoil, Russia's largest oil company.

"But the era of the speculative financial sector is over," Mr Kochev said. A controlled emission of money would inject liquidity into an economy which has been handicapped by barter trading and non-payments. The question, however, remains

as to where the money would go.

Mr Kochev said Lukoil was encouraged by Mr Primakov's promise to put greater emphasis on the "real economy" and to support industry.

Mikhail Berger, the liberal editor of the daily newspaper Segodnya, yesterday told a group of foreign investors that one of Mr Primakov's great advantages was his independence from the banking oligarchy. "The government will not give in to the pressure from powerful financial groups," he said.

## Report on Russian crisis prepared for G7

By David Buchanan, Diplomatic Editor, in London

Leaders of the Group of Seven industrialised countries will shortly receive a report on the Russian economy that could be considered at a special summit on Russia and other trouble zones in the world economy.

At a meeting in London yesterday, senior G7 and

international financial officials were addressed by Russian officials, who stressed the country should be judged by its acts, rather than its political composition. Western diplomats said this appeared to be an appeal not to take fright at the appearance of a new Soviet system in the new government.

The Russian deputy foreign minister, Georgy Mamedov, told reporters after briefing the G7 officials that a team of IMF experts was likely to visit Moscow later this week.

The meeting was intended to "share analysis and reach a common appreciation" of Russia's economic plight, a British government official said yesterday.

The western officials will also prepare a report on the subject for G7 leaders. Tony Blair, the British prime minister who is currently chairing the G7, is today expected to brief President Yeltsin.

Mr Blair's office said the G7 would decide in the next fortnight whether to call a special summit on Russia and other world financial problems. The decision would be made in the light of the G7 officials' report.

Discussions of Russia in the margins of other international meetings by G7 foreign ministers in New York on September 24 and G7 finance ministers in Washington on October 3 will also be taken into account.

The British official said the Russian statement at yesterday's meeting was "considered useful and significant", "because the west is looking for indications that economic transformation will continue in Russia".

However, the same official also indicated that the west was not preparing any extraordinary new rescue package for Russia. "If the reform programme is a good one, we are ready through the normal ways to help it."

TIRANA CLASHES GOVERNMENT SPOKESMAN HINTS AT NEED FOR NEW FOREIGN INTERVENTION

## Premier claims coup as Albanian mobs erupt

By Guy Dinmore in Belgrade

Albania's prime minister, Fatos Nano, went into hiding yesterday, claiming a coup was being organised by opposition mobs in Tirana. Supporters of the former president, Sali Berisha, commandeered tanks and seized a broadcasting centre, plunging the capital into violence for a second day.

The government denied reports that the prime minister had resigned. "He considers this a coup d'état," said his spokesman. "He is not going to resign."

He said Mr Nano had been in contact with foreign leaders and had told them the situation was intolerable. The spokesman added: "I do not exclude interventions like last year."

everyone not to allow anyone to bring back the chaos of last year, to hijack Albania and all of us with it."

The riots came a day after Mr Berisha's supporters, infuriated by the assassination of Azem Hajdari, a leading member of his Democratic party, had set fire to the prime minister's office in a wave of violence that left at least one dead.

In the civil uprising that exploded across Albania last year, army arsenals were looted, hundreds of thousands of weapons and more than 2,000 people died.

Mr Berisha's Democratic party was heavily defeated by Mr Nano's Socialists in elections that followed.

The Organisation for Security and Co-operation in Europe (OSCE), which has been mediating between the two parties, blamed the latest violence on a minority of hardliners and said there was no comparison with last year's unrest.

The OSCE was pressing Mr Berisha to call off the armed mob, which was roaming the streets in cars



Anti-government demonstrators parade through Tirana yesterday riding a captured tank. AP

as well as several tanks and armoured personnel carriers seized from the army.

Rumours that Berisha supporters were planning a coup had been circulating in Tirana for several weeks. The spark for the current violence came on Saturday night when unidentified gunmen killed Mr Hajdari and his two bodyguards. Mr Berisha blamed the deaths on Mr Nano and called on the prime minister to resign.

Yesterday large crowds gathered for the funeral of the three men in Tirana's main Skanderbeg square. Addressing the rally, Mr Berisha again accused Mr Nano of being behind Mr Hajdari's death but called for a day of peace in his honour.

Demonstrators then carried the three coffins to the prime minister's office where gunfire erupted, apparently from guards inside.

Mr Hajdari had been a fiery student leader who played a leading role in Albania's anti-communist revolution in 1991. He came from Tropoje, the same northern town as Mr Berisha, and had galvanised opposition among the tight-knit clans there against Mr Nano, a southerner.

Mr Hajdari also had ties to ethnic Albanian rebels fighting for independence in Serbia's Kosovo province, just across the mountains from northern Albania. Yesterday in Tirana demonstrators chanted "UCK", the Albanian acronym for the Kosovo Liberation Army.

## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1990=100.

UNITED STATES					JAPAN					GERMANY					
Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	
1987	270.2	-131.8	-145.6	115.4	107.8	194.7	83.7	72.8	169.58	104.7	254.4	56.8	40.6	2,070.70	97.3
1988	272.5	-100.2	-108.4	113.33	105.5	218.7	79.8	67.8	151.51	115.9	272.6	61.4	42.4	2,073.98	96.8
1989	300.2	-99.3	-94.6	110.17	104.3	245.5	70.6	80.1	151.57	110.8	310.1	61.1	51.5	2,069.1	95.9
1990	309.0	-79.3	-72.1	127.45	100.0	220.0	50.0	36.2	183.94	99.9	324.8	51.8	38.4	2,053.7	100.0
1991	340.5	-53.5	-4.6	120.0	98.5	249.4	77.7	59.2	166.44	108.4	327.6	51.1	-14.4	2,040.0	99.2
1992	345.9	-63.2	-43.5	129.57	96.5	256.6	96.2	83.6	164.05	113.8	330.8	56.6	-14.8	2,019.7	102.1
1993	397.3	-98.7	-73.6	119.8	98.5	300.3	118.8	110.8	130.31	136.5	325.2	30.4	-12.0	1,933.7	106.1
1994	423.2	-127.0	-104.4	116.67	97.6	325.0	121.3	110.0	130.98	147.0	360.2	37.2	-17.1	1,819.8	108.9
1995	452.3	-122.8	-86.2	125.23	91.8	331.1	122.8	57.1	121.43	154.4	365.0	45.0	-17.6	1,850.9	111.8
1996	480.0	-139.0	-107.7	125.26	96.6	320.1	67.4	53.9	136.24	134.0	418.6	52.1	-11.0	1,684.4	108.9
1997	608.4	-160.5	-137.2	113.09	104.4	361.6	89.2	83.3	136.84	126.1	454.3	59.4	-3.5	1,598.4	103.9
3rd qtr.1997	157.0	-42.0	-35.0	1,089.3	105.1	96.8	25.2	24.0	128.47	131.1	117.5	16.6	-3.4	1,867.2	102.8
4th qtr.1997	160.8	-41.5	-40.6	1,124.6	105.4	88.8	25.1	25.1	140.91	122.2	112.7	16.2	2.9	1,974.0	103.3
1st qtr.1998	159.8	-47.9	-43.5	1,087.4	105.1	88.0	27.4	26.5	139.32	121.2	119.5	16.7	-3.2	1,977.7	102.7
2nd qtr.1998	151.5	-55.8	-51.3	1,102.0	110.8	83.2	28.3	25.4	148.56	114.3	116.0	16.8	3.4	1,975.6	103.7
September	53.3	-14.1	n.a.	1,097.4	105.7	31.3	8.0	8.0	132.58	127.6	40.8	7.2	-1.4	1,961.8	103.0
October	53.2	-14.1	n.a.	1,119.1	104.9	31.4	9.0	9.2	135.36	126.6	38.8	4.4	-2.7	1,985.5	103.3
November	50.9	-13.7	n.a.	1,142.1	105.8	29.2	8.4	8.0	143.21	121.4	38.2	5.3	0.5	1,979.4	103.5
December	52.9	-14.4	n.a.	1,112.2	105.3	29.2	7.7	7.9	144.17	118.7	38.7	5.5	5.1	1,979.1	103.2
January 1998	53.8	-14.8	n.a.	1,087.3	109.6	30.4	8.2	7.8	140.80	120.0	40.2	4.2	-6.8	1,974.9	102.8
February	52.5	-15.7	n.a.	1,099.2	108.4	29.8	10.5	11.2	137.00	123.4	39.8	5.8	-0.2	1,974.8	102.7
March	53.5	-17.6	n.a.	1,085.7	109.1	28.6	8.7	7.5	140.17	120.5	39.5	6.5	1.1	1,981.6	102.5
April	51.2	-18.6	n.a.	1,093.7	109.7	27.9	8.9	5.8	144.29	117.8	41.9	6.8	1.1	1,981.6	102.0
May	50.0	-19.4	n.a.	1,110.2	110.2	27.9	10.6	10.0	148.80	114.5	39.9	7.1	0.7	1,989.7	104.1
June	50.4	-17.8	n.a.	1,102.2	112.3	27.5	8.8	9.8	150.60	110.8	40.2	4.8	1.5	1,975.4	104.1
July				1,092.0	113.0				154.05	110.5				1,975.8	104.0
August				1,102.8	114.8				159.70	107.5				1,972.4	104.2

FRANCE					ITALY					UNITED KINGDOM					
Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	
1987	128.3	-4.6	-3.7	8,025.6	98.9	101.0	-7.7	-1.9	194.93	100.9	112.3	-1.4	-2.8	0,764.7	95.4
1988	141.9	-4.7	-3.7	7,935.4	96.9	106.3	-6.9	-5.4	153.68	97.6	120.8	-32.3	-24.9	0,564.3	102.4
1989	162.3	-6.3	-3.3	7,016.9	96.0	127.8	-11.3	-10.7	150.92	98.5	137.0	-36.7	-33.3	0,673.2	102.3
1990	190.0	-17.2	-7.2	6,992.0	100.0	133.6	-8.4	-12.9	152.32	100.0	142.3	-36.8	-26.2	0,719.0	100.0
1991	213.9	-14.2	-8.8	6,865.9	102.9	147.0	-10.5	-12.2	152.1	100.0	147.7	-14.7	-11.0	0,702.0	102.0
1992	192.5	-4.5	2.3	6,842.0	101.5	137.9	-8.0	-22.6	159.15	95.5	145.9	-17.8	-13.8	0,735.9	96.9
1993	175.9	12.3	6.0	6,581.1	105.0	144.9	16.1	8.7	163.67	90.4	156.0	-17.3	-13.2	0,778.0	88.0
1994	198.9	12.6	5.4	6,565.8	106.1	181.4	18.8	12.0	190.68	79.9	178.0	-14.4	-2.1	0,773.6	89.2
1995	216.7	10.4	1.7	6,449.0	101.6	216.6	21.6	16.6	193.61	78.1	203.3	-14.6	-4.1	0,819.0	84.3
1996	230.5	13.8	16.4	6,498.9	105.1	201.3	30.6	32.8	193.2	71.7	208.1	-15.8	-2.3	0,806.0	86.2
1997	255.6	27.1	35.1	6,529.3	105.6	208.2	27.2	32.5	182.40	76.3	246.4	-18.8	6.5	0,690.6	100.5
3rd qtr.1997	66.2	7.6	8.4	6,826.1	104.2	52.5	8.8	10.4	178.18	76.0	64.1	-4.2	2.0	0,670.5	102.5
4th qtr.1997	67.1	7.3	9.8	6,913.4	103.8	55.5	6.5	8.4	183.45	78.1	63.0	-8.2	0.0	0,677.2	103.0
1st qtr.1998	67.4	6.2	8.2	6,527.3	105.0	52.4	3.2	2.4	194.65	75.3	61.3	-7.1	-4.9	0,660.6	106.4
2nd qtr.1998	67.6	6.4	8.2	6,532.8	105.7	56.9	5.9	4.2	194.87	73.7	61.1	-7.0	0.0	0,666.5	105.4
September	22.6	2.8	2.8	6,994.0	104.9	18.2	0.5	1.1	194.18	78.2	20.5	-1.9	n.a.	0,685.2	100.4
October	23.0	3.0	4.9	6,933.9	105.5	20.1	0.1	3.3	192.54	76.2	20.8	-2.0	n.a.	0,685.3	101.1
November	22.5	1.9	2.0	6,549.9	105.8	17.9	2.0	2.5	195.23	76.9	20.3	-2.3	n.a.	0,685.2	101.0
December	22.6	2.5	2.8	6,581.9	105.5	17.2	1.4	2.6	193.98	75.9	21.9	-1.9	n.a.	0,670.1	104.1
January 1998	22.4	2.3	2.7	6,513.7	105.2	14.4	0.8	1.4	194.37	75.4	20.3	-1.6	n.a.	0,664.0	104.8
February	22.6	2.0	3.5	6,618.8	105.0	17.6	0.9	2.0	193.77	75.2	20.2	-3.6	n.a.	0,693.8	104.7
March	19.9	2.2	2.6	6,493.3	104.8	20.4	2.2	2.4	195.32	76.2	20.6	-1.6	n.a.	0,693.8	104.8
April	22.5	2.2	3.2	6,542.8	105.1	18.6	1.5	-2.1	195.75	75.2	20.8	-2.1	n.a.	0,693.6	103.1
May	22.5	2.0	3.4	6,605.1	105.1	18.7	2.8	-2.8	194.26	76.0	18.7	-2.8	n.a.	0,678.3	103.4
June	22.5	2.3	1.7	6,623.5	105.9	19.5	2.8	9.1	194.62	75.0	20.6	-2.2	n.a.	0,678.3	103.4
July				6,624.3	106.0			-1.4	194.50	76.2				0,678.3	104.6
August				6,612.3	106.4				194.60	76.2				0,678.3	104.6

## Sweden's Left names price

By Greg McIvor and Tim Burt in Stockholm

Sweden's ex-communist Left party, buoyed by a surge in support ahead of Sunday's general election, has indicated it will demand 100,000 new public sector jobs and slower national debt repayments as its price for supporting a minority Social Democratic government.

The ruling Social Democratic party, already without a majority in parliament, is braced for a sharp drop in support, leaving it dependent on one or more smaller opposition parties.

Gudrun Schyman, Left

party leader, said she "took it for granted" that Göran Persson, the SDP prime minister, would open negotiations with the Left over conditions with the Left over an alliance in the Riksdag (parliament) after the election.

Polls suggest the Left party will gain 12-14 per cent of the vote, almost doubling its support from four years ago and making it comfortably the third largest party.

Mr Persson has previously kept his distance from the former communists, fearing that reliance on leftwing parties would rattle financial markets. However, the Centre party, which has shared up the SDP's minority government for the last four years, has lost popularity and is cool to the prospect of continued co-operation.

Ms Schyman, calling for a four-year co-operation pact between the Left and the Social Democrats, said she would demand slower repayment of the national debt to pay for job creation programmes. "One hundred thousand jobs have disappeared from the public sector since the beginning of the 1990s and these should be reinstated."

Mr Svensson, leader of the Christian Democrats, said a SDP-Left alliance would be "dangerous for Sweden", warning it could undermine international confidence in the economy.

Mr Svensson hopes to form a non-socialist centrist government with the Moderate, Centre and Liberal parties. Opinion polls indicate this bloc could win up to 45 per cent of votes while the Social Democrats and the Left together would achieve almost 50 per cent.

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# Tree-eating beetle saps US-China relations

## UN agency to make fresh cut in patent fees

Earlier plans for a second Wipo headquarters building were shelved after objections from the US.

# Brittan bid to revive plan for US partnership

## Pakistan pressed on cotton exports

Last year, heavy rainfall just days before cotton picking caused considerable damage and forced officials to lower their output estimates by up to 20 per cent.


# Israeli business sets up shop in Georgia

viewed as the back yard of the Middle East. The potential oil boom in Azerbaijan is of great interest to Israel which has a lack of its own natural resources and wants to diversify its suppliers of oil and gas.


# Iraq 'walking from sanctions'

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# UN agency to make fresh cut in patent fees



The Iraqi National Assembly yesterday voting unanimously to recommend that the Iraqi leadership suspend the activities of UN weapons inspectors

## Iraq 'walking away' from sanctions review

By Tim Burt in Stockholm

Richard Butler, head of the United Nations commission charged with dismantling Iraq's weapons of mass destruction, yesterday accused Baghdad of "walking away" from a possible review of UN sanctions against the country.

Mr Butler said Iraq's refusal to co-operate with Uncom, the UN weapons inspectorate, would severely delay completion of the long-running international investigation into its chemical and biological weapons capabilities.

"The UN Security Council has spoken of a comprehensive review of relations with Iraq, but that will not take place until Iraq complies with UN resolutions to destroy weapons of mass destruction," he added.

Mr Butler was speaking following yesterday's decision by Iraq's national assembly to reject international demands that Uncom be allowed to resume weapons inspections.

He was in Stockholm to discuss the worsening situation with senior diplomats in Sweden, which holds the presidency of the

UN Security Council. Mr Butler said Uncom still did not have a "full account" of Iraq's missile production capability or warhead materials. "We also need an account of their VX production, which is the most deadly nerve agent known to chemistry," he added.

If Iraq complied with UN resolutions on weapons of mass destruction, Mr Butler hinted that the commission could complete its work on chemical weapons and missiles in about four months.

However, he warned that investigations into the country's biological weapons capability could take far longer.

"The biological programme is in bad shape. We need to start again and they need to give us a full account of what substances they made."

Mr Butler, who yesterday had three hours of talks with the Swedish cabinet secretary, Jan Eliasson, played down reports of frustration within Uncom over an alleged softening in attitudes towards Iraq by some members of the Security Council. He emphasised that the

Security Council had voted unanimously last week to suspend the possible review of sanctions until Iraq resumed work with Uncom. "I have not seen any weakening in the resolve of the security council members that Iraq must comply with the law," he added.

## Algerian leader runs out of room for manoeuvre

Faced with social and political pressures on all sides, Zeroual's position had become untenable, writes Roula Khalaf

The events that led to the effective resignation of Liamine Zeroual, Algeria's president last week, were, like most important decisions in Algerian politics, shrouded in secrecy.

Mr Zeroual said he would step down by next February and hold early presidential elections in which he would not run. His aim was to reinforce the democratic course he had set for Algeria on his election in 1995.

Few Algerian observers, however, believe his move was not the result of intense infighting among the higher echelons of the Algerian army, or that the next president could be elected without the support of a military-dominated establishment.

The reasons behind Mr Zeroual's decision and whether he was pushed out will be debated for weeks and months. What seems certain is that, over the past year, his room for manoeuvre had become increasingly limited. Be it privatisation or a response to increased outside pressure for improvements in human rights, the government's efforts stalled

into an easing of political tensions in what, once again, shows a stalemate in decision-making.

Mr Zeroual's departure has been as much of a shock to Algerians as to the outside world. Western governments had been betting on him re-establishing at least a semblance of democratic rule that would justify continued support for the regime.

It was after Mr Zeroual's

**Domestic and foreign investors will be looking for signs of cohesion within the regime**

election in 1995, in a poll deemed credible by most observers, that the US put an end to its informal contacts with the FIS. Western governments turned a blind eye to the accusations of massive fraud which followed the 1997 legislative and municipal elections.

Mr Zeroual's election had reassured western oil and gas companies that Algeria was on its way towards normalisation, encouraging

large investment in the sector.

With human rights organisations mounting effective campaigns in the past year, companies had been looking for signs of action on the human rights front which they hoped Mr Zeroual might deliver.

The only consolation for western governments today is that Mr Zeroual's departure next February will not come as the result of an open coup, but by the electoral process.

Whether elections will be an expression of what Algerians want or can help resolve the country's seven-year crisis, is uncertain. Only yesterday, a massacre of 27 people was an ugly reminder of the persistent bloodshed that has cost more than 66,000 lives since 1992.

Given the magnitude of Algeria's social and economic problems, the military establishment has an interest in averting a social explosion and reviving hopes inside and outside Algeria of an end to the killings by shadowy extremist groups.

As a recent report by a big European bank pointed out, the climate of lower oil prices and Algeria's continued and virtual total dependence on revenues from the sector leave it vulnerable to the prospect of another rescheduling of its massive debt in coming years. This is despite success in stabilising public finances under an International Monetary Fund programme and the \$8bn in foreign exchange reserves that have been accumulated.

Most important for Algeria is the acceleration of growth to contain a 28 per cent unemployment rate. The necessary investment, however, still awaits an improvement in security. With Mr Zeroual's decision to step down, both domestic and foreign investors will be looking for signs of cohesion within the regime.

Many Algerian observers are remain sceptical that, given the Zeroual experience, the regime can agree on a credible candidate to succeed him, and if so, give him the powers to implement reforms.

A former senior official says: "The question is whether Zeroual's resignation was the result of a need to bring the regime out of an impasse, or whether it is their usual way of trying to buy time and divert attention away from the country's real problems."

## up in Georgia

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### NEWS DIGEST

#### IRAN-AFGHAN STAND-OFF

##### Khamenei warns Taliban of danger of conflict

Ayatollah Ali Khamenei, Iran's supreme leader, warned the Afghan Taliban movement and Pakistan yesterday that their actions in Afghanistan could provoke a big regional conflict.

"I have... so far prevented the lighting of a fire in this region which would be hard to extinguish. But all should know that a very great and wide danger is quite near," Ayatollah Khamenei said in a statement on Tehran radio.

Ayatollah Khamenei, commander-in-chief of Iran's 500,000-strong armed forces, said such a danger could "only be prevented by forcing Pakistan's army to stop intervening in Afghanistan and obliging the leaders of the Taliban group to submit to logic, to abandon actions which lead to a catastrophe and to make up for their past errors."

Shia Muslim Iran has built up its forces on the Afghan border to around 70,000 in a face-off with the Sunni Taliban over nine Iranian diplomats killed by the purist Islamic militia's fighters in the Afghan town of Mazar-i-Sharif.

The Islamic republic's supreme leader called on Moslem states to prevent reprisal killings of Shiites of Afghanistan's Hazara tribe by the Taliban after Sunday's capture of the provincial capital of Bamyan, stronghold of the Iran-backed Shia opposition. Reuters, Tehran

#### ZIMBABWE

##### Donors decline land funding

The Zimbabwe government may be forced to rethink its policy on land redistribution after donors attending a three-day conference made clear they were not prepared to fund the programme.

When the conference ended last Friday, ministers said they would implement a two-year programme to resettle 1m hectares, well short of their earlier commitment to resettle 150,000 people over five years on 5m hectares.

Their hope is that the two-year "pilot programme" will win donor support and unlock funding for a larger and more ambitious scheme thereafter.

With ministers having promised peasant farmers that land would be available for resettlement before the 1998-99 rains start in November, the government will be bound to come under pressure from grass roots supporters and militants to expedite its programme.

Tony Hawkins, Harare

#### UZBEK-ISRAEL TIES

##### Bid to expand commerce

Islam Karimov, president of Uzbekistan, began his first visit to Israel yesterday, hoping to expand his largely Moslem country's commercial ties with the Jewish state.

Mr Karimov will sign deals on taxes, trade and co-operation in public health and agriculture, an Israeli statement said. He will attend a business seminar with leaders of more than 100 companies and visit factories during the three-day visit. Trade in 1997 between Israel and the Central Asian state of 23m people was tiny at \$20m.

Mr Karimov's tough stance on Islamic fundamentalism has already struck a chord with his Israeli hosts.

Prime Minister Benjamin Netanyahu elicited agreement for Mr Karimov to make the trip in May when the Israeli leader stopped in Tashkent on his way home from China.

Some 120,000 of the 145,000 Jews who were living in Uzbekistan at the end of Soviet rule have left, about 70,000 of them for Israel. Reuters, Jerusalem

## INTERNATIONAL

WORLD ECONOMY GLOBAL LEADERS ANXIOUS TO MAKE FINANCIAL SYSTEM MORE RESILIENT TO FURTHER SHOCKS

IMF MAY CHANGE STANCE

## Biggest challenge in 50 years, says Clinton

By Richard Waters in New York

President Bill Clinton sought to assert US leadership amid the gathering storm in international financial markets yesterday with a call for a high-level international meeting to find ways to make the world's financial system more resilient to shocks in the future.

Mr Clinton also added his voice to warnings that the world economy faced its most serious challenge in 50 years.

While inflation had been the biggest threat to economic health for most of the

past three decades, he said, "clearly the balance of risks has now shifted, with fully a quarter of the world's population living in countries which were experiencing a sharp slowdown in economic growth."

He also added his support to recent warnings from Alan Greenspan, chairman of the Federal Reserve, that the US "cannot forever remain an oasis of prosperity" in a troubled world.

Addressing the Council on Foreign Relations in New York yesterday, Mr Clinton confined himself to a weighty policy speech that

he said had been under consideration since the Mexican peso crisis of late 1994 first pointed up the risks posed by the free flow of capital around the world. He did not comment on his domestic problems.

The president used his platform to call for a meeting of finance ministers from the biggest industrialised and emerging economies within the next 30 days to suggest ways to damp instability in international financial markets. A report on the proposals should be produced by early next year.

"We must find a way to

tap the energy of the world financial markets" without exposing countries that ran sound domestic economic policies to the extreme instability that had been evident over the past year.

At the same time, Mr Clinton suggested a number of initiatives that, taken together, would help in the short term to stem the financial contagion that had spread from Asia and now threatened Latin America.

Foremost among these was success by Japan in kick-starting its economy, an issue that remained central both to global economic

growth and the health of ailing Asian nations.

The short-term measures would also include giving the International Monetary Fund power to use a \$15bn reserve to help stem the financial contagion, particularly as it began to affect Latin America.

Mr Clinton called on the World Bank to extend a stronger social "safety net" to Asian countries, said he had asked Robert Rubin, Treasury secretary, to help accelerate the Asia private sector debt programme to help sound companies get back on their feet; and added

that the US's Eximbank would look to support projects that could help to restore confidence and stability in Latin America.

In the longer term, he would continue to push for a further freeing of world trade with safeguards to protect ordinary workers and the environment.

"America can and must continue to act and to lead," Mr Clinton said, both to stop the financial contagion from spreading any further and to minimise the impact of the economic collapse in Asia.

## Capital curbs seen in more favourable light

By Stephen Fidler

Important signals emerged yesterday that economic policy-makers led by the International Monetary Fund are considering a shift in attitudes to controls on capital movements.

Until early this year, the IMF was leading an assault to dismantle obstacles to capital movements and it was already clear that it and leading members of the Group of Seven industrialised countries, including the US, was backing away from that position.

Now, it appears that international discussions about what is sometimes called the "new international financial architecture" may be moving towards the view that certain types of capital controls may be justified in some circumstances.

Speaking in Seoul yesterday, Hubert Neiss, the IMF's Asia-Pacific director, told a conference on the Asian financial crisis that the deliberations about the desirability of these controls were still going on.

"My only prediction is that it will lead to some measures that will make it difficult for banks to run up short-term debts to foreigners," he was quoted as saying by Reuters.

He said this was likely to be done through a combination of prudential regulations and taxes on foreign exchange deposits. Mr Neiss declined to elaborate on what the controls would entail and where they would be implemented, saying the discussions were about controversial measures.

"It is important that [the controls] should not proliferate into general capital controls," Mr Neiss said. "They should act to prevent excesses and abuses."

The new controls would try "to protect countries from the over-volatility of

short-term flows" of capital, he said, adding: "No final conclusion has been reached."

A growing interest in capital controls, such as the type Chile has imposed on inward movements of short-term capital, has emerged since the outbreak of the Asian financial crisis. It is now considered inappropriate by many economists that countries should open their capital accounts while their banking systems are underdeveloped and inadequately regulated.

The Chilean controls - essentially a tax which falls most heavily on shorter term capital inflows - have been widely praised for being transparent and reasonably well administered. Chile has no controls on capital outflows.

However, many economists still see capital controls as unsuitable for more developed markets, essentially a short-term policy option and ineffective when attempting to stem capital outflows.

Mr Neiss was also quoted as saying the IMF was keenly watching Malaysia's experiment with more sweeping capital controls. "This is an experiment that everybody will be carefully watching, and whether it succeeds over a short while or on an enduring basis."

"Experience has shown that bankers and businessmen have proven to be too clever about circumventing such controls, when they have been applied elsewhere," he said. "It is not certain that Malaysia can insulate its economy," Mr Neiss said.

"Whilst you have these controls and you succeed in insulating interest and foreign exchange rates, whether you use this to push ahead with reforms is the question," he said.

WARNING BY FORMER NY FED CHIEF

## Market turmoil 'threatens open economies'

By Stephen Fidler in Washington

A former head of the Federal Reserve Bank of New York said yesterday that turmoil in international financial markets presented a serious threat to market-oriented economies all over the world.

Gerald Corrigan, now a managing director with Goldman Sachs, said the financial turbulence constituted an important threat "to the cause of open and free political and economic institutions around the world". This challenged directly the national interests of the US.

Mr Corrigan was the first of a group of economists, academics and investment bankers speaking over three days of hearings about world economic turmoil to the House of Representatives banking committee.

The hearings culminate tomorrow with testimony from Alan Greenspan, chair-

man of the Federal Reserve Board, and Robert Rubin, US Treasury secretary.

Mr Corrigan's comments reflect what has, over the past two weeks, been a heightened level of concern about the consequences of the financial crisis that has spread from Asia to Russia and now threatens Latin America.

He described three elements that have characterised recent financial crises: troubled domestic financial systems and underdeveloped legal systems to deal with financial issues; large concentrations of short-term debt to either the public and private sectors or both; and an "understandable period of denial or paralysis" as the crisis strikes.

He said the key to a solution lay in protecting US growth, which - in the absence of a further worsening of the financial crisis - should slip to its long-term trend of 2.5 per cent - and keeping European growth on

G8 leaders called on to save the day



Share of world GDP

US 25.2%

Others 4.8%

Asia &amp; Pacific 10.5%

Emerging Europe &amp; Central Asia 2.4%

Russia 1.2%

Japan 17.4%

Sub-Saharan Africa 1.3%

Middle East &amp; North Africa 1.8%

Latin America &amp; Caribbean 6.1%

Excludes Kuwait and UAE

Source: World Bank

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track. This would place half of the world economy in "safe harbour".

However, the future for Japan, responsible for 30 per cent of global output, remained in doubt.

Barry Elchengreen, economics professor at the University of California, Berkeley, told the committee: "This may be the most dan-

gerous international financial situation we have seen in a full 70 years", and suggested a change in the international approach towards the restructuring of international bond issues.

Most of the eight speakers yesterday emphasised the importance of the US fulfilling its commitments to the International Monetary

Fund, though most agreed that some criticism of the IMF was valid.

Alan Blinder, a former vice-chairman of the Federal Reserve, who is now at Princeton University, said he shared many criticisms of the IMF - "especially its penchant for secrecy and its fascination with austerity. But you don't rebuild the

NEW STRUCTURES SOUGHT STRAUSS-KAHN WANTS NEW BANK RULES AND LAFONTAINE BACKS THE SETTING OF CURRENCY TARGET ZONES

## European calls for reform of global financial system

By David Owen in Paris and Ralph Atkins in Bonn

Two leaders of the European centre-left yesterday called for alterations to the global financial system in light of the turmoil in international markets.

Dominique Strauss-Kahn, the French finance and industry minister, reiterated French calls for a reinforcement of the international financial system partly through improved prudential

rules for the banking and insurance sectors.

In Germany, Oskar Lafontaine, likely German finance minister if the opposition Social Democratic party (SPD) wins the September 27 election, expressed clear support for new structures aimed at increasing world currency stability. Mr Lafontaine backed ideas floated originally by Paul Volcker, former US Federal Reserve chairman, which Mr Lafontaine said would involve set-

ting target zones for currencies.

The SPD chairman said the system would be modelled on Europe's former currency "snake", the 1970s forerunner to the European monetary system. Mr Lafontaine said the SPD had already discussed such plans with the French Socialist party. "We're convinced that this suggestion would introduce greater stability worldwide and therefore avoid adverse developments such

as large numbers of job losses," Mr Lafontaine said.

Speaking in Paris, Mr Strauss-Kahn, a Socialist member of the French coalition government, said the present crises showed it was not easy to make the transition to a market economy. He likened attempts to do so by countries such as Thailand, South Korea and Russia as getting into a swimming-pool in which the water was too cold.

A more organised transi-

tion for such countries would be desirable, with attention given to transparency, information, prudential rules and system organisation. The rules of the game were no longer well adapted because the world had changed, he said.

His comments came after he told Europe 1 radio on Sunday that a new Bretton Woods was needed, since current rules governing the world financial system had become inappropriate. This

was in reference to the Bretton Woods meetings in New Hampshire in 1944, which laid the basis for the post-war world financial system.

Mr Strauss-Kahn also said he would submit proposals on how the euro-zone should be represented outside Europe to a meeting of European Union finance ministers in Vienna later this month. Ways of treating the zone's relations with the outside world needed to be agreed, he indicated.

EU finance ministers and central bankers are due to meet in the Austrian capital between September 25 and 27.

The French finance minister said he thought western countries should be ready to continue helping Russia if it continued trying to implement reforms in areas such as tax collection and bank restructuring. But he said he would withhold judgment on Russia's new government until he saw its first actions.



Strauss-Kahn: transition to market economy not easy

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THE MAY CHANGE STANCE

# Capital curbs seen in more favourable light

By Stephen Fidler

Investment curbs on the part of the UK government are seen in a more favourable light than they were a year ago, according to a survey of 100 UK and foreign investors. The survey, conducted by the UK Investment Promotion Centre, found that 70% of respondents now view capital controls as a necessary part of economic reform, up from 50% a year ago. The survey also found that 60% of respondents now view the UK's economic prospects as positive, up from 40% a year ago. The survey was conducted by the UK Investment Promotion Centre, which is a joint venture between the UK government and the UK Investment Promotion Centre. The survey was conducted by the UK Investment Promotion Centre, which is a joint venture between the UK government and the UK Investment Promotion Centre.

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## THE AMERICAS

# Polls show Clinton job rating unimpaired

By Nancy Dunne in Washington

The pouncing President Bill Clinton took with the release of the Starr report - and its embarrassing sexually explicit disclosures - has damaged him much less in US opinion polls than many experts expected.

Six separate polls found the president's job approval rating virtually unimpaired. A CBS survey found this rating as high as 67 per cent.

At the least 59 per cent of those polled approved his job performance in a Washington Post poll.

However, Americans clearly disapprove of the president's behaviour and respect him less personally.

When the Washington Post asked 860 randomly selected adults at the weekend if they had a favourable or unfavourable impression of the president, only 50 per cent said favourable, down from 56 per cent last month.

Stephen Wayne, a government professor at Georgetown University in Washington, said he had expected a much larger dip in job approval ratings, and perhaps a rise in 10 days to two weeks after the shock of the Starr report had worn off.

"The polls indicate that [Kenneth] Starr did not make a convincing case that the charges are relevant," he said.

"This is not an objective report. Part of it is dictated by his own political views and at least part by his reaction at being the butt of so much criticism."

The inclusion of many salacious details in the Starr report may have backfired against the special prosecutor.

The Washington Post poll reported that 61 per cent of Americans thought there was too much unnecessary detail about sex, and 63 per cent confessed themselves unsurprised by the findings.

Walter Burnham, a University of Texas professor, said that the public would ask why Mr Starr "went on and on" and say they should not need to read the report.

"It's very clear that Starr has the same attitude toward Clinton as did Captain Ahab toward the great white whale."

Most of the pollsters found that Americans want the president to remain in office - with a slap on the wrist.

The pace of the Lewinsky scandal has been difficult to predict. Although pundits believed the president would be forced into making another public statement soon after his testimony to the grand jury, opinion was split on how long he would wait. In the end he went on television straight after he had finished testifying on August 17.

Similarly, the Starr report was not expected to be submitted to Congress until the end of this month, but turned up at least a week

early. Within 48 hours it was all over the internet.

Now, with the drama unfolding on Capitol Hill, the timing of developments is also unclear. As the House judiciary committee mulls the report, 13 cardboard

boxes of evidence, a 2,000-page appendix as well as audio and video tapes, it is not known exactly how or when congressmen will begin inquiries.

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Although the judiciary committee is sifting through the documents, its formal investigation has not yet begun into whether there

are grounds for impeachment charges against President Bill Clinton.

Such investigations can only begin once the full House of Representatives votes on how to deal with the report, including taking witness statements, and issuing subpoenas. A debate of the procedural issues - which is itself likely to be a highly charged political skirmish - is expected tomorrow.

A further complication is the scheduled adjournment of the House on October 9. If the vote on the judiciary committee's recommendation has not taken place by then, House leaders could call back congressmen for a special vote. Alternatively, they could place the House in recess to return after the elections to vote on the judiciary committee's decision.

A speedy resolution would favour everyone, since the

Congressional elections are on November 3 and there is plenty of hard campaigning due between now and then. However, the judiciary committee is keen to proceed cautiously with regard for the due process of law, to

avoid the impression of conducting its deliberations with indecent haste.

If the judiciary committee decides to proceed with a full impeachment inquiry, and Representatives are hauled back from the stump to approve it, the probe is not expected to be finished by the end of the year. In

this case a newly-elected House, comprising a new set of politicians, will have to vote to approve the decisions passed by the current congressmen.

Once these hurdles have been overcome, and assuming that the committee decides to draw up articles of impeachment, the full House would vote again on a bill of impeachment. A simple majority is required to move the process to the Senate. It is difficult to see that happening in the first three months of next year.

A Senate trial, with the chief justice of the Supreme Court as judge, the senators as jury and House members and their lawyers acting as prosecutors, would then take place next summer. Richard Nixon had had enough long before this stage, and it is possible that Mr Clinton and the American people will have too.



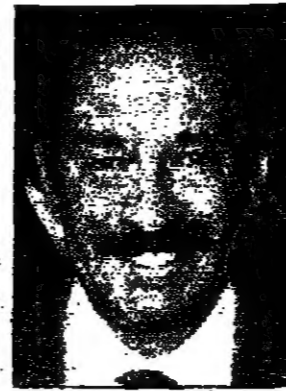
Henry Hyde



Howard Berman



Charles Canady



John Conyers



Bill McCollum



Frank D-Mass

HOUSE JUDICIARY COMMITTEE MEMBERS (ABOVE) MULL 18 BOXES OF EVIDENCE, A 2,000 PAGE APPENDIX, AND AUDIO AND VIDEO TAPES

## President's fate in hands of the House

By Adrian Michaels and Richard Wolfe in Washington

Bill Clinton's future now rests in the hands of the House of Representatives, which is attempting to draw up a schedule for dealing with the Starr report under intense time pressure ahead of the mid-term elections in less than two months.

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what parts of the remaining evidence can be released to the public.

The committee may decide on these issues more quickly, providing it can determine which parts to withhold to protect "innocent" individuals who are not directly involved in the allegations facing the president. Kenneth Starr, the independent counsel, has urged Congress to treat much of this unpublished material as "confidential".

Meanwhile, the White House is keen to review the full testimony of witnesses before the grand jury, in the belief that the Starr report was a one-sided version of the facts which can be refuted in a different reading of existing testimony.

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the industrialised world.

The two new banks would account for 66 per cent of Canada's domestic banking assets, the report said, compared with 26 per cent for the two largest US banks and 24 per cent in the UK. Even Switzerland and the Netherlands, similarly small countries with concentrated banking systems, were at 57 per cent and 40 per cent respectively.

"This is being sold as something that's normal internationally, when in fact that is not the case," said Warren Jettin, chief economist at Scotiabank.

In a second study, released at the weekend, Doug Peters,

a former Liberal cabinet minister, urged Mr Martin to block the mergers. He and economist Arthur Donner warned that some 20,000 to 40,000 jobs would be lost through branch closures, and that reduced competition would increase service charges to customers.

The study also said that allowing two large banks to dominate the market would sharply increase the systemic risk should one fail.

The merging banks responded that significant competition from non-bank providers already existed in most product sectors, from credit cards to mutual funds and residential mortgages.

Measured across all product lines, the two merged banks would have about 30 per cent of the total financial services market, they say.

Electronic banking and the opening of the Canadian market to foreign financial service companies promise even greater competition in the future, they say.

Industry analysts do not expect Mr Martin to endorse the recommendations of the McKay task force in their entirety. The debate will be overshadowed by a political battle pitting Liberal backbenchers, who mostly oppose the deal, against the lobbying muscle of the big banks.

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# of the House

**The White House believes report was a one-sided version of facts**

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João, in Lito

## ASIA-PACIFIC

PROFITS PLUNGE FLOORS SET ON SELECTION OF ITEMS IN MACHINE BUILDING SECTOR □ INDUSTRY ASSOCIATIONS MAY GET NEW POWERS

## China imposes price curbs as deflation bites

By James Kyngs in Beijing

China is to impose selective price controls in a retreat from free-market mechanisms aimed at shielding companies from cut-throat competition. The State Machine Building Industry Bureau (SMBIB), an organisation ranking just below ministry level, said yesterday that price floors were to be set for products such as passenger cars, computerised machine tools, three-wheel farm trucks, loading machines and power generators.

Officials said that the restrictions could be extended to include other products at a later date.

The controls are supposed to be "self-regulated", an official at the SMBIB said. The exact mechanism for

Japan warned that yen weakness would make it difficult to keep the renminbi stable

China warned Japan yesterday in their first bilateral meeting on the Asian financial crisis that a weak yen would make it more difficult to keep the renminbi stable, James Kyngs reports.

"China repeated what it has always openly said about its concern that a weak yen will make it difficult to keep the yuan stable," a Japanese official,

supervision is still being decided but it is likely to involve giving industry associations greater powers, the official said.

There are about 180 industry associations but they lack the regulatory authority to intervene in markets.

"Enterprises must look at

who declined to be identified, told journalists. Chinese officials have refrained from making such remarks in public since before the visit of President Bill Clinton to China in June. Although their warnings then of pressure building against the renminbi probably helped prompt the US and Japan to intervene in support of the yen, such comments also run the risk

of undermining domestic confidence in the Chinese currency. The black-market price of renminbi is at its lowest levels this year as demand for foreign currency increases, driven in part by nervousness over the recent speculative attack on the Hong Kong dollar. The Chinese currency was at around RMB8.7 to RMB8.8 to the US dollar in Beijing's

street-side black markets yesterday, compared to the official rate of RMB8.27.

The question of yen weakness dominated the one-day talks, but China's comments were "not harsh", the Japanese official said.

Chinese trade officials have in private heaped criticism on Japan for "selfishness" in doing little to stimulate domestic demand and support the yen. Some

came in spite of a significant increase in the price of rice because of widespread flooding. The prices of many consumer goods were fixed during the 1990s as an important step in the country's free-market reforms. Some prices, such as those for

grain, water and freight transport, remain fixed. Signs of a heavier regulatory touch have proliferated recently, with authorities announcing this week that all diesel and petrol imports are to be banned from Sunday.

Authorities also moved to ease another of China's economic problems - a slowdown in foreign investment inflows. China is to extend to foreign companies export tax rebates offered to domestic companies from January 1 next year, the official China Securities newspaper said.

China has raised tax rebates for local companies significantly this year, as a means to compensate for the enhanced competitive edge enjoyed by south-east Asian countries, since their currencies have been devalued.

Pressure subsided after the Hong Kong Monetary Authority (HKMA) denied the reports and further pledged to maintain the current rate for six months. Interbank interest rates also eased in the afternoon, although remaining higher than last week.

However, heavy Hong Kong dollar selling activity in the morning resulted in the day ending with a clearing of HK\$7bn (US\$900m), which compares with the more usual positive aggregate balance of around HK\$1.5bn.

Interest rates rose sharply, with the benchmark three-month rate tipping 12 per cent and later falling back to 11 per cent. Both this and the squeeze on liquidity are in sharp contrast to the stability and lower interest rates the government has been endeavouring to engineer since early August.

It was as part of those measures that the government earlier this month made an explicit undertaking to convert Hong Kong dollars into US dollars at a rate of HK\$7.75 to the US dollar. It indicated that this rate would be brought into line with the fixed exchange rate of HK\$7.5 at a suitable time.

Reports that this change was about to be made triggered heavy selling of Hong Kong dollars by local banks and companies, eager to obtain US dollars at the prevailing lower cost. Meanwhile, few banks were prepared to sell US dollars at HK\$7.75 if the HK\$7.5 level was about to be introduced, so the HKMA was meeting almost all the sell orders.

However, traders said that with the HKMA's position clarified and with higher interest rates there would be sufficient US dollar selling today and tomorrow to enable banks to meet their obligations - the deficit, by Wednesday, when settlement is due.

Despite this, the HKMA came under attack for its delay in responding to the reports. The morning saw companies with US dollar exposure rushing to cover their positions. Andrew Fung, treasurer at Commonwealth Bank of Australia said, "We had a panic situation," he added.

Davy Kwan, senior vice-president at International Bank of Asia, said liquidity would flow back with the higher interest rates - which automatically rise with an outflow of funds under the currency board mechanism - but added that a lot of the jitters in the market could have been avoided if the HKMA had clarified its position sooner.

The HKMA said that in order to remove market uncertainties and to allow corporate treasurers sufficient time to change their hedging, the money market rate of HK\$7.75 would remain in place for at least six months.

## Compromise on LTCB rejected

By Michio Nakamoto and Gillian Tett in Tokyo

Prospects for Japanese government plans to recapitalise the ailing Long Term Credit Bank (LTCB) of Japan and implement critical banking reform bills looked increasingly uncertain yesterday after opposition parties rejected a third compromise proposal from the ruling Liberal Democratic party.

The opposition flatly rejected the LDP's proposals on the grounds that they were "vague" and "hard to understand."

Eisel Ito, policy head of the Democratic Party of Japan, the leading opposition group, said "this is absolutely not enough," and indicated the new plan took the debate backwards rather than forward.

The political stand-off has raised the stakes for the Japanese government, which is under pressure from the US and the markets to implement legislation to deal with the ailing banking sector.

Yesterday's compromise

Prefecture warns of likely deficit

The government of Kanagawa, a large Japanese prefecture which includes the city of Yokohama, yesterday warned that it was likely to have a large budget deficit next year unless it made big spending cuts, Gillian Tett reports.

In fiscal 1998 this deficit was likely to be around ¥600m (\$46m), while in fiscal 1999 it could rise to around ¥220bn, the local

government body said in a statement.

The revelation marks an unusual step for local government in Japan, as regional governments have traditionally been very reluctant to reveal timely financial information. The move comes amid mounting evidence that local government in Japan is facing a growing cash squeeze.

LTCB, which has suffered sharp declines in its share price due to growing market uncertainty over its fate. Shares in LTCB plunged to a record low of ¥19 yesterday, amid growing confusion about its future. Although they later recovered to close at ¥38, the fall, which was the maximum permitted on the Tokyo stock exchange, left the shares trading well below their par value of ¥50.

The LDP has been hoping to resolve the problems at LTCB by merging the group

with Sumitomo Trust, another Japanese bank, and injecting a large amount of capital into the bank.

Last month LTCB, which insists it is solvent, announced a restructuring plan and government officials indicated that the bank was likely to get between ¥500bn and ¥1,000bn in public funds.

However, the plan has been rejected by the opposition, which argues that banks should be allowed to fail rather than be kept alive with public money. LTCB should be declared insolvent, opposition members say.

Analysts yesterday warned that the uncertainty over LTCB could further undermine confidence in the Japanese financial sector - particularly since the Bank of Japan has repeatedly warned that the insolvency of a large bank could cause serious disruption in global derivatives markets.

Jim McGinnis, analyst at Dresner Kleinwort Benson said: "I think this [political row] is an interim step to nationalising LTCB."

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A Better Return On Information.



Naoto Kan (left) and Keizo Obuchi: views on government plans for the rescue of ailing banks are diametrically opposed

## Bank rescue deadlock freezes Japanese policy-making

Michio Nakamoto on heated debate over whether to inject taxpayers' money into LTCB

Debating financial policy is not a popular pastime in Japan.

But in the past few months, the question of whether troubled banks should be rescued with the use of taxpayer funds has gripped the Japanese public. It is being debated on news programmes, radio talk shows and in families' homes.

The issue, which has pitted the ruling Liberal Democratic party against an opposition alliance, has frozen all other political debate in the Diet and held up urgently needed government measures to revitalise the country's ailing economy.

Until national consensus and a political compromise can be reached, government efforts to deal with the banking sector's problems, revive the economy and play a greater role in helping troubled neighbours from Indonesia to Russia, are unlikely to bear fruit.

The next few days will be critical for the Japanese government in coming up with an answer in time for the meeting between Keizo Obuchi, the prime minister, and Bill Clinton, the US president, next week.

However, opposition charges that the latest LDP compromise proposals submitted yesterday merely muddled the debate have raised the stakes substantially. If Japan cannot come up with a solution fast, not only would it be humiliating for the Japanese government, it could also lead to another damaging sell-off of shares and of the yen.

On the one side is the LDP, which insists recapitalising the country's large banks is crucial to staving off a global financial crisis.

It wants to release more than ¥500bn (\$3.8bn) of public funds to shore up the troubled Long Term Credit Bank of Japan, which has become a test case of the government's policies.

LDP and government officials have repeatedly warned of dire consequences should a large bank such as LTCB be allowed to fail. "Japanese companies rely to a greater extent on indirect financing than those in the US, so the failure of a bank has a greater impact on the real economy," says one official. Diametrically opposed to the LDP's views is the three-party opposition alliance, which insists public funds should not be used to save a failing institution. Furthermore, the opposition believes that LTCB is already insolvent, which would make it illegal to inject public funds into it.

Opposition leaders say that with measures in place to protect depositors and borrowers, as long as the Bank of Japan guarantees it will honour the commitments of a failed bank, there should be no problem in allowing even large banks to go under.

Last week, a compromise seemed to be in the works when Naoto Kan, charismatic leader of the Democratic Party of Japan, suggested that in some special cases public funds could be used to prop up ailing banks.

However, the idea of putting up taxpayers' money into banks is clearly unacceptable to most Japanese in the current economic climate. When Mr Kan seemed to be wavering, the Democratic party was bombarded with calls from angry supporters, points out Minoru Morita, a political analyst.

As public opinion has turned increasingly antagonistic towards the LDP plan, Mr Kan has adopted a more resolute stand against it.

"The LDP should decide to liquidate LTCB," he says. Faced with an opposition that has become even more determined not to budge, the LDP has started to give in. There has been less confidence in claims that LTCB is solvent. Given the stand-off, "the final solution will be something very close to the opposition's proposals", believes Mr Morita.

There is a growing chance that desperation will even drive the LDP to swallow the opposition's proposals wholesale. "The LDP has to come up with something, even if it means digging its own grave," says Ryoji Musha, strategist at Deutsche Morgan Grenfell in Tokyo. "Otherwise Obuchi's credibility will plummet and he will have to step down."

But the crucial question is, whatever plan is adopted, will it lead to the kind of serious reform of the banking sector, including allowing troubled banks to collapse, that the opposition is demanding and that the markets are looking for?

The LDP can find ways to fudge the measures in their implementation so that ailing banks will somehow be allowed to survive with public money, Mr Musha points out. If that happens, the markets will take things into their own hands by selling shares in banks deemed unworthy of survival, as they have done with LTCB, he says.

At the same time, as the Mexican experience indicates, a solution that leaves the public unhappy with the outcome can drag on. While the Mexican government decided to convert \$65bn of bad loans into public debt last year, it is still being debated in parliament.

All eyes are focused on a solution to Japan's political deadlock. But far from bringing relief, the outcome could very well be further uncertainty and turmoil ahead.

## HK\$ rate rumour prompts heavy selling

By Louise Lucas in Hong Kong

The Hong Kong dollar came under heavy selling pressure and interest rates rose sharply following reports that the *de facto* central bank was poised to change the exchange rate in the money markets.

This rate, which is marginally different from the fixed exchange rate offered by banks outside the money markets, was explicitly set at HK\$7.75 to the US dollar less than two weeks ago. The fixed exchange rate is HK\$7.5 to the US dollar.

Pressure subsided after the Hong Kong Monetary Authority (HKMA) denied the reports and further pledged to maintain the current rate for six months. Interbank interest rates also eased in the afternoon, although remaining higher than last week.

However, heavy Hong Kong dollar selling activity in the morning resulted in the day ending with a clearing of HK\$7bn (US\$900m), which compares with the more usual positive aggregate balance of around HK\$1.5bn.

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## Pakistan hit by sharp fall in exports

By Farhan Bokhari in Islamabad

Pakistan said last night that the value of its exports fell by almost 12 per cent in August compared with the same month last year, mainly because of sluggish demand and a fall in the value of key exports such as rice, cotton yarn and leather.

According to figures released by Hafeez Pasha, the prime minister's adviser on finance, exports in August declined to \$606m from \$692m

In August last year.

Mr Pasha said "much of the decline could be attributed to falling unit values and lower quantities". He said almost two-thirds of the fall was the result of lower prices for Pakistani exports due to recent economic turmoil in other countries and about a third resulted from a fall in volume.

In other worrying signs, the remittances from expatriate Pakistanis last month could be either close to the level of \$134m in July or

"possibly less", he added.

Independent economists said the export figures suggested the Pakistani economy, which is faced with impending default on its foreign debt, might suffer from the consequences of falling exports. The government estimates it would need about \$4.6bn during the current financial year to next June to meet the short-fall caused by western economic sanctions imposed after the country conducted nuclear tests in May.

Mr Pasha said, however, the latest signs suggested that the economy might be in trouble but not necessarily on the brink of default or collapse. Independent economists say Pakistan faces an immediate crunch at the end of this month when it is due to make foreign debt repayments of about \$750m.

Mr Pasha said there was no danger of default later this month, however, without giving a breakdown of any new credits that Pakistan expects before then.

# HKS rate rumour prompts heavy selling

By Andrew Ross in Hong Kong

The Hong Kong dollar has fallen to a record low of 7.75 against the US dollar, prompting heavy selling of the currency.

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Previously, the dollar had been trading at 7.80 against the US dollar, prompting heavy selling of the currency.

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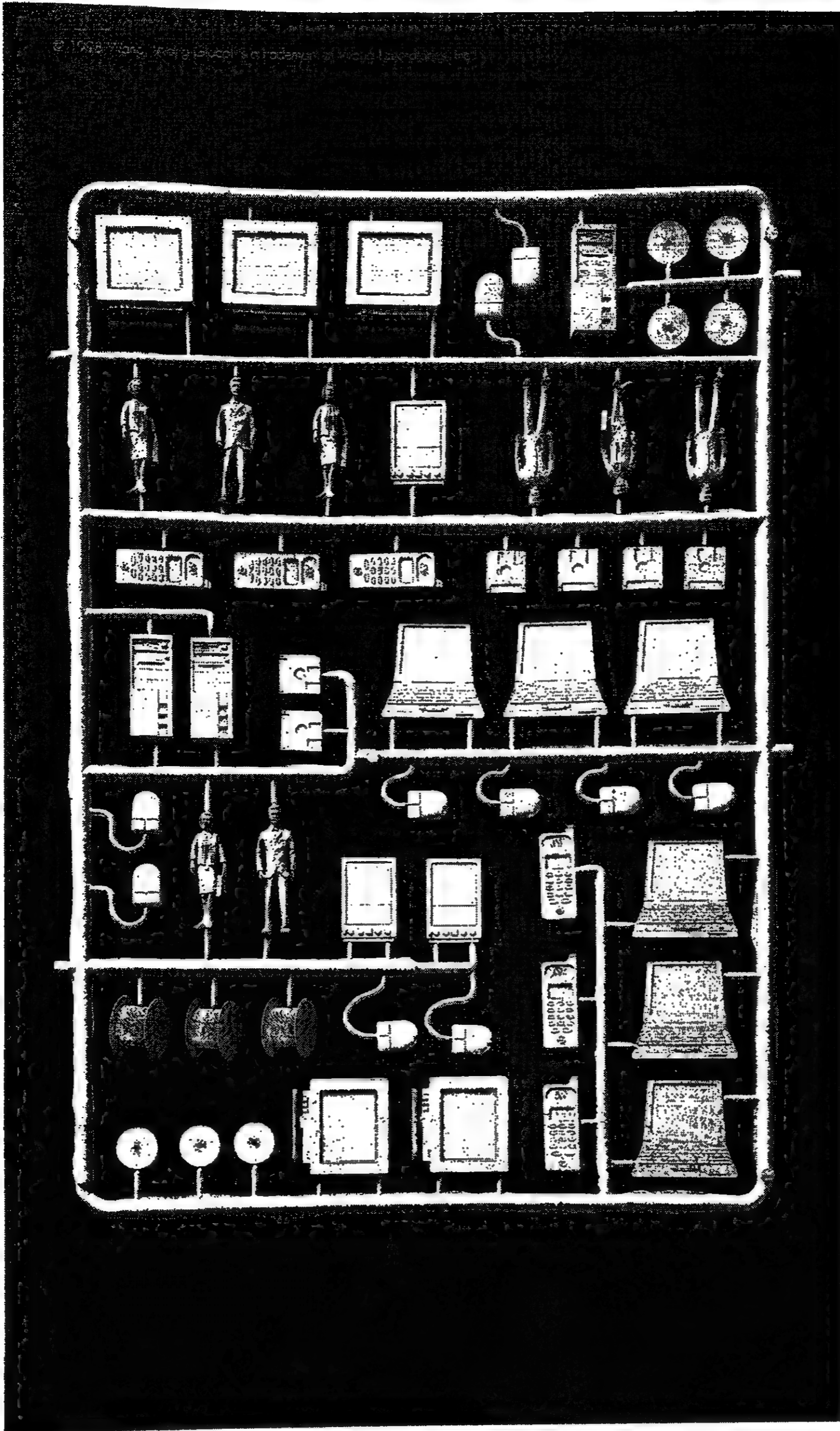
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## BRITAIN

ECONOMIC CRIME INTERNATIONAL CONFERENCE HEARS PLEA FROM SENIOR LAW ENFORCEMENT OFFICIAL

## Offshore concessions face US criticism

By Jimmy Burns in Cambridge

A leading US authority on financial law enforcement yesterday urged the elimination of differential treatment of offshore transactions.

"We should be moving towards an international system where offshore means the same as onshore," Jonathan Winer, deputy assistant secretary of state for international law enforcement, said at a conference in Cambridge, England. There should be "the same regulations, the

same access to records, the same law enforcement."

Countries should eliminate the "tax evasion" loophole by adding tax evasion to the list of offences in national anti-money laundering laws and mutual legal assistance agreements should be amended to include tax offences, he said.

Mr Winer was speaking at an international conference on the prevention and control of economic crime, attended by senior law enforcement and government officials. He set out a

detailed programme for governments to strengthen regulation and enforcement to ensure continuing safety and reliability now that wealth is represented increasingly by "electronic digits".

First, governments should ensure that internet service providers retained records of traffic for long enough to allow law enforcement agencies and regulators to reconstruct transactions.

Second, agencies should refuse to accept bank secrecy in cases involving financial crime and a black-

list of unco-operative countries should be drawn up. Countries which do not allow international regulators access to financial records should have their transactions subjected to additional regulatory or enforcement reviews.

Third, global financial assistance by multilateral lenders such as the World Bank and International Monetary Fund should be withheld unless the recipient country acted against financial corruption. Regulatory systems needed to be suffi-

ciently transparent to provide good warning signals when things are going wrong, whether in a single transaction or a national economy.

At their last meeting in Birmingham, England, in May this year, the leaders of the G8 nations warned that "there must be no safe havens either for criminals or for their money" and committed themselves to take vigorous action against the problem.

Mr Winer said that technical experts within the G8

were required to make progress on the issue by the next summit in Cologne, Germany, scheduled for next June.

Raymond Kelly, commissioner for the US Customs Service, warned of the increasing use of "cyber-space" by international organised crime groups for illegal money transfers. "We do not wish to frustrate the use of the legitimate e-cash or encryption but we do need to... combat this new threat of advanced systems of payment."

## Trade union chief rages at boardroom 'greed'

By Andrew Bolger, Employment Correspondent

John Edmunds, president of the Trades Union Congress, yesterday attacked boardroom greed over pay and described the issue of executive pay as "the politics of the pig trough".

"A company director who takes a pay rise of £50,000 (£82,500) when the rest of the workforce is getting a few hundred is not part of some general trend," said Mr Edmunds, general secretary of the GMB general union. "He is a greedy bastard."

Mr Edmunds told the first day of the TUC conference, in the north-west England seaside resort of Blackpool, that a recent government call for pay restraint had "missed the target very badly" by suggesting everyone was getting large pay rises. He called on ministers not to blame workers but to "tell the truth" about what goes on in boardrooms.

To laughter and applause, Mr Edmunds said: "Executive pay is now the politics of the pig trough. We have little chance of creating a fair society unless we insist that people with great power act with a similar level of responsibility."

Mr Edmunds said hundreds of thousands of jobs

## Warning on job losses 'hype'

John Prescott, the deputy prime minister, yesterday warned the Trades Union Congress that everybody should "be careful not to hype or talk ourselves into increasing job losses or say we are within hours of collapsing into recession". While growth was slowing, this was so the country could "get back on track for steady and sustainable growth". Earlier, David Blunkett, education and employment secretary, had accused trade union leaders of "hysteria". In his speech to the TUC today, Mr Blunkett is expected to take a tough position against union demands for lower interest rates.

were at risk in manufacturing from the policy of keeping interest rates high. "A better way of dampening demand would have been to raise taxes. But the political consensus is that income taxes cannot be increased." The reality was that British income taxes were the lowest in Europe and high interest rates were crushing industry.

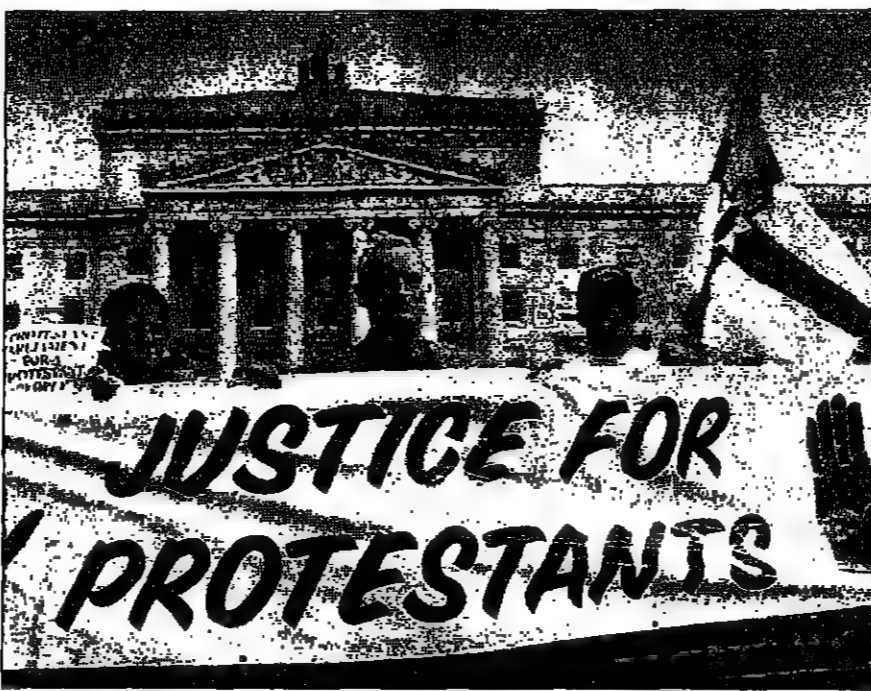
"So we must have the courage to break this ill-founded consensus and tell people earning over £50,000 or £100,000 a year that they must pay higher taxes."

Mr Edmunds praised the Labour government's promises of improvements for working people and said now was the time to rebuild the union movement. "Of course, there have been disappointments. However, we have come out of darkness into sunlight - or at least into brightly dappled shade."

Mr Edmunds urged Tony Blair, the prime minister, to "shrug off the vestiges of a persistent conservatism" and challenged the "wide-spread myth" that the years of Conservative government contained some good features which should be preserved.

"I include privatisation, which began with the claim that it would increase commercial freedom, and ended up with the energy industries in chaos and a bunch of water companies where there seem to almost as many bloated rodents in the boardroom as in the sewers."

He said the TUC would support the CWU postal union in resisting "any plan, or hint of a plan, for the privatisation of the Post Office".



## Protests as NI assembly reopens

The Northern Ireland assembly should be a pluralist parliament for a pluralist people, David Trimble, the region's first minister, said when the assembly re-opened yesterday, writes John Murray Brown in Dublin.

"We are in the fortunate position of struggling with democratic constitutional arrangements rather than struggling with the politics of the latest atrocity," Mr Trimble said.

But he repeated that Sinn Féin, the political wing of the Irish Republican Army, could not be allowed to take its seats in the proposed executive until the IRA started decommissioning its arms.

Some opponents of the peace agreement (pictured) protested outside the parliament building against the presence of nationalists in the assembly. Inside, John Hume, leader of the moderate nationalist Social

Democratic and Labour party, said he was aware of the differences but warned that unless the new institutions were set up, "what this assembly will become is not just a talking shop about our past, but a shouting shop about our past".

The assembly, which will sit in shadow form until next February, has already seen differences emerge between unionists and nationalists over ministerial posts.

## Hopes rise for end to EU ban on beef exports

By Michael Smith in Brussels

Nick Brown, the UK farm minister, said yesterday he was hopeful the European Union would lift its world-wide ban on UK beef exports by the end of the year.

His comments in Brussels follow a report by European veterinary experts giving a favourable view of the UK's meat slaughtering and inspection facilities. Britain was banned from exporting beef in March 1996 after scientists found a potential link between BSE, or "mad cow disease", and a similar illness affecting humans.

Mr Brown, in Brussels for talks with European Commission officials, said the UK had done everything asked of it by the EU to resume beef exports and he hoped for a favourable decision in October or soon after.

His comments reflect a growing view among EU agriculture officials that the UK has a strong chance of winning political support this year from fellow EU members for a "date-based" scheme which would allow exports of meat from cattle born after August 1996.

This would cover virtually

all beef cattle in the UK, although exporters would also have to show that the mother of the animal had lived for more than six months after the birth and had not contracted BSE.

The export ban was eased earlier this year when the EU voted to allow the resumption of exports from Northern Ireland, where the history of individual cattle is computerised. The European Commission, the EU's executive, has supported a lifting of the ban for the rest of the UK for several months.

Some countries, particularly Germany, remain concerned about beef from Britain, which has suffered the highest rate of BSE of all European countries. Ireland, the Netherlands and Sweden have already signalled support for ending the ban. Since the issue can be settled by a simple majority among the 15 EU nations, Britain needs the backing of another four countries.

Separately, Mr Brown said the UK was pushing for the phasing out of EU milk quotas. He would not elaborate because Britain is preparing a detailed proposal with Denmark, Sweden and Italy.

## NEWS DIGEST

## BRITISH TELECOMMUNICATIONS

## Charges 'six times higher than elsewhere in Europe'

Most European businesses pay far less than those in the UK for connection to the information superhighway, a survey has found. It shows that British Telecommunications' charges for basic connection and rental for ISDN packages, the high speed digital telecoms service, are up to six times higher than businesses pay elsewhere in Europe.

Margit Sessions, managing director of the consultancy Phillips Tariffa which carried out the survey, said the UK risked becoming a technological outcast: "It is incredible that, even though BT has reduced some of its ISDN prices, the UK remains closer in pricing to Europe's developing nations such as Poland, Hungary and the Czech Republic than Germany, France, Holland and Sweden," she said.

ISDN lines, which make possible high-speed access to the internet and allow for the transmission of full motion video pictures, are commonly supplied as basic (two channels) or primary (up to 30 channels) packages. BT has, essentially, a monopoly on the supply of these lines in the UK. The cost of connecting a basic ISDN line is £48 in Germany, \$111 in France but \$331 in the UK, including \$174 worth of calls. The more sophisticated primary system costs \$96 to install in Germany, \$692 in France but \$3,867 in the UK.

BT said yesterday that the difference in pricing could be explained by the levels to which individual companies subsidised provision of the service. Deutsche Telekom, in particular, had taken a strategic decision to subsidise heavily the provision of ISDN lines to promote the service across Germany. However, the British company had been prevented by the UK telecoms watchdog from cross-subsidising ISDN provision. Alan Cane, London

## MANUFACTURED GOODS

## Prices lowest for over 30 years

The strong pound and weak commodity prices have helped keep the rise in prices of goods leaving British factory gates at its lowest for more than 30 years. Economists said the subdued growth in producer prices would help keep overall retail price inflation in check and add to pressure for a cut in interest rates.

The price of manufactured goods fell 0.2 per cent between July and August, the Office for National Statistics said yesterday. The year-on-year rate of growth fell from 0.8 to 0.5 per cent, its lowest level since June 1987.

Electronic goods such as office machinery and computers, radio, television and communications equipment, where competition from cheaper imports has been fiercest, experienced the sharpest declines. The core price index, which excludes volatile oil production and food, drink and tobacco, all of which tend to be highly sensitive to seasonal fluctuations or vulnerable to government duties, rose 0.2 per cent in the year to the end of August, in line with the previous month. Christopher Adams, London

## ELECTRICITY SUPPLIERS

## Competition 'cutting prices'

Well over 1m domestic and small business customers, representing about 5 per cent of the market, have signed up to change their electricity supplier, Professor Stephen Littlechild, the industry regulator, reported yesterday. He said the phased introduction of competition in domestic power markets, which began yesterday, had already caused prices to fall. About 750,000 customers in parts of northern and eastern England, north Wales and Scotland were being offered average savings of about 8 per cent to switch suppliers.

Prof Littlechild signalled yesterday that he would not oppose the takeover of an electricity supply business by a generator provided that customers benefited from the move. The government is due to rule soon whether PowerGen, the UK's second largest generator, can proceed with its £1.9bn (\$3.13bn) agreed takeover of East Midlands, the third largest electricity supplier. Andrew Taylor, London

## JAILED EX-BARINGS TRADER

## Leeson refused early release

Singapore has refused to grant early release on compassionate grounds to Nick Leeson - the securities trader who brought down the Barings merchant bank - after he was diagnosed with colon cancer.

Stephen Pollard of Kingsley Napley, a lawyer for Mr Leeson, said yesterday that the Singapore director of prisons had told him: "We have carefully considered your appeal, and regret to inform you that Mr Leeson's current medical condition does not warrant the grant of an early release." In a statement, Mr Pollard said: "Although this decision was not unexpected it is very disappointing."

Mr Leeson, 31, has been in jail since the collapse of Barings in 1995. He is being treated in the hospital wing of the Changi Prison after an operation last month. Mr Leeson is serving a 5½-year sentence for cheating the Singapore International Monetary Exchange by falsely reporting trading positions and deceiving Coopers & Lybrand, the auditor of Barings Futures Singapore. If Mr Leeson were granted full parole, he could be released by the end of June 1999. Sheila McNulty, Kuala Lumpur

## CONSERVATIVE PARTY EX-PREMIER HEATH ADDS TO CRITICISM OF CURRENT LEADER

## Euro ballot a charade, says Brittan

By Financial Times Reporters and Agencies

The ballot of Conservative party members about the single European currency has been attacked by Sir Leon Brittan, a member of the European Commission who was previously a senior minister in Margaret Thatcher's Conservative government.

The ballot, called by William Hague, the present party leader, has also been attacked by Sir Edward Heath, who was Conservative prime minister when the UK joined the European Economic Community in 1973. Members will be asked if they agree that the party

should oppose British entry into economic and monetary union at the next UK national election.

"The thing has an element of charade about it because everybody knows that he is going to win the referendum which means that it is not going to prove anything," Sir Leon said on BBC Radio. "I think there is a risk that the Conservative party becomes marginalised, if not beached." The result of the ballot would certainly not silence the pro-European in the party.

Sir Edward underlined Conservative divisions over Europe by insisting he would continue to fight for "ever closer union" between

Britain and the rest of the EU. He told the London Sunday Times that Mr Hague's reform of the party's organisation and structures was "damaging and wrong". Asked if he would be attracted to joining the present-day party, Sir Edward replied: "No, I wouldn't, and I know a lot of people it doesn't attract."

Mr Hague, pressed about Sir Edward's comments, said on BBC television: "I don't think he'll ever forgive any of us for leading the party after him. It's sad but it's true." Mr Hague yesterday dismissed a statement by Sir Edward that the party was not in tune with the young. Party headquarters released

private polling which suggested that most first-time voters were receptive to the party's hardline stance against a European single currency.

An ICM poll found 81 per cent of those aged 15 to 24 agreed with the statement: "Britain should rule out joining the European single currency until we can see how it works in bad economic times as well as good."

Mr Hague commented: "We need a European Union which helps us, not one which holds us back, an EU which adapts to the needs of a new generation, not one which reflects the aspirations of an older generation."

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## MANAGEMENT

## PEOPLE ON THE MOVE

## Smits in the driving seat at Rabobank

After barely four months on the board of Rabobank, the Dutch co-operative group, Hans Smits has been given the top job.

When he arrived in May as deputy chairman, the former chief of Amsterdam's Schiphol airport had no banking background. Next March he takes over from Herman Wijffels, who is stepping down as chairman after 12 years to head the Social and Economic Council, a government advisory body.

At 48, Smits is young enough to serve a similar term. He was six years at Schiphol, where he had to battle for room to expand its capacity in the face of environmental objections which led to tough limits on aircraft noise. That issue set back his ambition to have the hub privatised.

Smits clearly has staying power. He is known as an ardent marathon runner, like Kees Storm, chairman of Aegon, the big Dutch insurer. Smits will have to learn the insurance business as well as banking. Rabobank, after presiding over a period of international expansion at Rabo, has just agreed a merger with Achmea, a smaller rival to Aegon.

Rabo these days also includes Robeco, the Rotterdam-based fund manager. Some suspect the Dutch financial sector is entering another round of consolidation. As a co-op, such deals are trickier for Rabo than for its listed competitors. But Wijffels has made clear that demutualisation should not be expected in the near future. And with the world's only remaining AAA rating from all the main credit agencies for a non-state bank, Rabo is sitting pretty in the international capital markets.

Smits went to Schiphol in 1992 after a career in The

Hague at the economic affairs and transport ministries, at the latter reaching the top bureaucratic rung as secretary general. Gordon Cramb, Amsterdam

## Bonfield succeeds Collum at SB

SmithKline Beecham, the UK pharmaceuticals company, yesterday announced that Hugh Collum, chief financial officer since 1989, is to retire at the end of the year. He will be replaced by Andrew Bonfield, his deputy.

The changeover, which SB said had been long planned, comes at an awkward moment for the company, which is trying to persuade markets it has a strong future on its own after this year's failed merger with Glaxo Wellcome, its UK rival. SB was keen to stress



Collum retiring from SB

that the replacement of Collum, 58, did not signal any change of direction. "I've worked very closely with Hugh for seven years," said Bonfield, a chartered accountant who joined SB in 1989 when he worked on the "integration team" that oversaw the merger between SmithKline Beecham and Beecham.

"Obviously we have different management skills and I'm not a clone of Hugh," he said, but he did

not expect anything to change in matters of substance.

Bonfield, the youngest vice-president in the history of the company, is almost certain to join the board on Collum's retirement. Asked whether he would advise it to dispose of some of SB's non-core activities, which include the manufacture of such products as Ribena and Lucozade, Bonfield said: "It would be wrong for me to speculate about nutritional. But obviously, if the right opportunity came up the board would have to consider it."

Some analysts suggested that bringing in a younger man might signal an openness to change, even a reappraisal of the shelved merger with Glaxo. But Bonfield said he was confident SB could deliver a strong financial performance on its own. The company is adamant that the Glaxo deal is dead.

Collum, who was appointed to the Beecham board in 1987, was recently named non-executive chairman of Chiroscience, one of the UK's leading biotechnology companies. David Pilling, London

## Lord Levene to Bankers Trust

Lord Levene of Portoken is to take over as chairman of Bankers Trust International, the US wholesale banking group, with its head office in the City of London. He has been a senior adviser at Morgan Stanley Dean Witter.

Lord Levene, architect of the revitalisation of Canary Wharf, a new office development close to the City of London, is widely expected to be elected Lord Mayor of London at the end of this month.

The Lord Mayorship runs for one year from November, and Lord Levene acknowledges that during that period he will have less time for Bankers Trust.

"Happily today the Lord Mayor doesn't spend all his time dressed up in funny clothes, but instead

discussing financial services, which is not exactly irrelevant," he said.

London bankers said Lord Levene, with a foot in the Canary Wharf and another in the City, would be ideally placed to engineer a takeover by the City of its downstream rival, which has been winning the battle to lure most of the big headquarters construction projects from banks such as Citibank and HSBC.

At Bankers Trust, Lord Levene will report to Yves de Balmann and Mayo Shattuck, vice-chairmen of Bankers Trust and chief executives of BT AlexBrown, its equities arm. He will be filling the post once occupied by Balmain, who moved back to New York last August.

Lord Levene, who was head of defence procurement in Margaret Thatcher's Conservative government from 1985 to 1991, and adviser on efficiency and effectiveness to John Major, prime minister, from 1992 to 1997, said he had been "keen to run something".

"Investment banks like Morgan Stanley, Merrill Lynch and Goldman Sachs have overcome the issue of whether they are nasty interlopers in the UK. Bankers Trust is perhaps not quite so high profile," he said. George Graham, London

## Grieder to Swisscom

Swisscom, Switzerland's soon-to-be-privatised telephone company, has completed the rejuvenation of its top management team with the recruitment of Calvin Grieder, 43, to oversee the group's mobile, voice and data/multimedia services.

Grieder, who has a degree in mechanical engineering, is the fifth member of Swisscom's top management to join the group in the last year. He will be head of product houses, a new position on the Swisscom management

board reflecting Swisscom chief executive Tony Reis's belief in the increasing convergence between various forms of communications, such as mobile and voice. He wants to run Swisscom as an integrated business and not just as a holding company for a range of independent businesses, such as mobile telephony.

Grieder's responsibility will be to manage the sub-units of mobile, voice and data/multimedia whose main task is to develop new products and services for Swisscom-wide marketing. He takes over from Heinz Karrer, 39, Swisscom's recently appointed marketing chief, who has overseen the product houses unit on an interim basis.

Grieder joins Swisscom from the packaging technology management of Schweizerische Industriemaschinen. He has worked for a number of other Swiss engineering companies including Georg Fischer, Bürkert-Contromatic and Mikron. Half of Swisscom's top management team have been appointed within the last year, including a chief financial officer, head of network operations, head of marketing and a head of corporate and information technology. The average age of the Swisscom management is 45 and four members of the group are under 40. William Hall, Zurich

## Moving places

Zygmunt Tyszkiewicz, who retired earlier this year as secretary-general of Unice, the European employer body, has become a governor of the cross-party European Policy Forum which promotes market-led, decentralised ideas across the EU.

The Chase Manhattan Corporation has promoted Mured Megall to senior country officer for Chase in Russia.

● Cisco Systems, the

worldwide leader in networking for the internet, has appointed Theo Wegbrans vice-president for Northern Europe. Wegbrans will be a member of Cisco's executive staff in Europe. He joins from OCS, which he co-founded in 1992.

● Linco, Spain's third fixed telephony operator, has appointed Eugenio Galdon, the owner of Multitel, chairman. Linco is a joint venture between France Telecom and Banco Santander. Ferrovial and Cableuropa.

● Edison Brothers Stores has named Michele Ann Bergerac president of Edison Footwear Group. She will oversee all merchandising for Edison's Bakers and Wild Pair Footwear chains. She joins from the May Department Stores Company, where she served as a footwear executive with the Foley's division.

● The Chubb Corporation has announced that it is entering the global reinsurance business with the establishment of Chubb Re, a new subsidiary based in New Jersey. John Berger is joining Chubb Re as president and chief executive. Berger was previously president and chief executive of F&G Re, now a unit of the St Paul Companies.

● Swedish insurance company Försäkrings AB Skandia has named Anders Kvist its new chief operating officer for its Skandia Investment Management unit from October 1. In addition, Kvist, who is presently chief executive of Skandia Liv, the company's life insurance arm, will be deputy head of Skandia Investment Management.

● Bankers Trust has named Roberto Sosenfeld managing director for global securities services in its global institutional services unit, reporting directly to Mary Cillo, head of GIS. Sosenfeld comes to Bankers Trust from Citibank, where she was division executive and senior operations and technology officer for worldwide securities.

## GROWING BUSINESS FLOTATION

## Be prepared for a bourse debut

Katharine Campbell on lessons to be drawn from study of stock market listings in the US

● If private companies cruise along more or less at their own speed on ordinary roads, the transition to public company life can resemble sudden propulsion on to a six-lane motorway.

A study by Ernst & Young, the accountancy firm, found that 28 per cent of fast-growing companies that joined Nasdaq between 1988 and 1996 deemed their float "unsuccessful".

One of the principal lessons from the study is that preparing for a listing is a relatively long-term proposition. Some 83 per cent of those disappointed with the experience reckoned the principal problem was a lack of preparation, which meant they were poorly equipped to handle the extra visibility, scrutiny and other pressures that accompany a debut on the bourse.

Meanwhile two-thirds of those who said the float had been "highly successful" - 41 per cent of the 517 chief executive officers questioned - had started behaving like public companies more than a year beforehand.

The unsuccessful ones had implemented such procedures and systems less than six months before their shares were listed. If at all. Changes included restructuring the board, revising financial and reporting systems, sorting out directors' pay and implementing investor relation programmes.

The most important driver of success after the float, appeared to be the early introduction of employee incentive programmes.

Companies classed as highly successful had an average post-float share price that was 20 per cent higher than those deemed unsuccessful. Over three years they had doubled their market capitalisation, while the unsuccessful appeared to have lost 10 per cent of their value.

Those companies where the chief executive officer had purely personal reasons for going public and viewed the float primarily as an opportunity to achieve "personal advantage" were far less likely to do well.

Companies that made the right changes - and were well-positioned to compete with competitors - enjoyed an acceleration effect as they joined the stock market motorway.

Conversely, the ill-prepared and poorly positioned found things deteriorating all the more quickly in the fast-track environment.

● An impending economic downturn could hit family businesses in Europe particularly hard, adds Katharine Campbell. While many currently boast a solid financial base, they tend to be worse at monitoring crucial performance indicators than non-family businesses.

The Family Business Report, produced by Grant Thornton, the accountancy firm, is drawn from the findings of its 1998 European Business Survey of 6,000 small and medium-sized businesses across 20 countries.

It found that family businesses tend to be less attuned to watching for signs of trouble, and are not as good at tracking performance through management accounts. They are also prone to overlook early danger signals, such as changes in the levels of debtors, stock or outstanding orders.

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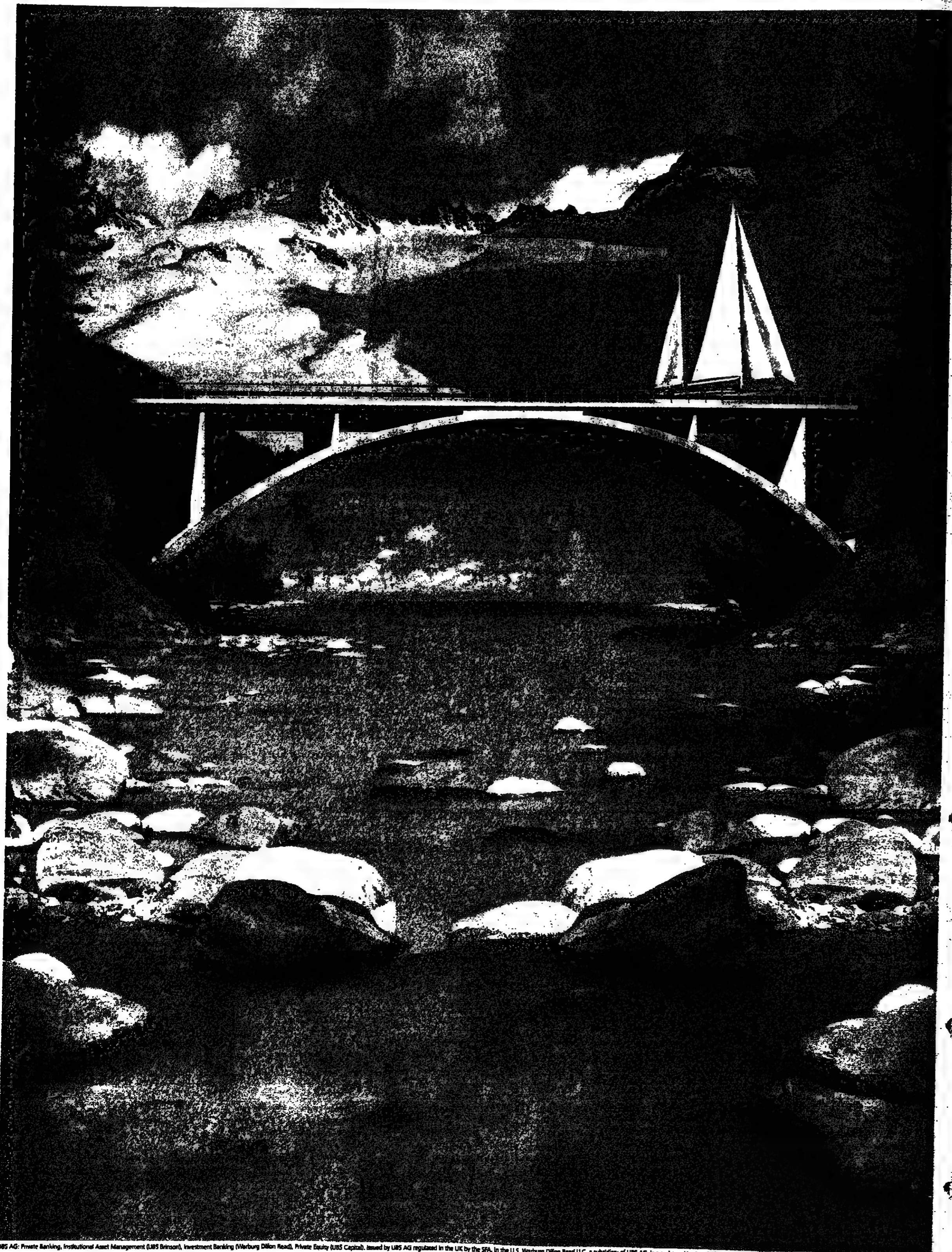
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## CINEMA VENICE FILM FESTIVAL

## Power of the popcorn-eaters

As the winners are announced, Nigel Andrews asks who is the best to judge, the critics or the public?

Few outsiders suspect it, but things can get rough at film festivals. We don't have hoodlums running on to the pitch, but we do have directors running off at the mouth.

The big philosophical football at Venice has been "Who should judge a movie, the paying audience or paid film critics?"

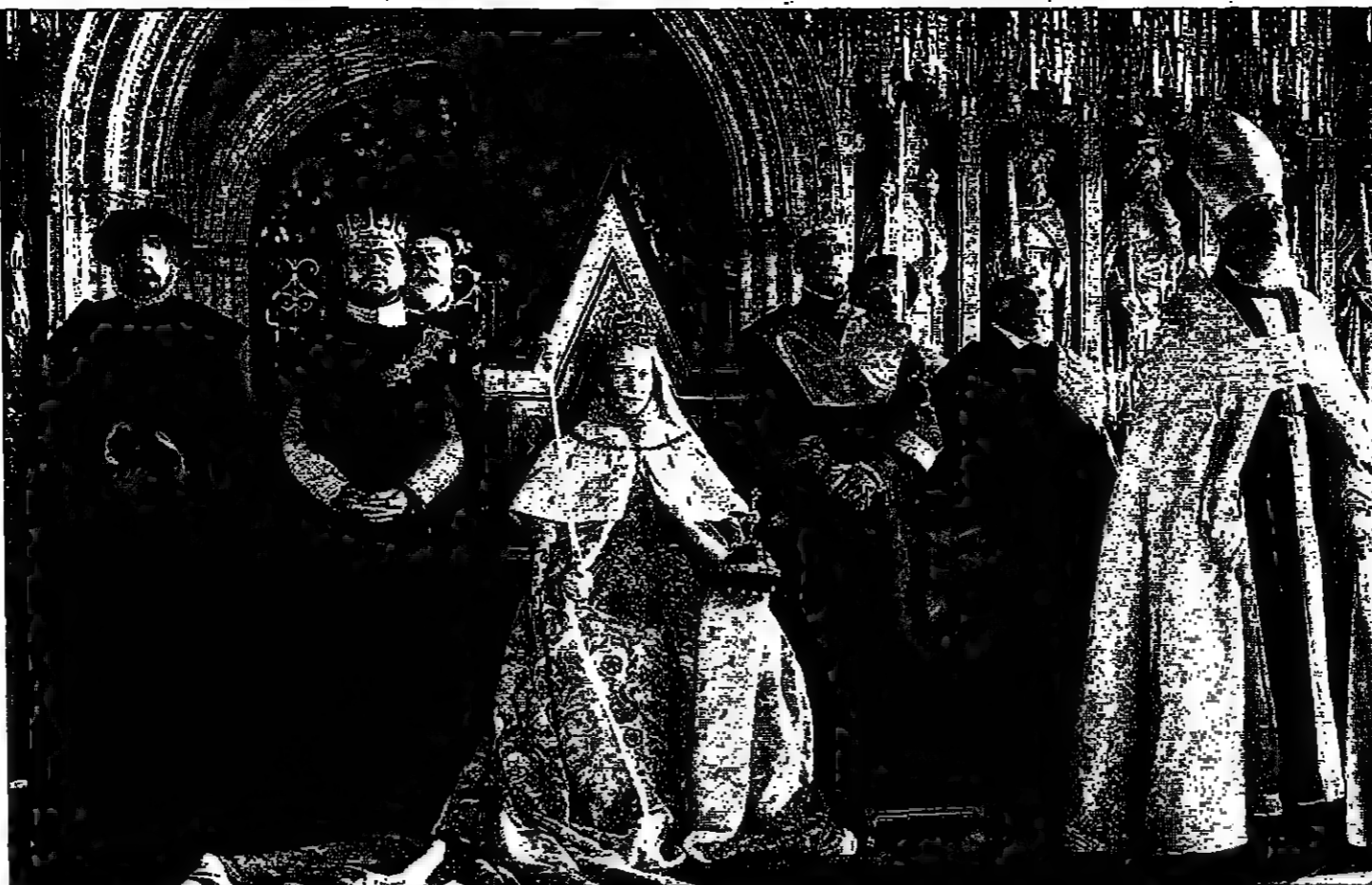
Alessandro D'Alestri, maker of the Italian film *The Garden of Eden*, which the public cheered while the press jeered (albeit in different cinemas), said it was criminal - yes, criminal - of reviewers to ignore or dismiss the *vox populi*. Festival boss Felice Laudadio then seemed to endorse D'Alestri by urging critics to slip into the last minutes of public screenings, presumably with pocket seismographs to register audience response.

It is a mad world or threatens to be. The reason critics are paid to see films is that they know about them, care about them, think about them. Sometimes they get it wrong when the public gets it right. But look at most movies that have weathered the century, and you will find that critics liked them, back in their year of birth, while the public voted with yawns or absence. Giving more opinion-forming power to popcorn-eaters isn't democracy in action. It is intelligence in delirium.

So what were, respectively, the Golden Lion winner at Venice and - for me and many - the best film? They were Gianni Amelio's *Costi Ridevano* and Makhmalbaf's *Le Silencio*, both watched by townies with a quantum drop in enthusiasm compared to the cheers they meted out to George Clooney in *Out of Sight* (latest Elmore Leonard novel to hit a defenceless screen), Jim Carrey in *The Truman Show* (1994 goes Hollywood) or any of the other non-competitive US biggies unspooling in mid-night showings.

More on the Lion winner presently. Makhmalbaf's film won something called a Senate Medal, for which I shower praise on the senate. The wonder of this new movie by the Iranian director of *The Cyclist* and *Gabbeh* - it tells of a blind boy threatened both with home eviction and with expulsion from his job as an instrument-tuner - is that it makes you reinvent your notion of cinema.

The style is all jewelled cut-ups. It is as if Makhmalbaf's late mid-eastern neighbour Sergei Paradjanov (*The Colour of Pomegranates*) had breathed inspiration into the collage-style visual portraiture (a lip, an eye, a pigtail) or into the Tajikistan-shot scenery magical with half-imagined sights and intensely felt sounds, trus-



A gilded paw-shake: Cate Blanchett heads a strong cast in 'Elizabeth', shown out of competition in Venice

ling water, restless winds). The boy has overheard, somewhere, the first notes of Beethoven's Fifth. So those hammer-blow chords become first a playful motif - he gets copper-busters to thrum them for him - and finally a stunning epiphany. The film is all about transcending disorientation: all about a sense-deprived human being turning his fragmented world into a whole, much as audiences themselves turn the flickering staccato of celluloid into a continuum.

Sometimes, of course, a festival public can dislike a film and be dead right. Venice had its abominations. They ranged from Abel Ferrara's *New Rose Hotel*, featuring Christopher Walken in a drugs-and-crime yarn of

giddy inconsequence, to two Latin horrors in Fernando Solanas's *The Cloud* (when in doubt in neo-Marxist Buenos Aires, break into song) and Joao Botelho's *Trafic* (when in doubt in bourgeois-satirising Portugal, imitate badly, Bunuel's *Discreet Charm*).

There were also movies to which the public could be forgiven for reacting perplexedly. Both the Italian grand prize winner, Gianni Amelio's *Costi Ridevano* (*The Way We Laughed*), and Julio Medem's liked-by-some (including me) *Lovers of the North Pole* from Spain are slow to bewitch.

Amelio tells of two Sicilian emigrant brothers meeting

disillusionment in early-1960s Turin, assailed by

homesickness and their grim baptism in the affluent society. Medem follows two love-struck foster-siblings all the way from surreal Spain to even more surreal Lapland: visions, coincidences and wacky encounters from the maker of *Vacas* (*Cows*).

By the close of each, though, we are breathing in time with the director and characters. *Lovers* shows that Iberia and its empire are still the true home of magical realism, where movies are sucked on an ancestry of wonder handed down from Cervantes and Goya to Milos and Marquez. *Laughed* becomes a harrowing picture of a still-divided Italy, whose north and south are not just different regions but different realities.

Where previous Amelio films (*The Stolen Children*, *Lamerica*) oscillated between the austere and sentimental, as if unsure whether to please or to challenge their audiences, his new film pleases by challenging. Its marvellous visual texture is a gloomy, grainy impasto you could almost sink your fingers in - suits the profundity of this psycho-social portrait.

Three other Venice movies deserved, if not a Golden Lion, at least a gilded paw-shake. *Elizabeth*, showing out of competition, proves that if you are mad enough to hire an Indian director to film the early years of Elizabeth I, you may reap the reward of courage.

Shakhar (Bandi: Queen)

Kapur's costume epic is a jaw-dropper: vast sets, soaring camerawork, costumes to near-blind the unwary. Add strong performances - especially from Cate Blanchett as Elizabeth, looking like an ice-queen version of Tilda Swinton, and Oscar-winner Geoffrey Rush as her creepy security chief Walsingham - and it's like a good night out at the theatre combined with the kinetic uplift of cinema.

*Harlebury* and *White Cat, Black Cat* are better-sketched comedies from the US and former Yugoslavia. David Rabe wrote the first, from his stage play about male chauvinist motormouths meeting mid-life crisis, and Kevin Spacey, Meg Ryan and Sean Penn, who won Venice's Best Actor award, perform the roof off.

The roof stayed off for twice-Palmed Cannes hero Emir Kusturica, who won a Best Director Silver Lion for his merry, going-on-demented tale of gypsy life.

At the end of each day there was Hollywood. Even Cannes, to reinvoke the mother of movie events, cannot match Venice's record for pulling in top US films and celebs. This year it was Warren Beatty, whose acting-writing-directing satire on American politics *Batman* was topical if not topical; Robert De Niro, Method-acting in a new thriller called *Romeo*; T. Hanks and S. Spielberg, saving Private Ryan; and Melanie Griffith, Jim Carrey and George Clooney.

Dark rumours abound that Felice Laudadio, who gave Venice '98 its best programme in years, is about to quit. A festival riven with political infighting is used to having its artistic directors drop to the canvas in early rounds. Most of us critics, though, think there is too much canvas around altogether. Too much on the floor and too much on the roof (do we have to watch movies in a giant tent?), when it should all be on the easel for great movie artists.

Also, if they have decided that to legitimise filmic judgment they are now going to canvas the public - to stretch a lexical leitmotif to its limit - Venice may quickly turn from the best festival in European movieland to its biggest, loudest laughing stock.

## Words speak louder

THEATRE IAN SHUTTLEWORTH

Crave Royal Court Upstairs Ambassadors Theatre London

"It isn't theatre," declared a friend after the London opening of Sarah Kane's *Crave*, whose initial Edinburgh run was mentioned briefly last month by Alastair Macaulay. I was surprised how strongly I disagreed, and how difficult I found any explanation. Let me try again.

It is true that Kane's latest play, which sees her definitively transcend the furor of her debut with *Blissed*, has no plot in any conventional sense, nor any physical action. Vicky Featherstone, directing for Paines Plough, places the four actors on a row of swivel chairs, the only bodily movement during 45 minutes being an occasional quarter-turn of one seat or another, so that when two of the performers get up and change places it strikes as a theatrical coup.

Kane's script denotes the characters by initial letters only, and includes no stage directions of any kind other than indicating where to leave a beat between what are almost invariably single-brief lines. Featherstone has actors sometimes deliver remarks to an obvious interlocutor - sometimes to another party - sometimes leaves them hanging directionless, so that we seem to be catching only fragments of monologues and conversations which constantly run beneath the lines we are allowed to hear.

The work resembles a spoken poem more than a play: indeed, it comes most nearly unstuck when it attempts most openly to be poetical, either with strings of interlarded rhymes or explicit quotation from *The Waste Land*. However, the wave of the language moves too quickly for these moments of awkwardness to have any lasting effect. Crave echoes Eliot's poem on many levels - diction, oblique reference, occasional lines in other languages, and general atmosphere; the city to which the actors refer might as well be Eliot's "unreal city", their emphases and sufferings those of his characters, but far more passionately expressed. Even when the object of ward is not articulated (as, aside from one bravura extended monologue, it scarcely ever is), the ferocity of the craving itself is palpable.

Given these circumstances, then, is *Crave* a play - is it, at any rate, a theatrical play rather than a radio piece? I believe fervently that it is, and that it gains more than most works from being presented in the living, visible, physically present flesh.

It demands physical communion. That makes it theatre, and marvellous theatre at that.

Until October 3, then touring to Berlin and Dublin.

## Rip it up, and start again

## OPERA

ANDREW CLARK

Ottello, London

Coming hard on the heels of the Royal Opera's closure announcement, English National Opera's new *Ottello* has succeeded simply in compounding the gloom. Leaving the Coliseum after the first night, the only feeling I could summon was sorrow for a cast that had struggled valiantly to surmount the noise and ugliness of David Freeman's pseudo-realistic modern setting.

In the current climate, it would be easy - but mistaken - to exaggerate the significance of one production. To interpret this *Ottello* as a symptom of London's deepening operatic recession. So let's be sanguine: we

needed a pick-me-up, but were given a depressant.

The scenario devised by Freeman and his designer, Tom Phillips, suggests they have been reading too many newspaper stories about un-military behaviour at British army outposts. Their starting point is not the psychological truthfulness of Shakespeare and Verdi, but the geographical setting of Cyprus - the most superficial element of the drama. Updating the action to the present, they try to convince us that the Moor is officer-in-command along the United Nations demarcation line, and Desdemona a standard army wife. The set is a barbed wire fence surrounded by a radar post, and this being the age of equal opportunities, everyone - including Emilia! - is clothed in fatigues. Phillips's translation penetrates this world with lines like "You

bastard" and "Could you pass me my hairbrush?"

The irony is that the more realistic the production tries to be, the more stock-operatic it becomes. The power of all great dramas lies in the way they transcend or defy reality, using a mixture of theatrical licence and poetic distancing to draw us into the realm of character and motivation. Hyper-realism not only breaks that spell, making nonsense of Verdi's great Act 3 ensemble and the Otello/Desdemona death scene, but sidetracks the music.

The opening storm is heavily overladen with electronic simulations; dialogue is regularly fused with the guttural shouts of parade-ground drill; duets, soliloquies and ensembles are interrupted by squaddies trudging across the set. The whole thing is jarring, and typical of the smug, in-your-

face contempt with which Freeman seems to regard ENO audiences.

Amid the fakery it is still possible to discern a real Otello. David Rendall's career has been a patient ascent to this summit, and he proves himself worthy of the challenge. "Emilia!" establishes a commanding presence, each note clearly and spaciouly articulated. Rendall has the power where needed, as the heroic ring of his Act 3 outbursts confirm. But his essentially lyrical approach gives the voice a bronzed liquidity which is appealing, and the *soffo* vocal asides are tellingly phrased.

Diction is flawless (a lesson to the rest of the cast, except Mark Le Brocq's fine Emilia), while his acting in Act 3 is a vivid portrait of psychological collapse. There's enough here to suggest that, given the right opportunities, Rendall's

Otello will bestir the world.

Susan Bullock takes longer to establish herself, partly because her costumes in the first two acts are so unfattering. This is a plainer, more mature Desdemona than we are used to seeing, and one evidently injured to marital abuse; but Bullock makes us privy to the emotional wounds, and caps her portrait with glorious arcs of sound. Robert Hayward's Iago is neither plausible devil nor creepy jester; he's just a well-camouflaged snake with a grudge, - so well-camouflaged, in fact, that he's rather anonymous. Rebecca de Pont Davies makes an impressive house debut as Emilia and the other complimentary roles are strongly cast.

For Paul Daniel, the company's music director, this *Ottello* represents a lapse of



David Rendall: a vivid portrait of Otello

judgment. Why are there so many intervals? Why are the choruses so disorganised? He should never have let Freeman get away with mutilating Verdi's score, and even with eyes shut, there are some cringe-making moments, such as the out-of-time Act 2 serenade. The orchestra seems happiest with guns

blazing - the brass have a field day - in common with Daniel's epic reading of the score. All in all, it's not much of a welcoming present for ENO's incoming general director, Nicholas Payne. Let's hope he writes it off and starts again.

Sponsored by The IRA Group.

## INTERNATIONAL

## Arts Guide

## AMSTERDAM

**DANCE**  
Het Muziektheater  
Tel: 31-20-551 8911  
Dutch National Ballet  
Carlson-Humphrey-Thorp.  
Programme of works by the three choreographers; Sep 15, 18, 19

**OPERA**  
Netherlands Opera, Het Muziektheater  
Tel: 31-20-551 8911  
Götterdämmerung; by Wagner.  
New staging by Pierre Audi, conducted by Hartmut Haenchen. Cast includes Heinz Kruse, Jeannine Altmeyer and Henk Smits; Sep 18, 20

**BASLE**  
**EXHIBITION**  
Kunstmuseum  
Tel: 41-61-271 0828  
www.kunstmuseumbasel.ch  
A House for Cubism; the Raoul La Roche Collection. Display of works collected by the Swiss banker and given to the museum in the 1950s and 1960s. Includes works by Picasso, Braque, Léger,

Gris, Le Corbusier and Ozenfant; to Oct 11

**CHICAGO**  
**EXHIBITION**  
Art Institute Of Chicago  
Tel: 1-312-443 3600  
www.artic.edu  
Art and Archaeology of Ancient West Mexico: more than 200 works, including terracotta figures found in tombs, and findings of recent excavations; to Dec 6

**EDINBURGH**  
**OPERA**  
Edinburgh Festival Theatre  
Tel: 44-131-529 6000  
The Magic Flute; by Mozart.  
Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 18, 19

**FRANKFURT**  
**CONCERT**  
Alte Oper  
Tel: 49-69-134 0400  
Chamber Orchestra of Europe; conducted by Heinz Holliger in works by Haydn and Mozart; Sep 18

**LONDON**  
**CONCERT**  
Royal Festival Hall  
Tel: 44-171-960 4242  
London Philharmonic Orchestra; Valery Gergiev conducts the season's opening concert. Programme includes works by Tchaikovsky and Berlioz, with the London Philharmonic Youth

Orchestra, London Philharmonic Choir and violin soloist Sarah Chang; Sep 20

**OPERA**  
English National Opera, London Coliseum  
Tel: 44-171-632 8300  
● *Ottello*; by Verdi. New production by David Freeman, designed by Tom Phillips and conducted by Paul Daniel/Mark Shanahan. David Rendall sings the title role; Sep 18, 19  
● *Rusalka*; by Dvorák. Conducted by Richard Hickox in a revival of David Pountney's production, directed by Lynn Binstock. The title role is sung by Susan Patterson; Sep 17

**LOS ANGELES**  
**OPERA**  
L.A. Opera, Dorothy Chandler Pavilion  
Tel: 1-213-972 8001  
www.laopera.org  
Warner by Massenet.  
Conducted by Emmanuel Joel in a co-production with Théâtre du Capitole Toulouse staged by Nicolas Joel and designed by Hubert Monloup. The title role is sung by Ramón Vargas; Sep 15, 18

**LUCERNE**  
**CONCERTS**  
International Festival of Music  
Tel: 41-41-226 4400  
www.LucerneMusic.ch  
● Vienna Philharmonic Orchestra; Lorin Maazel plays violin in a work of his own composition and conducts a

work by Sibelius; Sep 15  
● Vienna Philharmonic Orchestra; conducted by Lorin Maazel in a work by Mahler; Sep 16

**MUNICH**  
**CONCERT**  
Philharmonie Gasteig  
Tel: 49-89-5481 8181  
Munich Philharmonic Orchestra; conducted by Heinrich Schiff in works by Beethoven, Hindemith and Mahler; Sep 20

**NEW YORK**  
**CONCERTS**  
Avery Fisher Hall, Lincoln Center  
Tel: 1-212-875 5030  
www.lincolncenter.org  
● New York Philharmonic; Kurt Masur conducts works by Beethoven, in the season's opening concert. With violin soloist Isaac Stern; Sep 16  
● New York Philharmonic; Kurt Masur conducts Beethoven's *The Complete Symphonic Cycle*. Programme I (Sep 17, 18); Programme II (Sep 19)

**EXHIBITIONS**  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
● Letters in Gold: Ottoman Calligraphy from the Sakıp Sabancı Collection, Istanbul. 70 objects ranging from the 15th to the 20th century. Includes manuscripts, panels and scrolls; to Dec 13  
● The Nature of Islamic

Ornament, Part II: Vegetal Patterns. Second in a four-part series on Islamic ornament from the 8th to the 18th century. Includes rare brocades and carpets; to Jan 10

**Whitney Museum of American Art**  
Tel: 1-212-327 2801  
Mark Rothko: major retrospective of the American abstract artist, chosen by the Whitney Museum and including loans from Europe and Japan. The 100 works on display encompass all phases of Rothko's career, from the late 1920s to 1970; to Nov 29

**OPERA**  
New York City Opera, New York State Theater  
Tel: 1-212-870 5570  
www.nycoopera.com  
● *Partenope*; by Handel. Directed by Francisco Negrin and conducted by George Manahan. Use Saffer sings the title role; Sep 16, 19  
● *Tosca*; by Puccini. New production by Mark Lamos, in association with Glimmerglass Opera. George Manahan conducts and the cast includes Isabelle Kabatu, Antonio Nagare and Mark Delavan; Sep 15, 18

**PARIS**  
**CONCERT**  
Théâtre des Champs Elysées  
Tel: 33-1-49525050  
Orchestre National de France; conducted by Leonard Slatkin in works by Chabrier, Franck, Fauré, Roger-Ducasse and Schmitt. With piano soloist

Michel Delberto; Sep 17

**ROME**  
**EXHIBITION**  
Borghese Gallery  
Barnini, the Sculptor: The Beginning of Baroque Art in the Borghese Family. Brings together pieces belonging to the Villa with loans from abroad, including the famous Hermaphrodite from the Louvre; to Sep 20

**SAN FRANCISCO**  
**OPERA**  
San Francisco Opera, War Memorial Opera House  
Tel: 1-415-864 3330  
www.sfoopera.com  
A Streetcar Named Desire: world premiere of a new opera by André Previn, with a libretto by Philip Littell based on Tennessee Williams' play. André Previn conducts and the cast includes Renée Fleming; Sep 19

**SEATTLE**  
**CONCERT**  
Benaroya Recital Hall  
Tel: 1-206-215 4747  
www.seattlesymphony.org  
Seattle Symphony Orchestra; conducted by Gerard Schwarz in a retrospective of the orchestra's composers-in-residence. Includes world premieres of works by David Stock and Samuel Jones; Sep 16

**TOKYO**  
**CONCERT**  
Suntory Hall

Tel: 81-3-3584 9999  
Yomiuri Nippon Symphony Orchestra; conducted by Gilbert Varga in a programme including works by Chausson and Ravel; Sep 18

**VIENNA**  
**CONCERTS**  
Musikverein  
Tel: 43-1-5058 6810  
● Chicago Symphony Orchestra; conducted by Daniel Barenboim in works by Schoenberg and Mahler; Sep 15  
● Chicago Symphony Orchestra; conducted by Daniel Barenboim in works by Wagner, Berg and Tchaikovsky; Sep 16

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● **Business/Market Reports:**  
05:07: 08:07: 07:07: 08:20: 09:20: 10:20: 11:20: 11:32: 12:20: 13:20: 14:20.

At 08:20 Tanya Beckett of FTV reports live from LIFFE as the London market opens.

John, in Italy

## COMMENT &amp; ANALYSIS



PETER MARTIN

## Japan's new warriors

Japan's economic crisis will liberate its companies from traditional relationships and make them more competitive

Japan Inc is dying. The country's economic crisis ensures that its traditional corporate structure cannot survive. For western companies, this may be the most profound long-term implication of the crisis.

In the short term, of course, the state of Japan's economy and banking system is more important. But assuming that the Japanese government manages to stave off a depression, what happens to the country's big companies is vital for western competitors.

Japan Inc will change in at least three ways. First, its intimate fabric of corporate relationships will unravel. Second, the "conveyor system", which has kept competitors moving along in the same direction at the same speed, will break up.

And third, the nature of foreign companies' presence in Japan will undergo a qualitative change.

Together, these three changes will transform Japanese business.

The first change, the unravelling of corporate relationships, is best captured by recent developments in two of the keiretsu, or informal but powerful business groupings that dominate Japanese life.

On Friday, Bank of Tokyo-Mitsubishi, which lies at the heart of the Mitsubishi keiretsu, announced that it was tightening its links with three financial companies in the group. On the face of it, this might seem like a strengthening of keiretsu links rather than a relaxation. But in fact it reflects the fact that the bank can no longer rely on Nikko Securities, another keiretsu member, for unqualified support.

Nikko has agreed to sell 25

per cent of its shares to the US financial conglomerate Travelers Group. More important, much of its capital markets activities will be merged into a joint venture with Travelers. Bank of Tokyo-Mitsubishi might reasonably have expected that the Big Bang deregulation now under way in Japan's financial markets would have pushed Nikko into its arms. Instead, it has lost it to a foreign suitor.

Another recent example comes with the revelation over the weekend of a planned ¥200bn (\$270m) refinancing by Fuji Bank, a core member of the Fuyo keiretsu. The bank will be asking the other members of the group for the money, including Hitachi, Marubeni, Canon, Nissan and the Yasuda Life and property-casualty insurance companies. Many of these companies are in poor shape. Even if they manage to rally round their banking partner this time, they will be ill-placed to help it out further if needed. Nor will they be able to help other

members of the group in similar straits. The Fuyo keiretsu has, after all, already allowed one of its members - Yamaichi Securities - to go bankrupt.

The Fuyo keiretsu also illustrates the second theme, the ending of the conveyor system. One of its most important members, Nissan, has decisively slipped behind its more successful rivals Toyota and Honda. Toyota has become one of the world's most successful and profitable car companies. Nissan, for decades a near twin, is now a pale shadow. A Japanese motor industry which once operated in lock-step - expanding abroad together, extending product ranges, adopting just-in-time production - is now much less of a monolith.

Meanwhile, western companies' activities in the Japanese market are undergoing a subtle but important shift. Until now, relatively few western companies have been able to boast of treating their operations in Japan on the

same basis as in other countries. Too often, they have had to operate through joint ventures that leave them at arm's length from the levers of power. In particular, they have often been unable to dictate profit targets or the level of competitive aggression.

That is still the preferred approach of their Japanese partners. Nikko Securities, for example, seeks to keep its initial relationship with Travelers Group firmly under control. It is determined to retain 51 per cent ownership of the joint venture, to run it with a quota system for board seats, and to control its sphere of activities to an area - wholesale market operations - in which it needs outside assistance.

Yet even if Nikko succeeds in confining its relationship with Travelers at the outset, it is likely to come under irresistible pressure to open it up in future. Other Japanese companies are increasingly finding their western partners are no longer content to accept an arm's length role. With the yen weak and share prices depressed, there has been a steady trickle of western companies buying control of their Japanese joint ventures.

None of these changes will happen overnight. Even when a western company acquires 100 per cent ownership of its Japanese operations, for example, it must still wrestle with the complexities of the local market. Its behaviour cannot change instantly.

But over time, Japanese companies will become a lot more like European or American ones than past experience suggests. Japan's crisis will be long and painful. But as it eases, the most successful Japanese companies will re-emerge as global powers. Liberated from traditional relationships, more clearly oriented towards profit, strengthened by victories over domestic competitors, they will not be comfortable competitors. The most important task for western business is to start to think of them as companies in their own right, not as subsidiaries of Japan Inc.

peter.martin@FT.com



## LETTERS TO THE EDITOR

## West could rectify criminal process of Russian company ownership

From Mr Robert J. McIntyre.

Sir, Vladimir Potanin's offer ("Plea over Russian bank debt", September 11) to make good on foreign loans by transferring ownership of Russian companies "owned" by his bank is funny, but not amusing. Many, if not most, of the large-scale privatisation steps of the Chubais era are formally illegal. It has long been obvious that any post-Yeltsin government that responded to either popular opinion or the dictates of a rational economic policy would re-nationalise many of these entities.

The abrupt reorientation of economic policy under Primakov probably brings these actions forward in time. These privatised companies continued to this day to export large physical volumes of valuable goods while declaring themselves unable to pay wages, taxes or input bills at home. The

new owners of many such industrial and resource production enterprises secreted the proceeds of foreign sales abroad, deposited in personal, not corporate accounts. This is simply stolen money, amounting to tens of billions of dollars. Many of these transactions have been documented in detail by the "Accounting Chamber" of the Russian government.

Mr Potanin helpfully offers to turn over physical assets in Russia that he is likely to lose. The value of his claims to these physical assets will not increase if they are passed to foreign banks. Since the Russian government now owns tens of billions to foreign governments, banks and corporations, it may wish to issue what are, in effect, licences to seize the personal assets of the perpetrators of this unprecedented wave of

misappropriation and asset stripping.

The West could redeem itself in the eyes of the once-trusting Russian population by playing the collection by agency role. This appears to violate western norms of separating personal and company business, but in this case would rectify a sustained criminal process in which the west has been complicit. Ways have been found to deal with the international movement of the proceeds of other criminal activity. Let the Accounting Chamber present its evidence and see how much of the loot can be found.

Robert J. McIntyre, project director, Transition from Below UNU/WIDER (World Institute for Development Economics Research), Katajanokanlaituri 6B, 00160 Helsinki, Finland

## Something wrong, surely

From Mr Geoffrey Dicks.

Sir, Yet again you promulgate the pernicious view that "unemployment must now be allowed to rise - perhaps by 500,000 - to bring the economy back to a non-inflationary path" ("Bank turn", September 11).

The argument is based on the so-called natural rate of unemployment, or NAIRU (non-accelerating inflation rate of unemployment) analysis. This says there is a level of unemployment that is consistent with stable inflation. If the authorities try to hold unemployment below that level, inflation will continue to rise - and at an increasing rate.

By arguing for a 500,000 rise in unemployment you are implicitly saying that it has been below the natural rate for some 2½ years. If the NAIRU theory has any validity, inflation should surely now be on an increasing (accelerating?) trend. It is quite the reverse. Does this not imply there is something wrong with the theory?

The distinction is not trivial. Sacrificing 500,000 jobs to a theory which appears to be contradicted by the evidence could hardly be more irresponsible. Fortunately the Monetary Policy Committee appears to be more pragmatic than you are.

Geoffrey Dicks, UK economist, Greenwich NatWest, 1 Jermyn Street, London SW1Y 4UB, UK

## Absent from the persecutory chorus

From Mr Norman Birnbaum.

Sir, In the Financial Times reports from the US on our presidential crisis there is one matter which your correspondents have not quite given the attention it merits. Persecutory zeal, accompanied by a quite extraordinary charge of hypocritical self-righteousness, is the most evident motivation of the president's adversaries.

It is interesting to note

that there are two bodies which have rather conspicuously not joined in the chorus demanding of the president a continuous exercise in public self-humiliation (the stocks of the Puritans may yet be retrieved from New England's museums).

One is the leadership of the black protestant churches. The other is the US Catholic bishops' conference.

Each, of course, can draw upon melancholy memories of the good conscience of those who behaved toward its recent ancestors with exemplary brutality.

Norman Birnbaum, Georgetown University Law Center, 600 New Jersey Avenue NW, Washington DC 20001-3075, US

## Travel wisely, and in comfort, on the trains of India

From Mr Joe Tibbets.

Sir, Giles MacDonald's dos and don'ts in India (Week-end Travel "Monkey business", September 12-13) were amusing but misleading. Indian trains are not always dirty but often surprisingly clean and the lavatories are for the most part far cleaner

and more fragrant than many on Concorde South East.

Only the terminally daft would travel in an air-conditioned carriage. Ordinary first class is cool, clean and comfortable and does not isolate the traveller in an hermetically sealed bubble.

For the business traveller the train, especially overnight, is a great way to win time and relax between cities. Long journeys by road in India are hell and internal flights are often subject to long delays. Furthermore, foreigners get priority booking on Indian railways

whereas business flights between big cities are a free-for-all with the local business traveller at an unfair advantage.

Joe Tibbets, The Old Well House, St. Margaret's at Cliffe, Kent CT15 6AY, UK

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## Second wind for Kohl

The victory in Bavaria of the chancellor's sister CDU party has galvanised his election campaign, and poses uncomfortable questions for his challenger, says Peter Norman

It was a day of meteorological metaphors in Munich, Bavaria's capital, yesterday. A convincing electoral victory for Edmund Stoiber, the state's Christian Social Union prime minister, brought some sunshine into the campaign to re-elect Helmut Kohl as German chancellor in the federal elections on September 27. In Sunday's poll in Bavaria, the CDU unexpectedly increased its absolute majority to 82.9 per cent.

"All Germany has waited for the south wind - and it is coming," enthused Michael Glos, leader of the CDU's 50 MPs in Bonn who, with their 244 colleagues from Mr Kohl's Christian Democratic Union, form the biggest political block in the Bundestag, Germany's lower house of parliament.

The opposition Social Democrats were understandably less poetic, having seen a slim lead in the exit polls turn into a 1.3 percentage point loss, compared with the state election four years before. "It was a regional election," said Gerhard Schröder, the SPD challenger to Mr Kohl. "We lost in Bavaria but I am firmly convinced that the Bundestag election will be different - and that will be true in Bavaria as well."

Either way, Mr Stoiber, by increasing his absolute majority by 0.1 percentage point against opposition from 18 other parties, has breathed new life into Germany's general election campaign. An ebullient Mr Kohl, declaring himself "full of fighting spirit", pledged yesterday to "battle for every vote" in the remaining 13 days. Mr Schröder, looking chastened, opined that the Bavarian election could help mobilise SPD support to dislodge the chancellor.

Oskar Lafontaine, the SPD leader, and Renate Schmidt, the Bavarian SPD candidate who had seen her hopes of "30 per cent plus" pared back to 28.7 per cent late on Sunday, offered plenty of reasons for the setback. It was difficult to mobilise supporters when a change of state government was not expected. Mr Stoiber was an acknowledged success as Bavarian prime minister. The CDU, as the state's sole



Fighting spirit: Kohl now has the energy to battle for every vote

party of government since 1982, had far greater resources than the SPD.

But with due recognition for the peculiar politics of Bavaria, Sunday's result raises some uncomfortable questions for Mr Schröder. The result must cast doubt on the opinion poll lead that he has enjoyed since he was chosen to be SPD candidate in March. Despite some erosion in recent months, his advantage over Mr Kohl, still put at between three and six percentage points last week. The pollsters' credibility was not helped when one company, Forsa, got its prediction for Bavaria horribly wrong last Friday, putting SPD support at 34 per cent and the CDU slightly below 50 per cent.

This error and similar glitches in recent state elections suggest Germany's polling companies have problems divining the last-minute doubts felt by Germany's traditionally conservative voters. Mr Kohl has been saying for months that the federal election will only be decided at 6pm on September 27. With polling companies reporting that between 26 and 41 per cent of voters are undecided, the chancellor should perhaps be taken more seriously.

The SPD lost heavily in its traditional urban strongholds and notably in Munich, which has an SPD mayor heading a coalition with the environmental Greens. The losses could be a sign that the party is vul-

nerable to the decline of traditional working-class support as the cities lose some of their industrial base. They might also show that voters dislike Red-Green coalitions - one possible result of the national poll.

The need to mobilise traditional supporters while seeking to embrace a "new centre" of middle-class floating voters has posed a dilemma for Mr Schröder. In his public appearances in Bavaria, he toned down the importance of the "new centre" and stressed the traditional Social Democrat agenda of social justice and welfare to rally his own troops. In the process, he may have driven some potential supporters back to the CDU.

Mr Schröder's recent campaigning has appeared to validate Mr Kohl's strategy of making this a "whither Germany" election. The chancellor has aimed to draw a line between his centre-right coalition and a confederacy of leftist SPD and Greens, which, Mr Kohl insists, would not scruple to take power with the support of the former communist Party of Democratic Socialism (PDS) if necessary.

On the other hand, not all is well with Mr Kohl. Sunday's election was a resounding vote of confidence not in him but in Mr Stoiber. According to Forschungsgruppe Wahlen (FGW), the Mannheim-based political research group, 62 per cent of Bavarians wanted Mr Stoiber as their prime minis-

ter against 31 per cent backing Mrs Schmidt. Four-fifths of Bavarians said Mr Stoiber was doing a good job, including 75 per cent of SPD voters in the state.

Mr Kohl's position is quite different. FGW reported last week that 57 per cent of voters wanted Mr Schröder as chancellor against only 38 per cent wanting Mr Kohl. While Mr Stoiber and the CDU won high marks for competence in all fields of government, FGW's national survey found that voters credited Mr Schröder and the SPD with greater competence to solve unemployment and Germany's other economic problems.

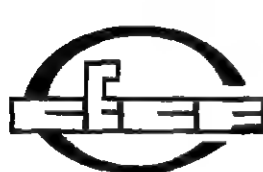
An even bigger worry for Mr Kohl was the performance in Bavaria of the small Free Democratic Party, the junior member of the Bonn coalition. With just 1.7 per cent of the vote, its support fell below that of the exotic Ecological Democratic Party and well short of the 5 per cent needed to enter parliament.

According to Dieter Roth, a senior FGW researcher, the FDP would never be elected to the Bundestag if it relied on its core support. It depends on tactical voting by those who want the party to be available as a coalition partner and as a moderating influence on the CDU/CSU or the SPD's left wing.

The FDP's abysmal performance in Bavaria raises doubts about whether it can mobilise support when the CDU/CSU and SPD are fighting for every last vote in the Bundestag election. Even if Mr Kohl recovered sufficiently against the odds for the CDU/CSU to be the strongest party in the next Bundestag, he could find the FDP had failed to be returned and himself out of power.

In short, following the Bavarian election, the ultimate decision on who rules Germany may well end up with three small parties, the Greens, the FDP and the former communist PDS, which together account for less than one-fifth of the popular vote.

That is unless the gladiatorial contest between the chancellor and Mr Schröder clears the air in the final days of the campaign.



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### Real maths

Brazil's huge rise in interest rates may have temporarily stemmed the risk of devaluation. But there is a danger that the crisis will simply shift focus - to concern about default.

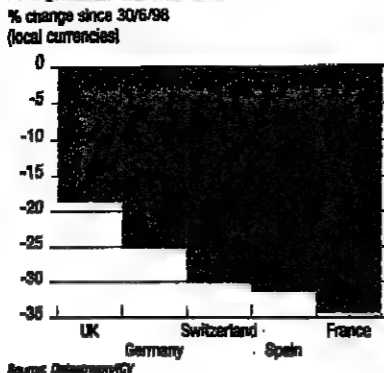
The maths are daunting. Around 60 per cent of Brazil's R\$340bn (\$290bn) domestic debt is linked to overnight rates. Last week's increase to nearly 60 per cent therefore has the effect of adding \$70bn a year - or 9 per cent of gross domestic product - to an already unsustainable budget deficit of 7 per cent. As if that were not enough, much of the debt is of extremely short maturity: about \$90bn is due to be repaid in the next two months. Given the outlook on the deficit, it is touch and go whether investors will be willing to lend large sums of new money. Indeed, today's weekly debt auction has been cancelled because of the turmoil.

If investors fail to lend enough new money, Brazil will be staring default in the face. Its foreign exchange reserves - which are barely \$50bn following the recent weeks' capital flight - are not enough to pay off the maturing debt.

What is to be done? The centrepiece of any solution will have to be sweeping fiscal reform. If Brazil credibly promised to cut its federal deficit - say by 4 per cent of GDP - that might be enough to regain investors' confidence. Rates could then fall, cutting interest payments and the deficit - and so on in a virtuous circle. The snag is that Brazil will find it hard to give credible fiscal promises before next month's election. And if confidence evaporates in the meantime, the remaining options are unpalatable. One would be to allow the real to devalue. This might give some relief on interest rates. But if the country was to avoid a complete slide in the currency and hyperinflation, they could not be cut quickly. Moreover, the debt problem would still be there. Indeed, with about 30 per cent of the debt linked to the dollar, a devaluation would in some ways worsen the situation.

Another option would be to ask the International Monetary Fund for a bailout. Unfortunately, the fund does not have enough cash to underwrite the entire debt coming due. And, while it would probably be willing to subscribe a smaller sum, an inadequately-funded res-

European banks' indices  
% change since 30/6/98  
(local currencies)



cue package would risk being blown away by the market.

The remaining options are, if anything, even more ghastly: a debt moratorium while Brazil tries to negotiate a lengthening of its maturity profile; or the imposition of Malaysian-style capital controls. Brazil is living on borrowed time.

#### European Banks

The roaring bull market in European bank stocks has come to a juddering halt. A mournful cocktail of concern about credit and trading losses in emerging markets has eclipsed the euphoria that helped prices more than double in the 18 months to the mid-year. For now at least, the twin drivers of growth and consolidation have fallen from view. European bank stocks are more than 30 per cent below their highs in late July, erasing all 1998 gains.

The snag for investors is that punishment has been fairly indiscriminate. It is fair enough to hit those most obviously exposed to emerging markets and investment banking - Credit Suisse obviously fits both categories, as do German banks like Deutsche and Dresdner. Likewise, Spanish banks BBV and Santander have suffered for their high exposure to Latin American risk. But does UBS deserve to fall the same amount as Credit Suisse? Should sleepy regional banks be caught in the cross-fire?

This broadly based sell-off therefore presents investment opportunities. The likes of Deutsche and Dresdner, for

example, are back at valuation levels that predate their discovery of the elixir of shareholder value. Alas, such facts alone may not translate into better performance. In the next few months investors will have to get used to the unfamiliar prospect of earnings downgrades, with capital markets profits likely to suffer especially badly. Arguments of relative value may provide small comfort.

At a time when curbing risk matters more than boosting returns, it may be a case of the more boring and domestic the better. The big rally in Italian banks yesterday, and likewise in the shares of a domestically-oriented stock such as Bayerische Vereinsbank, suggests investors may be cottoning on to this.

#### British Borneo/Hardy

Ever since British Petroleum and Amoco showed that the big guys of the oil industry saw the virtues of consolidation, it has seemed only a matter of time before smaller players would join in. Hardy Oil & Gas certainly deserves to be a target. Its shares had plummeted to little more than 16p, nearly 30 per cent less than the June rights issue price. Capital spending has jumped to \$90m a year, while it is losing money. And there has been confusion over its direction, with its deal-making chief executive doing no deals. Nevertheless its potential production from 2000 onwards, reflected in net assets per share estimates around 230p, offers attractions to a stronger partner. Perhaps the directors should have focused on getting the highest offer rather than a comfortable one.

But is British Borneo wise to take Hardy on? Yesterday's 13 per cent fall in its shares indicates nervousness. Its imminent earnings from offshore fields in the UK and the US represented a relatively safe haven in a depressed sector. In less risk averse times a diversification plan would go down well. Now there will be worries about overstretch. A deal with more overhang, and more scope for cost-cutting, would probably elicit a more positive response.

The tantalising prospect is that this is just the beginning of deals involving small to medium sized players. Another offer may emerge for Hardy and British Borneo itself is not safe.

## Bank of Japan may raise bond purchases by 50%

Move would bring about further loosening of monetary policy

By Gillian Tett, Paul Abrahams and Deborah Haynes in Tokyo

The Bank of Japan is considering injecting more money into the country's ailing economy by increasing its monthly purchases of Japanese government bonds from ¥400bn to ¥600bn (\$2.7bn to \$4.1bn), officials have indicated.

The move, if it goes ahead, would bring about a further loosening of monetary policy, as the Bank would pay for the bonds, known as JGBs, with additional cash.

It comes after the Bank announced last week that it wanted to reduce the overnight call rate - the money market rate - from around 0.5 per cent to a new record low of 0.25 per cent to stave off the risk of a deflationary slump.

Any move by the Bank will be watched closely by the markets, because an increase in liquidity injections could weaken the yen and drive bond prices even higher. The yield on 10-year benchmark JGBs yesterday closed at 0.78 per cent, a new record low.

Government officials yesterday denied that the central bank had

made an official decision to change policy. Over the past year the Bank has been buying about ¥400bn of JGBs through two auctions each month in the secondary market, as part of its so-called "rainbow" operations to inject cash into the economy. However, the Bank is now "actively considering" holding three auctions a month to buy a total of ¥600bn of bonds, a government official said yesterday.

Bank officials have also indicated that they are considering buying commercial paper from banks for the first time to inject additional liquidity into the economy.

If the Bank's bond purchases are raised to ¥600bn, this would bring the total of JGB purchases by core government bodies to a record ¥800bn a month. The Trust Fund Bureau, an arm of the Ministry of Finance, also started buying ¥200bn worth of JGBs a month this year.

William Campbell, an economist at JP Morgan said: "¥800bn a month is an unprecedented level. The long-term implication of this is that the Bank is taking the first steps to monetise the government's debt [expand the money supply to reflate

the economy]." Consideration of further steps to expand the money supply came as some government officials are expressing growing alarm about the recent downturn in the economy and the risk of more turmoil in the financial sector. The reluctance of many hard-pressed banks to lend money is causing a credit crunch, particularly among small and medium-sized businesses.

Data published yesterday showed that bankruptcies rose in August, the 20th month of year-on-year increases. Figures released by Tokyo Research Centre show the year-on-year number of bankruptcies increased 13.4 per cent to 1,463.

Analysts said the actual number of failures was not as worrying as the scale of the companies' debts, which jumped 60 per cent to ¥1,300bn.

Andrew Shipley, an economist at Schroders, said the stimulus to aid struggling companies had come too late. "Pumping money into banks to encourage loans is an unpopular move because returns are so pitiful."

Japan's new warriors, Page 20  
Observer, Page 21  
Bonds, Page 34

## \$50m desert casino will leave Palestinians out in the cold

By Judy Dempsey in Jericho

In parched desert, beside a refugee camp near the dusty town of Jericho, a glittering \$50m casino will open tomorrow night.

The "Oasis", as it is called, is one of the largest foreign investments in the territory ruled by the Palestinian Authority since its establishment under a peace deal with Israel nearly four years ago. But admission is for foreign passport holders only, including Israelis.

Casinos Austria, the world's largest international casino chain, has spent \$50m on the 1,642 square metre gaming area, which houses 36 tables, 230 slot machines and several entertainment lounges.

A further \$100m will be spent on a five-star hotel, tennis courts and a golf course. The project is backed by a consortium of bankers and private investors, including unnamed Palesti-

nian ones, and will be managed by Casinos Austria.

But few know where the water supply will come from. In recent weeks, during one of the hottest summers for many years, ordinary Palestinians suffered serious water shortages. They are already dependent on Israel for most of their water supplies, and most analysts believe the problem will become more acute in the foreseeable future.

When the Oasis management team flew into town yesterday to prepare for the opening, officials and staff spoke English and Hebrew; the public relations material was in these two languages only and even the catering was Israeli.

Not a single PA representative or any other local Palestinian official was present yesterday. The foreign engineers, technicians and dealers stayed in Jerusalem or the Jewish settlement of Ma'ale Adumim near

Jericho. Oasis management said there was no room in Jericho.

The public relations people said the Palestinians did not want to be around "when the press came". "They will come for the opening night," said one.

But not to play. Alexander Tusch, Oasis director general, said Yasir Arafat, PA president, had decided on foreign passport holders only. "Besides, it's our practice in other countries as well. Locals are not allowed in. We are aiming at Israelis and tourists."

Peter Herzfeld, chief executive office of Casinos Austria, said his company, noted for its "corporate ethics" had "taken into consideration the spiritual, religious and cultural specificities" of the region.

"It is a money-spinner for the rich and not for us," said Mustafa, a 35-year-old Palestinian shopkeeper.

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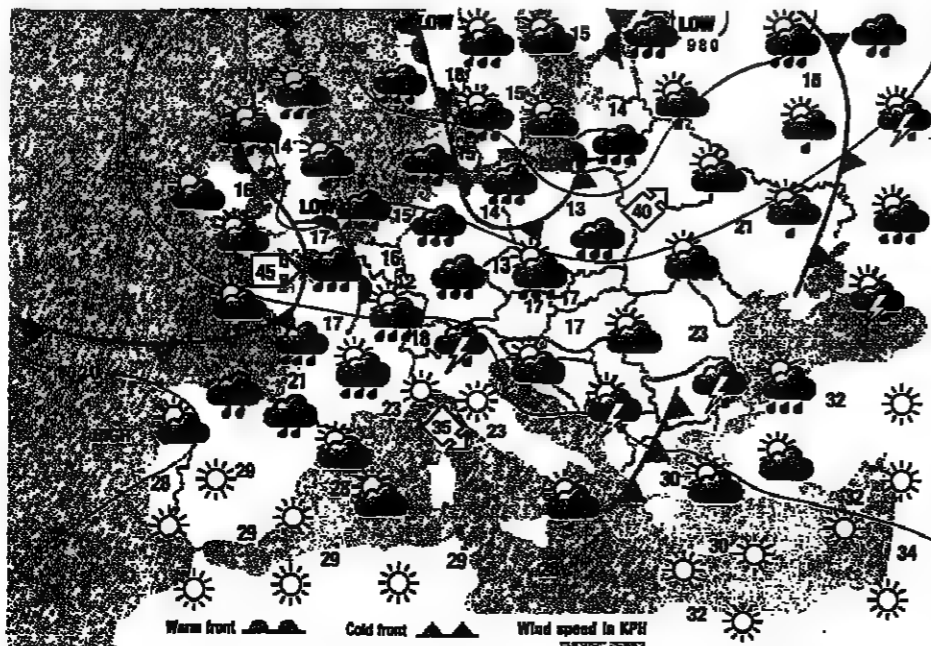
## FT WEATHER GUIDE

### Europe today

Denmark, southern Sweden and Norway and much of Finland will have a cloudy day with outbreaks of rain. Germany, the Low Countries and northern France will be cool, windy and wet. This rain will spread to the Alps and southern France during the day where it is likely to become heavy and thundery at times. Western Russia through to the Balkans and most of the Mediterranean will be mainly fine. Thunderstorms are likely over Greece and Bulgaria.

### Five-day forecast

It will remain cool and unsettled with widespread showers over much of Europe until Wednesday. After mid-week, a weak ridge of high pressure will bring a brief respite of sunshine to western and central Europe. This will move into eastern Europe later in the week.

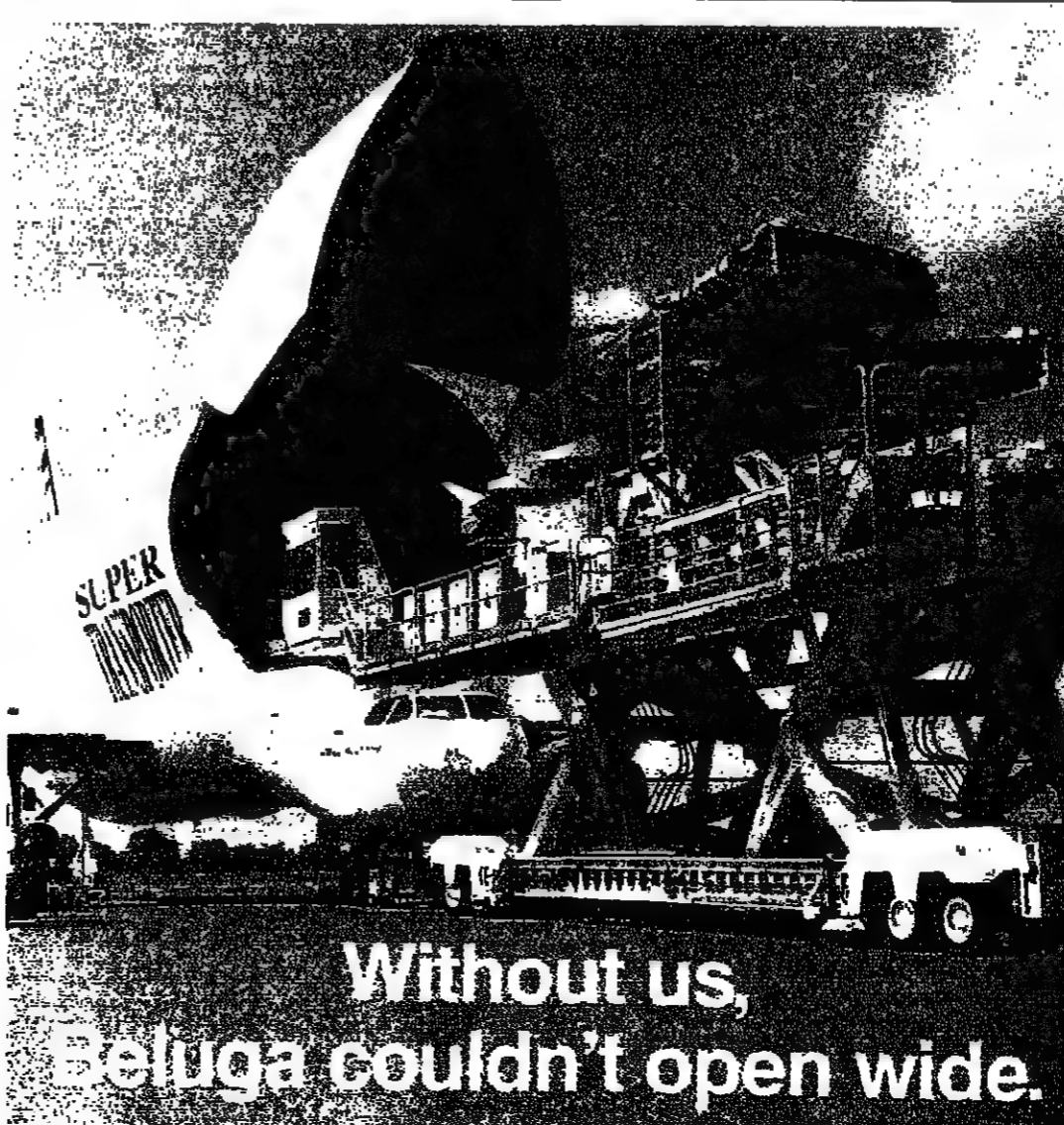


Situation at midday. Temperatures maximum for day. Forecasts by THE WEATHER CENTRE

### TODAY'S TEMPERATURES

Location	Temp	Location	Temp
Abu Dhabi	37	Beijing	26
Accra	27	Bombay	22
Algiers	29	Buenos Aires	14
Amsterdam	15	Caracas	30
Athens	30	Chicago	19
Atlanta	31	Cairo	32
B. Aires	18	Dallas	17
Bahia	16	Dubai	32
Bangkok	32	Edinburgh	15

**POWER IS NOTHING WITHOUT CONTROL.**  
**PIRELLI**



Beluga, the SATIC A300-600 Super Transporter operated by Airbus Transport International, easily swallows huge cargoes like Airbus airframe sections thanks to its 7.3m diameter, upward-hinging cargo door - the largest in aircraft history. The door and its supporting structure are manufactured by Aerostructures Hamble, recently acquired by TI Group. It's operated by two large, internally locking, Dowty actuators which sustain the door's entire weight of over 2 tonnes when open. Cargo rolls on and off over the roof of the pressurised flight deck, cutting previous turnaround times of several hours to under 45 minutes. Thanks to Dowty, Beluga's wide open for big business.

Dowty is one of TI Group's four specialised engineering businesses, the others being John Crane, Forsheda Polymer Engineering and Bandy. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.

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INSIDE

**Northern Telecom to shed 3,500 employees worldwide**

Northern Telecom, the Canadian telecoms equipment maker, confirmed rumours it would lay off about 3,500 employees worldwide - cuts that would affect all of its business arms except data networks. Analysts said the lay-offs raised questions about Nortel's recent US\$7bn acquisition of Bay Networks, the US networking equipment manufacturer. Page 29

**Textron spending spree to continue**

With its \$7.5bn investment spree over the past five years, Textron, a US industrial group with interests from golf carts to some of the world's fastest jet aeroplanes, can hardly be accused of lack of action. Now, says Lewis Campbell (left), chief executive, the company is planning to keep up the momentum by spending a further \$4bn on acquisitions by 2002. Page 29

**Oil groups try to find right mix**

Although emerging markets represent the future for many in the global oil sector, too heavy a weighting towards the developing world is seen by some investors as a cause for concern, given current economic turmoil. Finding the right level of exposure is key. Page 26

**Derivatives exchanges eye alliances**

The main concern of the meeting of derivative market specialists in Switzerland last week was the next stage of the trend towards global alliances, among both derivative and equity exchanges. Capital Markets, Page 34

**Honda takes the helm in China site**

Foreign carmakers' frustration with the Chinese sector was typified by Peugeot's Guangdong plant; the venture proved to be a financial drain and the market a disappointment. But Honda, the Japanese carmaker that has paid \$200m to take over the site, is hoping to draw a line under the Sino-French failure. Page 24

**Brokers bullish over Greek shares**

Though turnover on the Athens stock exchange has shrunk since the Russian crisis began, brokers are confident that a matching fall in prices can be avoided. Stability is crucial if Greece's bid to enter Europe's single currency is to be successful. The government of Costas Karamanlis (left) sees the flotation that is planned over the next year as central to its structural reform package. Emerging Market Focus, Page 46

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**Tellabs abandons attempt to buy Ciena**

Sharp drop in fibre-optics group's share price scuttles negotiations

By Roger Taylor in San Francisco

Tellabs, the US telephone equipment maker, confirmed yesterday that it had abandoned its attempt to buy Ciena, the fibre-optics group, as Ciena warned of a worsening financial outlook. The deal, already renegotiated once in response to Ciena's weakening share price, collapsed after shares plummeted on news last week that Ciena had lost its second contract in recent weeks. The share price has now dropped 85 per cent since July. Michael Birk, Tellabs chief executive, said he had decided late on Sunday night that there was no way to make the deal work, but he added that the companies parted as friends. No break-up fees will be paid. "The telcos just were not right for us," Mr Birk said, adding that Tellabs and Ciena might look at other ways to work together "once the dust had settled". Tellabs originally agreed to

buy Ciena in June in an all-share deal valued at \$7bn. In August, a profits warning by Ciena and the loss of a contract with AT&T, the long-distance phone company, caused Tellabs to cut its price to \$4.5bn. However, last week's news that Ciena had failed to win a contract to supply optical equipment to Digital Teleport of St. Louis caused Ciena's shares to fall heavily again, prompting speculation that the deal might have to be reworked for a second time. In an attempt to bolster confidence, Ciena yesterday also announced a reorganisation of its sales and marketing effort. It said it had \$200m cash on its balance sheet and remained confident of its prospects as an independent company. However, it added that it would consider any offers that were made to it. Data networking groups such as Cisco, which has worked with Ciena on a number of projects, have been suggested as possible suitors.



Tellabs president Michael Birk, left, shaking hands with Ciena president Patrick Nettles when the merger was launched in June

Ciena has been a leading producer of dense wavelength division multiplexers (DWDM) - devices that allow telephone companies to send many different signals down an optical fibre. It is the only company to have a 40 wavelength machine,

which allows up to 40 signals to be sent on one fibre. The impact of growing competition in the DWDM market was revealed in Ciena's third-quarter results yesterday, which showed earnings per share of 15 cents, less than half the 34 cents achieved

in the same period last year. The company said it was lowering its target gross margins from 52-55 per cent to 45-50 per cent to reflect the new environment, and added that it might not hit these targets in the short term. Tellabs shares fell more than

16 per cent early yesterday after Mr Birk said there was a risk that third-quarter earnings were unlikely to beat analysts' expectations and could even fall slightly below them. Tellabs shares were yesterday down \$7½ in early trading at \$37½ in heavy volume.

**Bond turmoil hits Barclays Capital**

By Edward Lane and Vincent Bollani

Barclays Capital, the UK investment bank, is running into difficulties in financing a £1.2bn (\$800m) exposure to the European leveraged buy-out sector because of turmoil in the European bond market. It arranged financing for the buyout of the Dutch group Kappa Packaging by Cliven and CVC, the venture capitalists, earlier this year, and had hoped to re-finance its loan with a high-yield bond issue in the next few weeks. But investors have fled high-risk assets for cash and government bonds, and when the market re-opens, the costs for big borrowers are expected to be puny. Barclays played down concerns about the exposure, saying it was confident about the financial strength of Kappa and its commercial prospects. But fears are growing about the health of other prominent deals in the Europe's leveraged buy-out market. Between 10 and 15 borrowers have effectively been shut out of Europe's high-yield bond markets by the turmoil. This deprives them of access to a vital element of financing to fund leveraged acquisitions. Kappa, which was bought for £1.3bn, was planning to re-finance £1.1bn of the acquisition costs with a high-yield bond issue. This tranche is

held by Barclays Capital in the form of mezzanine financing - effectively a bridge loan to the buyers until the bond markets re-open. In a typical leveraged buy-out, the short-term loan contains a "poison pill" clause, which pushes up the cost of the debt the longer it takes to re-finance. Barclays has no such clauses in its exposure to Kappa. Bankers say the closure of the high-yield market will lead to a slowdown in the development of a European leveraged finance market by pushing up costs for investment banks and the leveraged buyers. The downturn comes after 12 months of heavy European investment by US players in the expectation that activity would boom in advance of monetary union next January. Other deals which could be affected include Herberts, the German chemicals company, which was sold to Kohlberg Kravis Roberts, the US private equity company, by Hoechst for DM3bn (\$1.6bn) earlier this year. Part of the deal is expected to be re-financed in the European bond markets. Fuji Bank, which arranged the debt package for the £510m (\$820m) leveraged buy-out by Doughty Hanson in July of BTR Aerospace, the aerospace division of the UK conglomerate BTR, is also understood to be affected.

**Old Mutual in talks on making main listing in London**

By Victor Mallet in Cape Town

Old Mutual, the South African life insurer and asset manager that plans to demutualise next year, has begun negotiations with the South African authorities over controversial plans to move its domicile to London and make its primary stock exchange listing there, instead of Johannesburg. Announcing the group's annual results, Mike Levett, chairman, said Old Mutual was talking to the South African Reserve Bank - the independent central bank - about the listing proposal. But he also alluded to the political objections raised by the African National Congress-led government, which is concerned about the eagerness of big South African corporations to quit their home base and about possible capital flight. "You're dealing fundamentally on the matter with the Reserve Bank, but the Reserve Bank is only managing the foreign exchange controls on behalf of the minister [of finance]," Mr Levett said. Old Mutual executives are telling the authorities that a primary listing in London will make it easier for the group to raise funds from international investors. They say it would also boost foreign demand for the new shares when the group demutualises, which would benefit more than 3m policyholders in South Africa. "We will be seeking to get as good a demand for the shares from institutional investors as possible," Mr Levett said when asked about the possible London listing. "We will do what we can to try to maximise the demand for those shares and thereby increase the value." Last week, Stellenbosch, the rival life insurer set to demutualise this year, said it could be valued at between R14bn and R18bn, (\$2.2bn and \$2.8bn) under the Johannesburg Stock Exchange. Old Mutual is likely to be worth twice as much. About a third of its policyholders are likely to want to sell their shares immediately. In the year to June 30, Old Mutual increased total assets by 31 per cent to R308bn, a figure that will increase to about R360bn after the acquisition of Albert E. Sharp, the UK regional stockbroker to be merged with Old Mutual subsidiary Capel-Cure Myers. Premium income rose 14 per cent to R31bn, and Mr Levett said he believed Old Mutual had increased market share. About 40 per cent of assets are overseas but the group is taking a cautious approach to international expansion. Garth Griffin, director for overseas operations, said yesterday that the aim was to establish niche retail financial services businesses and a solid asset management base. "We don't have a great, grand acquisition strategy," Mr Griffin said.

**Deere and Hilton profits hit as global crisis bites**

By Richard Tomkins in New York

Profits warnings from two prominent companies in widely diverse sectors provided disturbing evidence yesterday of how global economic problems are beginning to impinge on the US economy. Deere, the farm machinery maker based in Moline, Illinois, warned that it expected to report lower profits for its fiscal fourth quarter to October 31. It said it expected North American sales of agricultural equipment to plunge by 15-20 per cent next year because of falling worldwide commodity prices. Meanwhile Hilton Hotels, the hotel and casino group, announced that profits in the third quarter to September would be lower than expected, partly because fewer Asians were visiting its US hotels. Hilton said the main reasons included a reduction in the number of Asian visitors to its Hawaii and San Francisco hotels and lower than expected management fee income from other worldwide hotels hit by Asia's economic crisis, especially the Conrad International Hong Kong.

Deere also warned that it expected next year's earnings to be no better than this year's, in spite of lay-offs and heavy cost-cutting. Its shares were down 6¼, or 4 per cent, at \$31½ in early trading. Deere blamed falling commodity prices on expected increases in carry-over stocks of grains and oilseeds from this year's crop. It said bumper crops in the Americas and a decrease in demand from Asia were the main factors behind the expected increases in inventories. Deere said its fourth quarter output of equipment and machinery was 4-5 per cent lower than a year earlier, and production schedules would be adjusted in line with the expected 15-20 per cent decline in the industry's North American retail sales. It warned that job losses were inevitable, although they would be kept to a minimum through the non-replacement of people who left or retired. Hans Becherer, chairman and chief executive, said Deere

planned to reduce costs by \$100m next year. "And, though it will be challenging, we have set a goal of matching our 1996 earnings per share performance in 1999." Hilton saw its shares tumble 9¼, or 4 per cent, to a new 15-month low of \$19½ in early trading after warning that third quarter earnings were expected to be "in the low 30 cent range", implying a downturn from 36 cents a year earlier. Analysts had been forecasting an increase to 38 cents. On the casino side, Hilton made an unusually high level of pay-outs to gamblers at Bally's Park Place in Atlantic City and suffered continuing sluggishness in the Las Vegas market. The Las Vegas casino industry has been hit by a downturn in the number of visitors, despite the surge that followed the opening of three big casinos five years ago. This has been made worse by a shortage of capacity on flights to the city as airlines have diverted aircraft to more profitable routes serving business travellers.

August 1998  
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**Management buy-in led by B&S Electra**

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## COMPANIES &amp; FINANCE: ASIA-PACIFIC

## Malaysia's capital controls create investment challenge

Central bank measures aimed to insulate the economy could isolate the country from investment, writes **Sheila McNulty**

Just when investors thought they had Malaysia's market figured out - buy plantations, sell banks - the central bank imposed sweeping capital controls. Now there is a whole new way of looking at the country's corporate sector.

For one thing, analysts say, plantations are out and banks are in. With the ringgit pegged at M\$3.80 to the US dollar, the foreign-exchange gains made by companies selling palm oil and other commodities in US dollars are not going to be as high for the full year as analysts had anticipated.

The ringgit was trading at more than M\$4.00 to the US dollar when the central bank abruptly withdrew the currency from international circulation earlier this month. Analysts had been recommending plantation companies to investors, expecting the currency to head to M\$5.00 and possibly beyond. Their profits would have risen accordingly when converted back into ringgit.

But now analysts say, in the short term at least, banks are set to gain. They had been shunned by investors for months as recession threatened to push non-performing loans to between 25-30 per cent of all loans by the peak of the crisis. Banks were short of liquidity, with much of their funds flowing offshore, either in search of foreign currency or ringgit deposit accounts in Singapore offering higher returns. Malaysia is seeking to

reverse that trend by ordering all ringgit outside the country repatriated by the end of the month or declared illegal tender. This has resulted in heavy inflows of ringgit which analysts believe will provide banks much-needed liquidity to resume lending.

That, in turn, will help the broad economy to curb the rise in non-performing loans. The shares of Maybank, the sector's leader, have gained steadily in anticipation of such improvements.

Not all economists are convinced the improvements will be sustainable, fearing many Malaysians will find a way around the restrictions. They also suspect it will be difficult to convince banks to resume generous lending while the economy remains in recession.

Song Seng Wun, regional economist at GK Ooh Research, says there is a 50

per cent chance that the controls will work to revive the economy. But analysts point to the rally in the stock market since the controls were announced as proof that money is already flowing back into the country and Malaysian investors, at least, bet the measures will work. Foreign investors, on the

other hand, have been steered clear of the market, as they are now barred from repatriating profits from the sale of shares for one year. Those locked in when the new rules went into effect have alternated between selling to protest against the measures, planning to leave the market in a year, and trying to determine what precisely the new rules mean.

Audrey Ho, head of research at Paribas Asia Equity, recommends foreigners stay in the market and capitalise on whatever gains can be made there rather than sell and earn nothing as they wait to repatriate their funds. Especially, she says, because many corporations are bound to benefit. They no longer have to hedge, because they know what the exchange rate will be and can focus more closely on running their businesses. Lower rates,

**'Foreign direct investment is the backbone of the economy. I hope these are just stop-gap measures'**

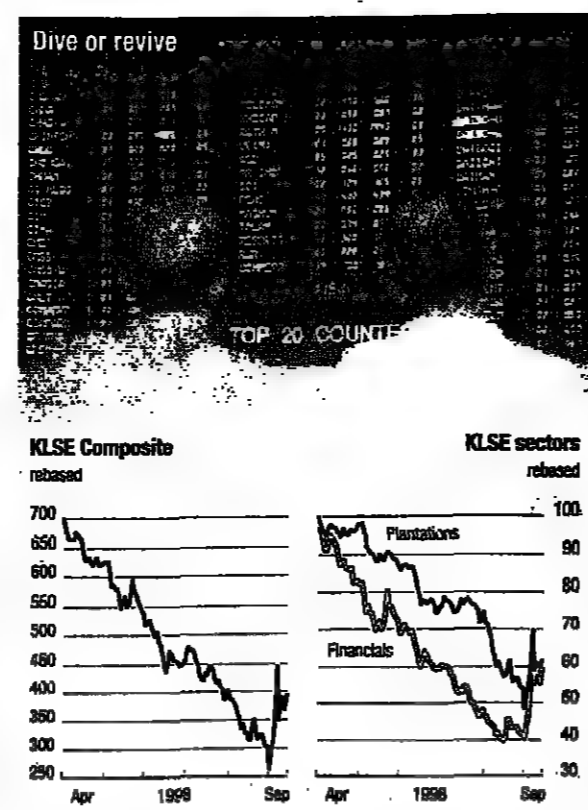
already coming into effect, means those with domestic debt will have an easier time paying it off. Analysts also say the few companies with large foreign debt, such as Tenaga, the national power utility, are major beneficiaries from the pegged currency. The construction sector is also

poised to improve as the government attempts to stimulate the economy. But analysts warn against expecting too much from companies such as car-makers, as few consumers will buy such expensive items until they are certain the crisis has abated and jobs are safe. "Even though next year, theoretically, economists may be able to find positive growth, you won't see a big jump in consumer durables until the man in the street is confident," said Lai Tak Heong, research director at SG Securities.

Analysts do not expect an inflow of foreign investment to help Malaysians regain confidence. Morgan Stanley is removing Malaysia from

the MSCI Developed Markets series at the end of the month, taking it off the radar screens of many equity investors. Analysts say foreign funds will not touch a market so controlled. Beyond that, economists say, there is a risk that even direct foreign investment will be put off. "We may be able to insulate our economy, but we may inadvertently isolate ourselves," said Mohamed Ariff, executive director of the Malaysian Institute of Economic Research. "Trade is our lifeblood. Foreign direct investment is the backbone of the economy."

I do hope these measures are just stop-gap measures." See Capital Markets



## Astra sells microchip subsidiary for \$90m

By Sander Thomas in Jakarta

Astra International, the Indonesian carmaker, yesterday said it had sold its semiconductor subsidiary to Newsbridge Asia, a US private equity firm, for \$90m.

Newsbridge, which is backed by Texas Pacific Group and Richard C. Blum & Associates and manages more than \$8bn in funds, took 100 per cent of Astra Microelectronics Technology, which produces semiconductor products as a subcontractor for integrated circuit assembly lines and final test services. All of AMT's products are exported.

The deal is one of the largest in only a trickle of asset sales by Indonesian companies struggling to survive the economic crisis. Astra has also put up for sale stakes in its Sumatran plantation subsidiary, its mining venture and a contract mining equipment company.

Astra, a partner of Toyota, Daihatsu and other producers, has stopped paying principal on some \$2bn in off-shore debt, which jumped in local value when the rupiah collapsed. However, contrary to last week's report in the Financial Times, the company says it is still current on interest payments. Astra is also cutting costs and offering its creditors a debt restructuring in October. Rini Soewandi, Astra president, said yesterday she hoped Daihatsu would agree to increase its stake in a production joint venture to 45 or 50 per cent before the end of this month.

## NEWS DIGEST

## NEWS CORP

## Murdoch's wife leaves board after separation

Anna Murdoch, who recently separated from Rupert Murdoch, News Corp chairman and chief executive, is to retire from the media company's board of directors. News of her retirement was contained in News Corp's 1998 annual report. When news of the couple's separation broke in April, the company confirmed that Mrs Murdoch would remain a director. Media analysts said her retirement from the board was not a surprise. "That's the most decorous outcome for the company and for themselves personally," said one. AP-DJ, Sydney

## SECURITIES

## Osaka suspends fund trading

Trading in the Latin America Smaller Companies Fund on the Osaka Securities Exchange was suspended yesterday following reports that a company in the fund had been liquidated. It was the first time trading in the fund had been halted, the OSE said. "We have received information that a company had been liquidated, and we are currently investigating the reports," the OSE said.

The fund has plunged 14 per cent since the beginning of this month amid growing concerns about financial stability in the region. It was last traded at ¥575 on September 11, down from ¥653 only a week before. Alexandra Harney, Tokyo

## MOTOR MANUFACTURING

## Daewoo launches US drive

Daewoo Motor, the South Korean carmaker, said it would begin to sell cars in the US from the end of this month. It is aiming for unit sales of 50,000 by the end of the year, and 250,000 by the end of 2000. The US unit was established earlier this year.

Daewoo Motor America, the US unit, also signed a \$2.5bn consumer financing contract with Debis Financial Services, a unit of Germany's Daimler-Benz, for its car sales in the US.

It also signed another financial service contract with Jackson National Life Insurance, a unit of Prudential of the UK, which would provide up to \$300m revolving credit facility per year for the next five years. AP-DJ, Seoul

## Honda takes over the baton in China

Japan's carmaker is buying a loss-making plant in Guangdong from Peugeot, writes James Harding

The French are gone but not forgotten at their former car factory in Guangdong: the sign for the general manager's office is still in French, the cars in the parking lot remain mostly Peugeots and the shadow of more than \$100m losses that finally forced the French carmaker to abandon the project now hangs over the new management.

The plant, on the outskirts of Guangzhou in southern China, has typified foreign carmakers' frustration in China, where joint-venture production has proved to be a financial drain and the market a disappointment. But Honda, the Japanese carmaker which has paid \$200m to take over the loss-making site, is hoping to draw a line under the Sino-French failure.

Koji Kadowaki, president of the new Guangzhou Honda Automobile, says: "We have experience of other Asian countries, so that is likely to mean a big difference with Peugeot. And our management style is different to the French. We will do our best to communicate with local people and share responsibility."

Part of what brought the Peugeot project to a halt was the sharing of responsi-

bilities - and of control. Company officials have said Peugeot's minority stake - roughly 22 per cent - meant French management had little control over the venture. By the time of Peugeot's withdrawal last year, production had slowed to 1,500 cars a year and the Chinese media were reporting losses of RMB1bn-RMB3bn (\$120m-\$360m).

Honda has arguably entered on better terms. It is in a 50-50 joint venture with the Guangzhou Automobile Group to build the Accord model sedan. Production is due to start in February and is limited to 30,000 units for the first three years and to 50,000 units after that. Honda is also in a 50-50 venture, with Dongfeng Motor, China's third largest automotive group, to build engines on the same site. Honda inherited the facilities, but not the debts, of the previous venture, Mr Kadowaki says.

Honda would like to have a bigger stake, says Mr Kadowaki. "If we had a chance, if the government allowed us, we would move immediately for majority ownership." The weak yen has had a mixed impact on the cost of the investment for Honda.

how to provide after-sales service for the customer." Honda plans to have 50 dealerships by the end of 1999 and more than 100 by the end of the following year.

Much will depend on China's passenger car market taking off. Growth has been sluggish and only Volkswagen, which sells more than 300,000 cars a year and accounts for roughly half the market, has built a substantial business in China.

"In the coming two to three years, the market growth will be slow," says Mr Kadowaki. "But in the case of the Accord, our production is rather limited anyway," he adds, referring to the Chinese government's 30,000-unit ceiling on the Guangzhou plant.

However, restricted exposure to the Chinese market may be one of the strengths of the Honda venture. According to Mr Kadowaki: "Even though the economy in China is slowing down, the people who can afford to buy an Accord are continuing to increase. These people need a good car. Fortunately, the car we produce is a high-class, luxury car - we are not allowed to produce an economy car. Our licence is limited, but that may be good for us."

## groupe Promodès

## First Half 1998 Financial Results

FF millions	June 30, 1998	June 30, 1997	1998/1997 change
Net sales	56 200	51 822	+ 8.4 %
Operating income	1 006	1 085	- 7.3 %
Income before non recurring items and taxes	1 017	1 163	- 11.8 %
Net income before minority interests	711	634	+12.2 %
Net income after minority interests	621	528	+17.6 %
Cash flow	1 739	1 255	+38.6 %

## Promodès net income growth: + 17.6% in first-half

PROMODES Group results the first half of 1998 were affected by changes in the scope and methods of consolidation resulting from external growth operations initiated at end 1997/early 1998. Operating income and income before non recurring items and taxes decreased, respectively, by 7.3% and 11.8% compared to first half 1997. This is explained by the change in consolidation method, from full consolidation to the equity method, for the Italian subsidiary, GRUPPO G, the acquisitions of SIMAGO in Spain, of MINIPRECO in Portugal

and of CAITEAU in France. Excluding these operations, the growth in operating income would have amounted to 8.5% and that of income before non recurring items and taxes, by 14%.

However, net income after minority interests rose by 17.6%, as a result of an increase in contributions from companies consolidated by the equity method, linked to the consolidation of the Italian subsidiary, as well as the increase from PROMODES' interest in several of its subsidiaries.

Federale Participatiemaatschappij  
Société Fédérale de Participations

Public Limited Company / (Naamloze Venootschap/Société Anonyme) incorporated under Belgian public law

invites to make an offer to acquire all or part of its 100% shareholding in the Centraal Bureau voor Hypotheek Krediet/ Office Central de Crédit Hypothécaire

## CBHK/OCCH



Federale Participatiemaatschappij/Société Fédérale de Participations (FPM/SFP) has appointed ABN AMRO Corporate Finance as its sole financial adviser in this transaction.

## CENTRAAL BUREAU VOOR HYPOTHECAIR KREDIET/ OFFICE CENTRAL DE CRÉDIT HYPOTHÉCAIRE

CBHK/OCCH is a mortgage institution, which, since 1995, has taken the form of a public limited company (naamloze vennootschap/société anonyme) incorporated under Belgian public law. Its main business is the issue of mortgage loans to private individuals and the refinancing of mortgage debt. CBHK/OCCH was established in 1936 as an autonomous public institution (autonome publieke instelling/établissement public autonome). Its portfolio of mortgage loans amounted, on 31 December 1997, to BEF 154 billion, and is mainly made up of fixed-rate and periodically adjustable fixed-rate loans. CBHK/OCCH has a country-wide coverage, and has a particularly strong market position among Belgian households. Its products are distributed either directly by its branches or via independent brokers. Moreover, CBHK/OCCH has developed highly-effective systems to handle its mortgage loans portfolio, which enables the company to also provide other financial institutions with the servicing of their portfolios ("servicing"). The selling shareholder is of the opinion that CBHK/OCCH is an experienced organisation that possesses a client base and a distribution network which will enable to realize, with the support of a new shareholder, a development of its activities.

## PROCEDURE

## Introduction

The Belgian Federal Government has decided to sell the publicly held participation in CBHK/OCCH. FPM/SFP, which owns 100% of the shares of CBHK/OCCH, has been entrusted with the task of implementing the sale procedure.

FPM/SFP is ready to consider any proposal for acquiring all or a significant part of the capital of CBHK/OCCH. The Law of 17 June 1991 allows FPM/SFP to reduce its stake in CBHK/OCCH's capital to 50%. A Draft Law, which aims at allowing FPM/SFP to reduce its stake to below 50%, was approved by the Belgian Government on 24 July 1998. The transaction will be executed by (i) the transfer of all or some of CBHK/OCCH's share capital currently held by FPM/SFP (ii) the issue of new shares in CBHK/OCCH, to be subscribed to by the purchaser, or (iii) a combination of both. The transaction will be subject to the prior approval of the Minister of Finance, the Minister of Economic Affairs and the Minister of Budget.

## 1. Selection of Applicants

This invitation is addressed solely to Applicants who wish to submit all the following criteria:

An Applicant must (a) be either:

- a credit institution or financial institution, or
- an insurance company, or
- a company whose object is to act as a holding company for other companies, among which companies of the categories described above.

(b) have consolidated net assets at the end of the last financial year of at least BEF 10 bln. In case of a joint offer, criterion (a) applies at least to the members of the consortium holding a majority stake in CBHK/OCCH after the transaction and the requirement in terms of net assets to be met pursuant to criterion (b), shall be the aggregate consolidated net assets of the institutions forming part of the consortium.

Each Applicant involved in a joint bid must confirm that it is prepared to undertake, jointly and severally, to comply with the terms of the bid. Such joint and several liabilities will also apply to the commitments to be made with regard to FPM/SFP, should the negotiations prove successful. Intermediaries, trustees and individuals are excluded.

## 2. Information Memorandum

An Information Memorandum will be forwarded to any Applicant satisfying the criteria set out in paragraph 1 above, after execution of a confidentiality agreement. Applicants wishing to receive the Information Memorandum should signify their interest to ABN AMRO Corporate Finance, by contacting:

ABN AMRO Corporate Finance  
Christien de Marne  
53 Boulevard du Régent  
B-1000 Brussels  
Tel: (0032) 2 546 01 81  
Fax: (0032) 2 546 04 23

## 3. Indicative Bid

The Applicants concerned are asked to forward their Indicative Bid to ABN AMRO Corporate Finance before 4 PM (Brussels time) on 6 October 1998, using the procedure set out in the Information Memorandum.

## The Indicative Bid must contain the following information:

## Profile of Applicant(s)

Each Applicant (including each Applicant involved in a joint offer) must provide all relevant information regarding:

- its detailed profile (corporate name, legal form, corporate charter, registered office, nationality, main participating interests, principal activities and, where appropriate, market on which its shares are listed and market capitalization);
- membership of a group;
- a detailed breakdown of its shareholdings (name, nationality and percentage interest of all shareholders holding more than 5% of its capital or its voting rights);
- the total, in Belgian francs, of its consolidated net assets, at the end of the last financial year;
- its consolidated balance sheet and profit and loss account for the last financial year that has ended, as well as its latest half-year or quarterly results, where these are available;
- for holding companies whose main object is to control one or more other companies, the non-consolidated balance sheet of the latest financial year that has ended, as well as the list of participating interests held directly or indirectly in credit institutions, financial institutions, and/or insurance companies;
- its rating (where appropriate).

Similar details must also be supplied, where appropriate, with respect to the subsidiary (or subsidiaries) central each Applicant.

In the event of a joint bid, the parties involved in such a joint bid must also indicate the main financial and contractual links existing between them.

## Interest payable and price contemplated

Each Applicant (including each Applicant involved in a joint offer) must specify the percentage interest in CBHK/OCCH they wish to acquire and the indicative cash price (in Belgian francs) they are prepared to pay for that interest. Moreover, each Applicant will indicate in what form it is contemplating acquiring such interest:

- Purchase of all or a significant part of the shares held by FPM/SFP;
- Subscription to a significant amount of new shares in CBHK/OCCH;
- A combination of both formulas.

The means and the sources of financing of the contemplated transaction must also be spelled out

## Bid Terms and Procedures, Business Plan

Each Applicant (or Consortium of Applicants) shall also indicate in its Indicative Bid:

- Its development strategy for CBHK/OCCH after the transaction, in terms of activities development of the institution, financing on a short and mid term basis, sale or purchase of assets, joint development and synergies;
- Whether or not the CBHK/OCCH business name should be retained, and the Applicant's view on CBHK/OCCH's future as a business specializing in the distribution of mortgage loans in Belgium;
- Where appropriate, the Applicant's intentions as regards the contribution of new businesses to CBHK/OCCH;
- Future prospects for CBHK/OCCH's operational and commercial organization;
- Objectives as regards CBHK/OCCH's employment policy and human resources management;
- Impact on jobs of the strategy being considered for CBHK/OCCH;
- Description of the balance sheet management contemplated for CBHK/OCCH (types of refinancing, volume of net assets, etc.);
- Proposals as regards representation on the Board of Directors and decision-making procedures;
- Details of authorisations and agreements required to complete the transaction that is envisaged, possible time required for obtaining such agreements;
- Proposed timetable for completion of the transaction and the contemplated strategy;
- Any condition linked to the bid as regards sales, due diligence, warranties and/or other.

FPM/SFP reserves the right to increase negotiations as soon as an indicative bid is received, not to proceed further with the procedure, to interrupt or to adapt the procedure, and thus at any time and without giving reasons.

Any questions or requests for additional information should be submitted only to ABN AMRO Corporate Finance. No contact with FPM/SFP or CBHK/OCCH is permitted without the written agreement of ABN AMRO Corporate Finance.

Selected Applicants will have access to a data room, which will contain further information on CBHK/OCCH and the next steps in the proceedings, and they will be able to meet members of CBHK/OCCH's management on a basis that will be notified to selected Applicants.



## BNP Group - FIRST HALF 1998

# Net income up 25%

**Net income attributable to the group of FRF 3,797 m**

**Revenues up 11.9% - gross operating income up 22.8%**

**Good risk coverage in Asia and Russia**

**A strong balance sheet**

**A good level of preparation for the euro and the year 2000**

**Development and profitability**

### Net income attributable to the group of FRF 3,797 m

For the first half of 1998, net profits stood at FRF 3,985 million for the whole Group and at FRF 3,797 million for the Group's share, up respectively 25.6 % and 24.7 % against the first half of 1997. This result, helped by the improved economic situation in Europe and more specifically in France as well as by rising stock prices, was obtained despite the crisis affecting several emerging countries. It results from improved performances by the Group in its different sectors of business as a consequence of in-depth modernisation.

### Revenues up 11.9% - gross operating income up 22.8%

Group net banking income was up 11.9 % to over FRF 24 billion. Taking into account a 6.9 % increase in operating expenses and depreciation, gross operating income for the BNP group was over FRF 8.2 billion, up 22.8 % against the first half of 1997.

The cost/income ratio (operating expenses and depreciation as a percentage of net banking income, calculated in accordance with French generally

accepted accounting principles) stood at 65.7 % (against 68.7 % for the first half of 1997).

### Global Banking and Markets: gross operating income of FRF 3,752 million (+ 38.6 %)

Revenues from Global Banking and Markets stood at FRF 8,661 million (+ 28.5 %) and gross operating income at FRF 3,752 million (+ 38.6 %).

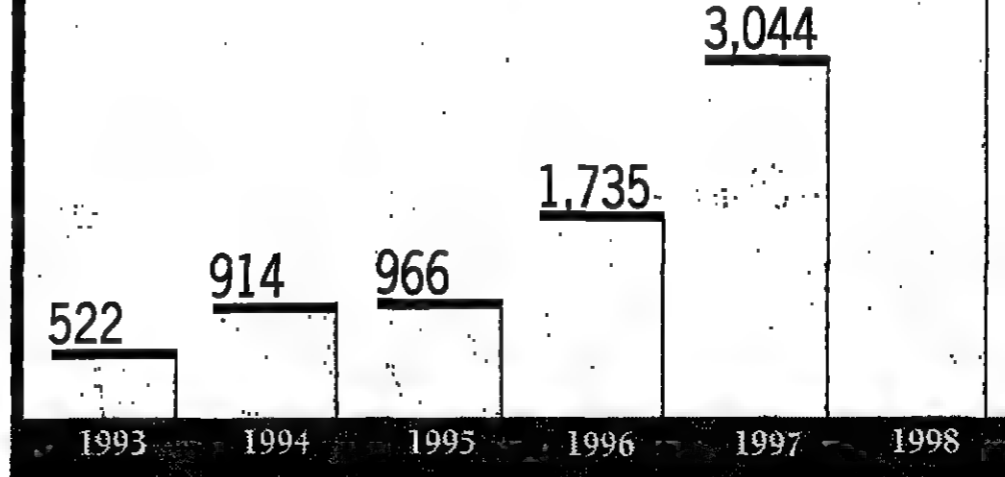
All lines of business contributed to this growth in gross operating income: financial market activities (+ 53.8 %), specialised finance (+ 47.4 %), global customers (+ 24.8 %), and asset management (+ 24.1 %).

### Good risk coverage in Asia and Russia

During this first half, BNP raised by FRF 1.9 billion its provisions covering risks in five Asian countries: South Korea, Indonesia, Malaysia, Philippines and Thailand. Outstanding provisions for this area stood at FRF 4.9 billion at end June 1998, of which only 24 % covered identified specific risks and 76 % were set up for prudential purposes in the event that the crisis in

### GROWTH IN NET INCOME, ATTRIBUTABLE TO THE GROUP, SINCE PRIVATISATION

Net income (Group share) for first half in FRF m



accepted accounting principles) stood at 65.7 % (against 68.7 % for the first half of 1997).

The Group's three core businesses (Domestic Banking, International Retail Banking outside Europe, Global Banking and Markets) have contributed to this growth in gross operating income.

**Domestic Banking:** gross operating income of FRF 2,527 m (+ 10.7 %)

Domestic Banking revenues amounted to FRF 12,335 million, up 2.8 %.

The first half showed sustained activity in terms of deposits collected, in particular current/cheque accounts, as well as mutual funds, and through the continued upturn in loan demand from businesses as well as private individuals, from the latter for both consumer credit and property lending.

The successful launch of new products has led to a 10 % increase in commissions representing 41.6 % of revenues for the domestic branch network in France.

Efforts in productivity and cost control have continued, with the network's operating expenses and depreciation up 0.8 % in current francs, or down 0.2 % in constant francs.

Gross operating income stood at FRF 2,527 million (+ 10.7 %) for Domestic Banking, including FRF 1,911 million (+ 14.4 %) for the domestic branch network.

**International Retail Banking outside Europe:** gross operating income of FRF 774 m (+ 13 %)

Revenues from this core business, which includes Bank of the West, BNPI, and subsidiaries in Africa and French overseas areas, stood at FRF 2,060 million (+ 10.2 %). Gross operating income rose 13 % to FRF 774 million. In the first half of 1998, Bank of the West and First Hawaiian Inc. signed an agreement for the creation, in the western United States,

this area should worsen. Overall, BNP has reduced by 14 % - to FRF 26.9 billion - its commitments (defined widely) over the five sensitive countries without however sacrificing its client relationships.

The Group's total commitments to Russia at 31 July 1998 stood at FRF 4.3 billion, with FRF 2.8 billion for sovereign debt resulting from transactions initiated by the former Soviet Union, denominated in foreign currencies, and only FRF 0.2 billion in GKOs. Specifically, these commitments include all on- and off-balance sheet items all lines of business (credit including local commitments, money market & foreign exchange, securities, including trading) except risks covered by an institution outside the zone and transactions only involving a delivery risk. They include all customers of the zone (excluding subsidiaries of multinational groups).

### Summary of Results (FRF m)

	First half 1998	First half 1997	Change %
Net banking income	24,046	21,490	11.9
Operating expenses and depreciation	(15,787)	(14,765)	6.9
Gross operating income	8,259	6,725	22.8
Net provisions	(4,238)	(2,292)	84.9
Non-operating items and other	1,712	642	x2.7
Taxes	(1,748)	(1,903)	-8.1
Consolidated net income	3,985	3,172	25.6
Net income attributable to the Group	3,797	3,044	24.7
Cooke ratio	10.3 %	9.6 %	
Including Tier 1 ratio	6.4 %	5.6 %	
Average number of shares	215,827,430	208,092,554	

Since the start of the decade, BNP has considered that Russian risk should be provided for. Accordingly, provisions have been set up over the years within the bank's global allowance for country risk. In line with the evolution of risks, the provisions attributed to each country are regularly adjusted within this global allowance, of which the total stood at FRF 15.4 billion at 30 June 1998. The level of provision attributed to Russia thus provides adequate cover of current risks.

In addition, BNP has made a general prudential provision of FRF 500 million in its first half accounts to cover a possible worsening of the situation.

### A strong balance sheet

BNP has continued to strengthen its balance sheet over the first half of 1998. Group equity has again risen. Taking into consideration a controlled 2.6 % reduction in average weighted assets, the total capital ratio (Cooke ratio) therefore stands at 10.3 % out of which 6.4 % for its Tier 1.

Taking into account the reserve for general banking risks of FRF 6.7 billion and the allowance for unforeseeable sectorial risks of FRF 1.4 billion, together with a good level of provisions for risks, BNP has a particularly strong balance sheet to face up to the challenges of the future.

### A good level of preparation for the euro and the year 2000

BNP has put a lot of effort in recent years to prepare for the transition to the euro and the arrival of the Year 2000, and will be in a position to offer a wide range of products and services in euro starting from + January 1999. At European level, BNP can count on the extent of its network (161 offices), on the TransEuropean banking Services network (14,000 branches of 11 banks spread over 15 countries) and on its privileged partnership with Dresdner Bank which, amongst others, allows both banks to offer now a joint cash management product to SMEs.

### Development and profitability

As early as 1997 and well in advance on its plan of action, BNP reached the levels of profitability that it had announced in 1993, at the time of its privatisation. It has therefore now defined growth objectives for each of the Group's three core businesses for the period leading to 2002. This new action plan's main ambition is naturally the creation of value, by a continuous improvement of the return on equity and of earnings per share. The implementation of this plan must be done through the development of the priority businesses and the continued modernisation of the Group as a whole.

When commenting on business during the first half, Chairman Michel Pebeureau congratulated all the BNP teams on the results achieved, which demonstrated in particular the fundamental improvement in Domestic Banking and the high level of profitability achieved by International Retail Banking outside Europe. He noted the good overall performance in Global Banking and Markets, while emphasising that the present uncertainties of the international situation meant that forecasts in this area were bound to be uncertain. Due to this, results in the second half should not be expected to match the results of the first half.

He believed that the Group's continuing improvement of its performance, its strengthened balance sheet and its development momentum all enable the Group's future to be viewed with confidence.



BANQUE NATIONALE DE PARIS

Investor relations  
(33) 1 40 14 93 00 / (33) 1 40 14 24 34  
[www.bnp.fr](http://www.bnp.fr)

# "HOLDERBANK" 1998 HALF-YEAR REPORT

With operations in over 60 countries on 6 continents and a consolidated annual capacity of approximately 80 million tonnes, "Holderbank" is the world's leading cement producer.



First half	1998	%*
Sales of cement and clinker in million t	31.7	+2.3
Sales of aggregates in million t	38.0	+8.6
Sales of concrete in million m <sup>3</sup>	10.0	+11.1
Net sales in million CHF	5,366.0	+1.8
Operating profit in million CHF	719.0	+21.5
Group net income in million CHF	290.0	+32.4
Cash flow from operating activities in million CHF	485.0	+76.4

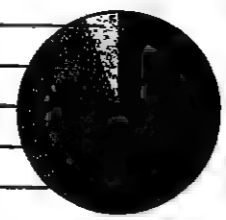
\*Variation against first half 1997.

## Encouraging half-year results

"Holderbank" has substantially improved its earnings power. The company's successful performance was driven by the three large Group regions Europe, North America and Latin America. As anticipated, sales of building materials were somewhat down in Africa, the Near East, Asia and Oceania. Group net income grew by around one third to 290 million Swiss francs on higher margins. Cash flow from operating activities showed a particularly impressive increase.

## Net sales per region

Asia, Oceania 5.7%
Africa, Near East 7.0%
Europe 42.2%
Latin America 24.0%
North America 20.2%



## Outlook

Even if individual Group regions lose momentum in the second half of 1998, "Holderbank" still expects to see a significant increase in consolidated net income for the year as a whole. The various cost efficiency programs the company has launched, which will have their full impact for the first time in 1998, will make a key contribution to achieving this goal.

## Strategy for success

"Holderbank's" strength is based on its global presence, a focus on cement, cost and market leadership in numerous markets and a personnel development policy shaped by a desire to be a "faster learning Group".

## "HOLDERBANK"

The full half-year report can be obtained from:

"Holderbank" Financière Glaris Ltd.  
CH-8750 Glaris  
Switzerland  
Fax +41 55 222 87 19  
E-mail: [communications@holderbank.com](mailto:communications@holderbank.com)  
Internet: <http://www.holderbank.com>

"Holderbank" shares are listed on Swiss Exchange SIXX and are also traded on SEAQ International in London and as ADRs in the USA.

## COMPANIES & FINANCE: EUROPE

MERGER TAX AUTHORITIES LOWER EXCHANGE THRESHOLD TO ENSURE CHRYSLER DEAL GOES AHEAD UNOPPOSED

# Daimler assured of US go-ahead

By Graham Bowley in Frankfurt

Daimler-Benz, Germany's biggest industrial group, was yesterday assured of an easier ride in gaining shareholder approval for its \$40bn merger with Chrysler, the US car company.

US tax authorities lowered the minimum threshold of Daimler shares that have to be exchanged for new DaimlerChrysler stock to ensure that the proposed merger can go ahead unopposed.

The US Internal Revenue Service said 75 per cent of Daimler-Benz shares would have to be exchanged to ensure that Chrysler share-

holders avoid being taxed in the merger. Daimler had expected the IRS to rule that more than 80 per cent of its shares would need to be converted.

Chrysler shareholders will avoid tax effects if Daimler's investors hold a majority in the new company. The 75 per cent exchange threshold would ensure that this would be the case, Daimler said yesterday.

Daimler and Chrysler shareholders are due to vote on the proposed merger at special meetings in Stuttgart and Auburn Hills, Michigan, on Friday. Shareholders will then be able to convert their

shares in an exchange period which runs from September 24 to October 23.

Although the minimum threshold is now 75 per cent, Daimler will be hoping that at least 90 per cent of shares will be exchanged in order to avoid accounting disadvantages.

If the proportion of shares exchanged falls below 90 per cent, Daimler will be forced to make a goodwill write-off.

However, Daimler is confident it will exceed this threshold because it has strong backing from its institutional investors - including Deutsche Bank and the government of Kuwait -

which own around 80 per cent of the company.

Separately, executive pay of DaimlerChrysler's top management yesterday emerged as a key issue which is likely to be hotly debated at the special meeting on Friday.

The issue of executive pay is highly sensitive in Germany, where industrialists earn much less than in the US.

According to a German magazine yesterday, Robert Eaton, Chrysler chairman, believes that senior managers' salaries at Chrysler and Daimler must be brought into line after the merger.

However, it is uncertain whether Daimler's shareholders will sanction a sharp rise in executives' salaries to US levels. Chrysler salaries are not expected to be reduced because of fears of executives defecting to rival car companies.

Daimler said yesterday it was looking at the issue of creating "competitive" executive pay scales. This could be achieved by changes to Daimler's existing stock options plan, it said. However, Daimler insisted that salaries would not be brought into line until some time after the merger had been put into place.

## Swiss resources group surges

By William Hall in Zurich

Südelektro Holding, the world's biggest ferrochrome producer, has more than trebled first-half net earnings, to \$46.3m, helped by acquisitions, cost-cutting and a weaker South African currency, which lowered the operating costs at its most profitable business.

Südelektro, a Swiss-based natural resources group, acquired South Africa's Consolidated Metallurgical Industries, the third largest integrated ferrochrome producer, at the start of the year.

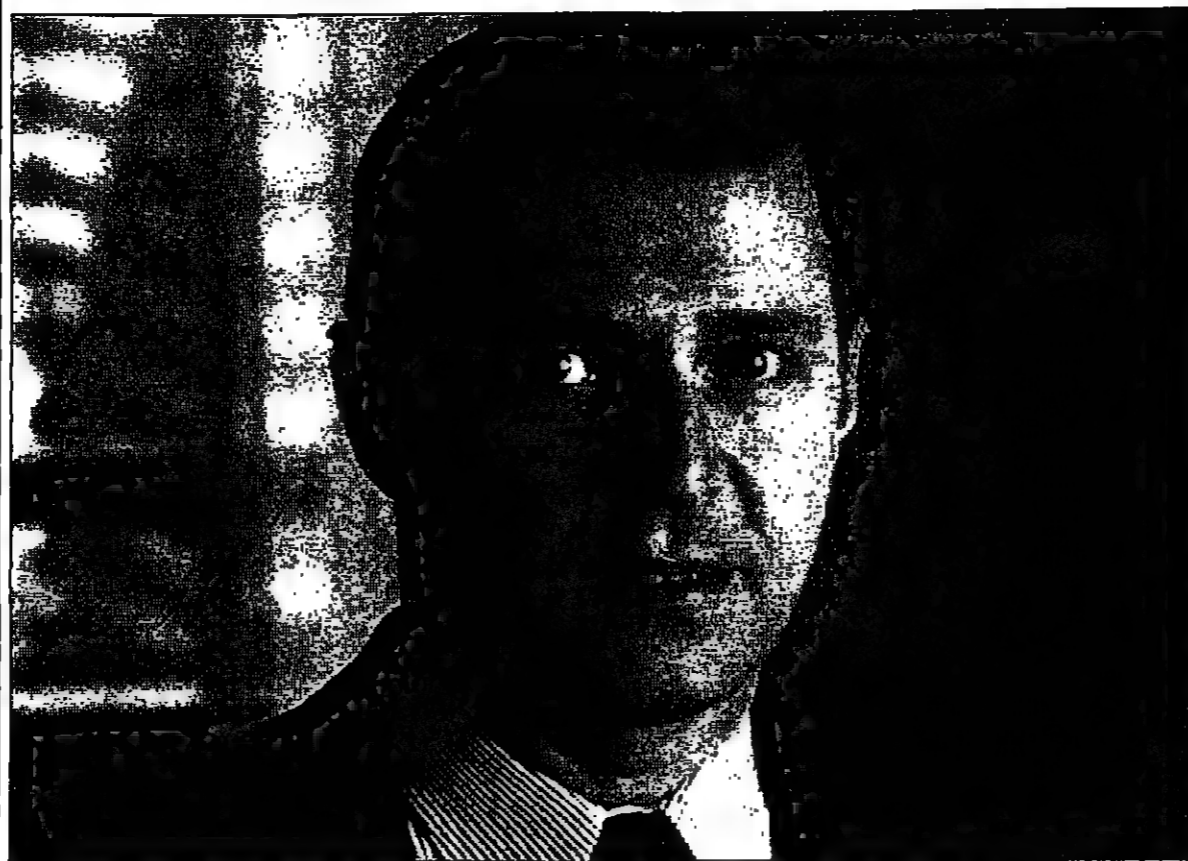
The acquisition came less than four years after Südelektro bought Chromacorp, another South African producer, and the group now operates 14 ferrochrome furnaces and seven chrome mines, with annual production of more than 1m tonnes. Daniel Sauter, Südelektro chief executive, said efficiency gains at Chromacorp and CMI, moderately higher sales prices and a substantially weaker South African currency, had boosted ferrochrome operating earnings more than fivefold, to \$45.8m.

With increased production from new furnaces at Wonderkop and CMI's contribution, ferrochrome production had more than doubled, to 488,000 tonnes, in the latest six months.

Südelektro has also strengthened its position in vanadium, which also supplies the world steel industry. Improved efficiency and higher prices led to operating margins well above expectations. Vanadium contributed \$27.8m to group operating earnings of \$78.9m. The strength of the ferrochrome and vanadium businesses contrasted with much lower profits from the oil, aluminium and coal divisions. Mr Sauter said yesterday that Südelektro's aim was to be one of the lowest-cost producers in each sector in which it operates.

Südelektro has been criticised in the past for its close ties to Glencore, one of the world's biggest commodity traders, and its biggest shareholder. Mr Sauter recently stepped down as Glencore chief financial officer to concentrate on running Südelektro.

The company is also moving out of Glencore's headquarters to new premises in Zug and introducing a stock option plan to align management's interests more closely with those of shareholders.



Total return: Thierry Desmarest says the French oil group's investment strategy is sound even in uncertain times

Reuters

# Oil groups strive to find the right mix

Exposure to developing markets is a concern to some investors, writes Robert Corzine

The issue of emerging markets is one which is causing substantial soul-searching among big international oil companies. Although such markets represent the long-term future for many in the industry, too heavy a weighting towards the developing world is seen by some investors as a cause for concern, given current economic turmoil and uncertainty.

In recent weeks more than a few oil companies have tried to reassure investors about their emerging market involvement. Sir John Browne, chief executive designate of BP Amoco, last week noted that the combined Anglo-American group will benefit from the "quality" of earnings which will result from its bias towards the developed world. Enterprise Oil, the UK's biggest oil independent and one of the largest international explorers, has recently made much of the fact that its production base is mainly in the industrialised world.

However, Total, the smaller of the two French integrated oil groups, remains resolute in its belief that emerging market risk - especially in the "upstream" exploration and production arm of the business - can be managed, even in periods of turmoil.

"Emerging markets may be perceived [by investors] as being a negative factor," concedes Thierry Desmarest, Total chairman. But he

notes that most recent upstream investment in emerging markets has been through production-sharing contracts, which guarantees foreign investors a share of the oil or gas output.

That means they are "off-shore financially", and subject to little or no risk of currency devaluation or convertibility.

In Total's case, he notes, 80 per cent of its recent investment has gone into upstream activities, with most of its international "downstream" refining and marketing activities - which would be vulnerable to devaluation - confined to Africa and the Mediterranean rim areas "which have not been particularly hurt" in the present downturn.

Mr Desmarest was last week reassuring investors in the US that Total's investment strategy remains sound, even in uncertain times. In recent years, Total's share price has benefited from its controversial moves into politically difficult countries, such as Iran and Burma. It clearly targeted countries from which US companies were barred by law, or which other, non-US competitors felt uncomfortable with.

He insists that an emerging markets strategy remains viable, although there are several essential elements to ensure success. One is diversification. Although Total is heavily weighted towards the devel-

oping world, it is careful to ensure a broad geographical spread of assets.

The criteria for individual projects is also demanding. "We require access to large fields with low development and production costs," he says. Total looks for projects which are viable even if oil prices slip under \$10 a barrel. He believes such investments "are far more resistant" to oil price weakness than those made in smaller fields in mature areas, such as the North Sea.

Another essential element is the need to monitor individual countries carefully, and to take out political risk cover where appropriate. Mr Desmarest says an emerging market strategy also requires flexibility on the part of the investor. "There is often a high degree of political sensitivity about the ownership of energy reserves in emerging markets. We are relatively open to different schemes" that take into account varying economic and political interests.

There are, however, emerging markets that even Total will not touch, at least in the short term. A broader political consensus needs to emerge in Russia, says Mr Desmarest. "In the short term I don't see how we could buy shares [in a Russian company] for several hundred million dollars."

Although Mr Desmarest

does not rule out the possibility that Total might one day take part in wider industry restructuring, either through a full merger or by entering into more limited alliances, he believes there is considerable scope for a growth strategy based on traditional exploration and "innovative deals with producing countries".

He also questions the need for greater size in order to improve a company's competitiveness.

"I don't believe BP needed to grow in order to take part in bigger projects." He also questions whether Royal Dutch/Shell needed an "external solution" to its problematic refining and marketing business in Europe. Shell had "the size to be competitive" even before last week's European downstream merger with Texaco. "And globally speaking, the situation in Europe is not that bad."

The success of Total's strategy in recent years gives Mr Desmarest a sense of confidence that many competitors must envy. Many oil companies have described this year's price slump as the worst in recent times. For Mr Desmarest, who has upstream projects in the pipeline that are resilient to crude prices under \$10 a barrel and who foresees 8 per cent annual volume growth over the next five years, it is merely at the low end of a long-term range of expectations.

# Watershed for Israeli high-tech funds

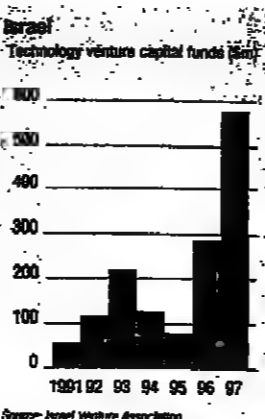
By Avi Machlis in Jerusalem

Israel's high-tech venture capital funds, which have raised nearly \$1.5bn since 1991, have accumulated more money than they can spend wisely, a prominent Israeli venture capitalist said yesterday.

His comments came as Israeli high-tech venture capital funds and their overseas investors met in Tel Aviv for the third annual conference of the Israel Venture Association, an industry organisation.

"We are certainly at a watershed," said the head of a big venture capital fund. "There is enough money already raised but it's going to take quite a while to invest. It's unlikely that more funds will pour into the country until large institutional investors see good performance on the money they've already invested."

Last year, 58 Israeli high-tech venture capital funds raised \$578m, 10 times more



Source: Israel Venture Association

technological prowess, and the potential hidden in more than 2,000 start-up companies. However, in spite of the heavy flow of funds, a recent flurry of cross-border acquisitions and dozens of offerings on Wall Street, some critics argue that the venture capital industry is far from mature.

Critics say Israeli venture capital funds are staffed mostly by former bankers and industrialists. They desperately need technology experts.

"This makes them quite conservative in choosing investments and they have no way of judging early-stage companies," said Jacob Davidson, chairman of Delta Three, a small internet telephone company which was rejected by a dozen venture capital funds. The company raised private equity and went on to become a leader in the nascent internet telephone field.

In addition, critics accuse Israeli venture capital funds

of encouraging start-ups to go public too early, and not trying to build companies or get involved in management - a well-known weakness of the sector. "They can't open doors and they have no contacts like their US counterparts," said Joel Bainerman of Israel Technology Partners, a private consulting firm.

Ed Mlavsky, president of the Gemini Capital Fund, which is backed by the Massachusetts Institute of Technology and the pension fund of PG&M, the Dutch telephone company, disagrees.

He says Israeli funds face the same challenges of UK and US funds, which devote 2.5 per cent of committed capital a year to management and administration.

"How many top professionals, plus secretaries and rent, can you pay with \$250,000," he said, referring to a \$10m investment. "If you're running a large fund, you simply don't have the bandwidth to come in that early and provide management. Funds like ours often find ourselves over-committed to helping small companies."

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# of US go-ahead

[illegible]

## Swiss resource group surges

## he right mix

**Robert Carver**

[illegible]

## High-tech funds

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## COMPANIES &amp; FINANCE: EUROPE

FINANCIAL SERVICES CONCERN GROWS AFTER RATINGS AGENCY QUESTIONS HEALTH OF PUBLIC SECTOR GROUPS

## Russian crisis hits German banks

By Graham Bowley in Frankfurt

Concerns about the exposure of the German government to Russia's financial crisis intensified yesterday after a leading ratings agency raised serious worries about the financial health of two German public sector banks.

Fitch IBCA downgraded one of its key ratings of Landesbank Rheinland Pfalz and said it was "almost certain" to downgrade a rating of Westdeutsche Landesbank (WestLB) because of the banks' exposure to Russia.

The move comes after it

emerged last week that Russia has missed important interest payments on debt to Germany which were due at the end of last month.

Concern has been mounting about the involvement in Russia of WestLB, Germany's biggest public sector bank and the one that has expanded most aggressively internationally. WestLB is the only one of Germany's five top banks that has not divulged details of its exposure to the sharp deterioration of Russia's financial markets. This has led to mounting worries that the

German taxpayer could be faced with a large bill to cover its losses since it is ultimately backed by the German federal government.

The shares of other German commercial banks have been shaken by the Russian crisis because of their deep involvement in the country. Along with the German banks, Fitch IBCA yesterday issued warnings about Bank Austria and Credit Suisse First Boston.

It downgraded Banca Nazionale del Lavoro, the Italian bank that is being privatised by the Italian government.

BNL was chiefly exposed to Russia's London Club debt - which is restructured debt inherited from the Soviet Union, the ratings agency said.

Russia has insisted that it would honour its London Club debt, as well as its Paris Club debt to foreign governments, despite the financial crisis. However, it emerged last week that the Russian government has missed interest payments to Paris Club creditors due at the end of last month.

This has raised fresh worries about the exposure of

western governments and banks to the escalating Russian crisis. Germany received only a fraction of the DM800m (\$474m) interest payments due at the end of August, although the German government said it expected to receive the rest before the end of the year.

Fitch IBCA is unlikely to cut the public sector banks' credit ratings because they are state backed. The moves yesterday affect the banks' stand-alone rating as if they were not state backed.

See L4

## NEWS DIGEST

## SOFTWARE

## Brokat to be priced ahead of Frankfurt debut

Shares in Brokat Infosystems, the German internet banking and electronic commerce software group, will be priced tomorrow ahead of the company's Frankfurt Stock Exchange debut. The 2m shares on offer are expected to be priced at between DM53 and DM64, valuing the Stuttgart-based group at DM424m-DM512m (\$251m-\$303m).

Brokat, which has grown rapidly and more than doubled its sales from DM12.1m to DM29.6m in the year to June 30, plans to use the estimated DM80m net proceeds from the placing to finance international expansion and enable it to strengthen its market position. Since it was founded in 1994, the group has become one of the leading providers of software for internet banking, internet brokerage and internet payment systems.

Its Brokat Twister software combines internet and mobile phone services and is used by more than 100 financial service companies including Deutsche Bank, Bank 24, Allianz, Fortis Bank Luxembourg, The Zurich Kantonalbank and Britain's Co-operative Bank. In Germany it has over 70 per cent of the market for internet banking software and has been expanding its operations elsewhere.

The proportion of sales coming from outside Germany has risen from 18 per cent in 1996-97 to 35 per cent last year and the group has subsidiaries in Britain, Ireland, Luxembourg, Austria, Switzerland, Singapore, Australia, South Africa and the US. The company's founders and present members of the board will retain shareholding majority after the flotation takes place.

Parbes and Dresdner Kleinwort Benson are joint co-ordinators for the issue. Paul Taylor

## BANKING

## New ADR programme for UBS

UBS, Europe's biggest banking group, is launching a new American Depository Receipt programme which allows investors to buy UBS shares in the US over-the-counter market. Swiss Bank Corporation, taken over by UBS earlier this year, launched an ADR programme in 1993 and UBS followed a year later.

Under the previous schemes, 10 ADRs were equivalent to one SBC share, and 50 ADRs were equal to one UBS bearer share. Under the new scheme, 20 ADRs will be equal to one UBS share. The programme is sponsored by UBS and the ADRs will be deposited with the Bank of New York.

An ADR programme allows a foreign bank to enjoy many of the benefits of a US share listing without the disclosure obligations involved in preparing accounts according to US generally accepted accounting principles. However, Credit Suisse Group, UBS's smaller rival, announced last week that it plans to reconcile its accounts to US GAAP in a step-by-step process by 2001. It believes that this will give it easier access to the international capital markets, better benchmarking with competitors and improved ability to make acquisitions. It could also pave the way for an eventual listing on the NYSE. William Hall, Zurich

## MEDIA

## Downturn at Pathé

Pathé, the French media group, has reported a sharp downturn in first-half profits. Net income for the period totalled FF102m (\$18m) on turnover of FF1.1bn, against FF153m on turnover of FF1.02bn the previous year. The company's interests include a 17 per cent stake in BSKyB and 65 per cent of Libération, the French daily newspaper. David Owen, Paris

## POLAND

## Rothschild appointed to Pekao

NM Rothschild, the UK investment bank, has been appointed financial adviser to Poland's Pekao bank in the forthcoming sale by the state treasury of a 55 per cent stake, valued at about \$1.1bn, to a strategic investor. Pekao, which holds 19 per cent of Poland's banking assets, floated a 15 per cent stake on the Warsaw bourse last June. CSFB advised the treasury on the flotation and is the government's adviser on the current sale. Christopher Robins, Warsaw



## COCKERILL SAMBRE

## Thyssen withdraws bid

The Walloon Region said yesterday that Thyssen Krupp Stahl of Germany had withdrawn its bid for steelmaker Cockerill Sambre, which is 78.77 per cent held by the region. Final bids for Cockerill were due for submission by September 21.

The German group's withdrawal leaves only Usinor of France as a potential bidder. AFP News, Brussels

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European Investment Bank Floating Rate Notes due 2008	European Investment Bank Floating Rate Notes due 2001
For the period from September 15, 1998 to March 15, 1999 the Notes will carry an interest rate of 4.250% per annum with an interest margin of 0.250% per annum over the LIBOR rate of 1.000% per annum (as published in the London Interbank Offered Rate (LIBOR) at 11.00 a.m. on the day preceding the day of payment). The relevant interest payment date will be March 15, 1999.	For the period from September 15, 1998 to December 15, 1999 the Notes will carry an interest rate of 4.250% per annum with an interest margin of 0.250% per annum over the LIBOR rate of 1.000% per annum (as published in the London Interbank Offered Rate (LIBOR) at 11.00 a.m. on the day preceding the day of payment). The relevant interest payment date will be December 15, 1999.
Agreed Bank: BANQUE PARIBAS	Agreed Bank: BANQUE PARIBAS

## Investor seeks more foreign directors

By Tim Bart in Stockholm

Investor, the main investment vehicle of Sweden's Wallenberg business empire, is planning further boardroom changes at companies it controls by appointing more international directors.

The investment company, which holds stakes in companies accounting for more than 40 per cent of the Swedish stock market, is expected to announce several new appointments early next year.

The move follows a wave of new appointments last March, when overseas directors were named at companies including Scania, the heavy trucks group; Electrolux, the household appliance manufacturer; and SKF, the bearings group.

"You can expect to see more changes in our boards next spring," said Claes Dahlbäck, Investor chief executive. "There will be smaller boards and more non-Swedish directors."

Among the companies within the Wallenberg sphere, new boardroom appointments have been mooted at Ericsson, the telecommunications group, where Investor controls 22 per cent of the voting rights. "Although Ericsson has more than 90 per cent of its sales outside Sweden and is considering moving its headquarters to London, it has only one non-Swedish director - Peter Sutherland, chairman of Goldman Sachs International.

"The Ericsson board is not international enough and there is an ambition to get more international representatives appointed," the company said.

Possible candidates are thought to have been sounded out by senior Investor directors.

Marcus Wallenberg, deputy chief executive of Investor, said yesterday that such changes did not reflect dissatisfaction with the current make-up of boards within the Investor portfolio.

"This process is one of evolution rather than getting rid of people," he said.



Claes Dahlbäck: 'More non-Swedish directors' Ashley Ashwood

"Perhaps we should have been doing it sooner, but I do not subscribe to the view that board seats were given away as favours in the past."

Mr Wallenberg - who is deputy chairman of Ericsson, and a director of Stora, Saab, Astra, Gembro, Scania and Skandinaviska Enskilda Banken - also emphasised that such changes did not signal any weakening or change in the Wallenberg family's commitment to be long-term owners of large industrial stocks.

"I do not see any contradiction between acting faster - whether by appointing new directors or through strategic moves - and maintaining our long-term industrial perspective," he said.

Mr Wallenberg acknowledged that Investor had been more active in restructuring its shareholdings since making Percy Barnevik, the

Swedish industrialist, the company chairman last year. But he said that the changes - including the merger of Stora with Enso of Finland, and the sale of a minority stake in British Aerospace to Seab - reflected the trend towards globalisation rather than an overhaul instigated solely by Mr Barnevik.

Mr Dahlbäck, meanwhile, disclosed Investor was midway through a shift towards private equity investments and leveraged buy-outs of smaller companies.

The company has spent SKr7bn-Skr8bn (\$893m-\$1,026m) to expand its presence in that area out of SKr15bn earmarked for such investments - almost 15 per cent of the total portfolio.

"Most of that investment will be outside Sweden and there will be more cross-border deals," he said.

## Financial crisis takes heavy toll on Lukoil

By Arkady Ostrovsky in Moscow

Lukoil, Russia's largest fully integrated oil company, suffered a 50 per cent drop in pre-tax profits in the first half of the year, to Rbl1.2bn (\$103m), because of the mounting financial crisis, low oil prices and high taxes, the company said yesterday.

However, oil production for the period rose 4 per cent to 31.7m tonnes of crude oil, while gas production went up 19 per cent to 1.8bn cubic metres. Lukoil, which has total proven reserves of 12.8bn barrels of oil, increased its export sales 45 per cent to 12.2m tonnes.

Lukoil said it had benefited from the devaluation of the rouble, which increased its profits from exports and reduced its cost base in Russia. Andrei Kochetov, the head of the development and investor relations department, said the devaluation of the rouble allowed Lukoil to lower its break-even point by 20-25 per cent.

However, the benefits of the devaluation were offset by the paralysis of the payment system in Russia and low domestic demand.

Export sales, which account for one-third of the company's total turnover, contributed more than half

of the profits, while Russian sales merely broke even. Mr Kochetov said many Russian industrial consumers simply could not pay, because their bank accounts were frozen.

Mr Kochetov said Lukoil had to cut its investment programme by 25 per cent, and freeze 4,000 oil wells - mainly in western Siberia. He said it was also spinning off its maintenance and transport services in order to cut costs by 25 per cent. But one western analyst said it remained to be seen whether this was more than just a cost-hiding exercise.

Mr Kochetov said Lukoil has also suffered from the Russian banks' default on foreign credits, which undermined investors' confidence in the Russian oil sector. "Foreign investment is extremely important for us. Without it we will not be able to implement new technology and proceed with our development projects," he said.

The company said it was hoping to increase its downstream activities and was considering an acquisition of a refinery and a chain of petrol stations. Mr Kochetov also did not rule out consolidation in the oil sector and said Lukoil was looking at three or four options.

## Norway bank in NKr2.08bn issue

By Væla Skold in Oslo

Union Bank of Norway, the country's third largest, is to issue up to NKr2.08bn (\$270m) in primary capital certificates to finance its acquisition of Gjensidige Bank.

The placement to existing certificate holders, is the largest capital raising this year in Norway and will help fund the bank's alliance with insurer Gjensidige to create Norway's largest financial services institution after Den norske Bank. The new company will be known as Gjensidige NOR.

Under their agreement, Union Bank of Norway will pay NKr2.17bn for Gjensidige Bank, from the group's general insurance unit. It will also buy 50 per cent of one of Gjensidige's unit-linked businesses, while Gjensidige will pay NKr585m for Union Bank's insurance unit, NOR Forsikring.

The two companies will also hold stakes in merged entities covering investment and mutual activities. The tie-up between the two groups will be the first large-scale collaboration within the Norwegian financial services industry, following a series of failed mergers between its local rivals in the last year.



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98B 45167 AND  
98B 45168 (JLG)NOTICE OF HEARINGS TO CONSIDER APPROVAL OF DEBTORS' DISCLOSURE STATEMENT AND  
SOLICITATION PROCEDURES, AND CONFIRMATION OF DEBTORS' PLAN OF REORGANIZATION

NOTICE IS HEREBY GIVEN as follows:

1. On August 23, 1998, Olympia & York Maiden Lake Company LLC and Olympia & York Maiden Lake Finance Corp., debtors and debtors in possession (the "Debtors"), filed petitions for relief under chapter 11 of title 11, United States Code (the "Bankruptcy Code"), and also filed a motion requesting the Court to (1) schedule a hearing to consider (a) approval of Debtors' Disclosure Statement, dated June 30, 1998 (the "Disclosure Statement"), and the Debtors' procedures for solicitation of votes to accept or reject the Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code, dated June 30, 1998 (the "Plan"), and (b) confirmation of the Plan; and (2) approve the form of notice thereof.

2. This notice has been sent to all creditors of the Debtors, including all unsecured creditors. Receipt of this notice does not indicate that you are impaired under the Plan. Under the Plan, all creditors other than holders of the Notes are unimpaired.

HEARING ON APPROVAL OF  
THE DISCLOSURE STATEMENT

3. A hearing to consider approval of the Disclosure Statement, the Debtors' procedures for solicitation of votes to accept or reject the Plan, and any objections thereto (the "Disclosure Statement Hearing"), has been scheduled by the United States Bankruptcy Court for the Southern District of New York for October 14, 1998 at 2:00 p.m., New York City time, at the United States Court House, One Bowling Green, New York, New York 10004 before the Honorable James L. Garry, Jr., United States Bankruptcy Judge, at which time any party in interest who has not waived its right to object, may appear and state its objections, if any, to the approval of the Disclosure Statement as containing adequate information and/or to the Debtors' procedures for solicitation of votes to accept or reject the Plan. No further notice shall be provided to creditors, interest holders, or any other party of any adjournment of the Disclosure Statement Hearing announced in open court at the Disclosure Statement Hearing or at any subsequent Confirmation Hearing.

4. Any objections to the Disclosure Statement and/or to the Debtors' solicitation of votes to accept or reject the Plan must be in writing and must be filed with the Court and served upon: (1) counsel to the Debtors, Paul D. Leake, Esq., Weil, Gotshal & Manges LLP, 787 Fifth Avenue, New York, New York 10153, (2) counsel to the Ad Hoc Noteholders Committee, Daniel H. Golden, Esq., Sirock & Sirock & Lavan LLP, 180 Maiden Lane, New York, New York 10038, (3) counsel to the Indenture Trustee, David E. Resser, Esq., Kelley Dye & Warren LLP, 101 Park Avenue, New York, New York 10178, and (4) the Office of the United States Trustee, 30 Broad Street, New York, New York 10004, so as to be actually received in each case not later than October 5, 1998, at 5:00 p.m., New York City time.

Unless an objection is timely served and filed in accordance with this notice it will not be considered by the Court.

## HEARING ON CONFIRMATION OF THE PLAN

5. A hearing to consider confirmation of the Plan and any objection thereto (the "Confirmation Hearing") has been scheduled by the United States Bankruptcy Court for the Southern District of New York at the United States Court House, One Bowling Green, New York, New York 10004, before the Honorable James L. Garry, Jr., United States Bankruptcy Judge, at the same time and date set forth above in paragraph 3 for the Disclosure Statement Hearing referred to above or at such later time as determined by the Court at the conclusion of the Disclosure Statement Hearing. No further notice shall be provided to creditors, interest holders, or any other party of any adjournment of the Confirmation Hearing announced in open court at the Confirmation Hearing or at any subsequent Confirmation Hearing.

6. Any objections to confirmation of the Plan must be in writing and must be filed with the Court and served upon the persons set forth in paragraph 4 above so as to be actually received in each case not later than October 5, 1998, at 5:00 p.m., New York City time.

Unless an objection is timely served and filed in accordance with this notice it will not be considered by the Court.

Dated: New York, New York  
August 27, 1998/s/ Honorable James L. Garry, Jr.  
United States Bankruptcy JudgeIncrease  
in Operating Income  
for First Half 1998

(FF millions)	First half 1998	First half 1997	Full year 1997
Revenues	1,102	1,024	2,265
EBITDA*	297	251	420
Net Income	102	153	210

\* EBITDA: earnings before interest, taxes, depreciation and amortization, including partnerships.

Revenues for the first half, ending June 30, 1998, rose by 8%, to FF 1,102 billion. Growth was driven by an increase in revenues for movie theatres, in France and the Netherlands, and by the first time consolidation of the television chain, Voyage.

Operating income improved significantly, especially in the movie activities where EBITDA went from a FF 95 million loss in 1997 to a profit of FF 112 million in 1998.

Net income reached FF 102 million, compared to FF 153 million for the first half of 1997. The reasons for this decrease are that no capital gains were recorded during the period and that BSKyB's net income declined.

ELECTRICAL CONNECTORS DIVERSIFIED GROUP AMENDS OFFER IN ATTEMPT TO ACQUIRE 18% OF AMP WITHOUT TRIGGERING POISON PILL

## AlliedSignal steps up pursuit of AMP

By William Lewis in New York

AlliedSignal, the diversified manufacturer, yesterday turned up the heat on AMP, the US manufacturer of electrical and electronic connectors that is resisting its takeover attempt.

AMP's stock price leapt 22% to \$41½ in early trading on Wall Street after AlliedSignal announced it had amended its original \$9.5bn takeover offer in an attempt to acquire 18 per cent of AMP without triggering a poison pill.

AlliedSignal's share price also went up, gaining 22% to \$35½. AlliedSignal also announced that under the terms of its original tender for 100 per cent of AMP's shares, shareholders holding 72 per cent of AMP had agreed to tender their shares to AlliedSignal.

However, with AMP refusing to redeem its poison pill - which effectively prevents AlliedSignal from buying more than 20 per cent of AMP - AlliedSignal said it would amend the terms of its tender offer to "purchase as many shares as it can without triggering AMP's poison pill".

Lawrence Bossidy, chairman and chief executive of AlliedSignal, said: "Acquiring these shares will advance our plan to acquire the remaining shares of AMP as soon as practical."

The \$1.5bn, or \$44.50 a share, tender offer will end on September 26. AlliedSignal said it intended to press ahead with its efforts to acquire all of AMP's shares "by all available means," including a \$44.50 tender offer for all of the company's remaining shares conditional on the removal of AMP's poison pill.

AlliedSignal is also amending its consent solicitation proposal - due to be voted on on October 15 - to include a proposal that would remove all power AMP's board of directors has over the company's poison pill. If approved, this would hand authority over the pill to a new board of directors elected by AMP shareholders.

Last month AlliedSignal launched a \$44.50-a-share all-cash offer for AMP, but was accused by AlliedSignal of trying to buy it "on the cheap".

## NorTel cuts 5% of world workforce

By Scott Morrison in Toronto

Northern Telecom, the Canadian telecommunications equipment maker, yesterday confirmed reports it would lay off about 3,500 employees worldwide, cuts that would affect all of the company's business divisions except data networks.

The company said the redundancies were part of its strategy to shift its focus away from traditional voice network products in order to increase its presence in the growing data networking market.

However, analysts said the timing and scope of the redundancies raised questions about the recent all-share US\$7bn acquisition of Bay Networks, the US networking equipment manufacturer.

They estimated the job losses, equal to almost 5 per cent of the company's global workforce of 85,000, could save NorTel about US\$300m, not including restructuring charges.

Peter Janacek, a company spokesman, said the cost savings would be deployed into the company's data networks division. He declined to specify the size of the one-off charge the company would take to pay for them.

One analyst said the job cuts, which were expected to be announced this week, indicated the company had been forced to cut costs as a result of the Bay Networks acquisition. Another believed it has been forced to cut so many jobs in order to reduce product overlap that resulted from the purchase.

However, Mr Janacek denied this. Analysts said it was difficult to comment without further details from the company, particularly with regards to the size of the special provision. About half of NorTel's employees work in its public carrier networks division, which makes equipment for traditional voice networks operated by telephone groups.

John Roth, NorTel chief executive, estimates that by 2000 data signals could comprise about 80 per cent of all network traffic and the company has moved aggressively over the past year to strengthen its data networks operations.

The company, which traditionally manufactured equipment for voice networks, has recently acquired a number of small companies which produce products used by internet service providers. The buying spree culminated with its acquisition of Bay Networks, which is being run as a subsidiary of NorTel, which had 1997 revenue of US\$15.5bn.

### NEWS DIGEST

#### ELECTRONICS

### Rockwell to take \$265m charge in fourth quarter

Rockwell International will take an estimated \$265m after-tax charge in the fourth quarter as the electronics and automation group shrinks its semiconductor operations, prior to a planned spin-off. The charges were largely related to sluggish demand for personal computer modems, the company said. Although sales had improved over the prior quarter, they were still "disappointing", said Dwight Decker, president. Corrective actions were needed to bring costs into line with demand, he added.

Rockwell said it would close a chip manufacturing plant in Colorado and reduce the workforce of its semiconductor operations by about 10 per cent. In addition, the unit was expected to record an after-tax operating loss of about \$55m. Louise Kehoe, San Francisco

#### PHARMACEUTICALS

### Elan buys NanoSystems

Elan Corporation, the Ireland-based pharmaceutical company 80 per cent owned by US institutions, yesterday added to its drug delivery products buying NanoSystems, a Kodak subsidiary which manufactures a technology which enhances the absorption of insoluble drugs. Elan is paying \$150m including \$14m worth of Elan warrants to buy the Pennsylvania-based company, which will bring with it a blue-chip client list including Merck, Warner Lambert, American Home Products and Janssen Pharmaceutica.

Elan has made five acquisitions in the US in the past 10 months for an aggregate \$1.53bn, the largest being the purchase in August of biopharmaceutical company Neurex for \$725m. NanoSystems has developed a range of drug delivery systems which improve the therapeutic value of existing compounds by making dosages more convenient, reducing the side effects and increasing cost effectiveness. The company was originally formed on the back of Kodak's polymer photographic research.

Donald Geaney, Elan chairman and chief executive, said the purchase offered "a platform technology applicable across all common routes of administration of pharmaceuticals". He said the acquisition would be earnings neutral both this year and in 1999, and earnings enhancing after that. John Murray Brown, Dublin



Lewis Campbell: Textron aims to increase sales by up to 11 per cent a year with half coming from acquisitions

Jason Orton

## European strategy pays off for Textron

Avoiding Asian acquisitions put the industrial group in good stead, writes Peter Marsh

After a \$7.5bn investment spree in the past five years, Textron, a US industrial group with interests from golf carts to some of the world's fastest jet aircraft, can hardly be accused of lack of action.

Now the company is planning to keep up the momentum by spending a further \$4bn by 2002 on acquisitions. Over the past 10 days, Textron has made two big steps in Europe, which is likely to remain the focus of its attention after its 18 acquisitions in the continent since 1983.

After spending \$196m (\$328m) buying David Brown, a UK gear and pump maker that Textron intends to use to drive worldwide sales of its fluid power business, Textron last week gained a foothold in the consolidating European aerospace industry. This came through a joint venture between the US company's Bell helicopter subsidiary and Agusta, the Italian helicopter manufacturer.

The move is seen as significant because Agusta is already in the process of combining its operations with those of Westland, the UK helicopter maker which is part of GKN.

Lewis Campbell, Textron chief executive, says Textron plans to continue its recent expansion by increasing sales by up to 11 per cent a year by early next decade, with half of this coming from acquisitions. "We are continually looking for good companies which we think we can make better," says Mr Campbell, who stepped up to his current job in July after previously being chief operating officer.

Textron's record has given the company a strong following among investors. On sales last year of \$10.5bn, the company produced net income of \$652m, more than double the \$326m in 1992. Since then, even allowing for a dip in Textron's stock price in the past six months caused by general concerns related to the Asia crisis, its shares have outperformed the rest of the New York stock exchange by 20 per cent.

"Textron has integrated its acquisitions impressively and has a solid growth strategy," says Quinton Nuffer, an analyst at Warburg Dillon Reed, while Phua Young, of Lehman Brothers, praises the company's efforts to achieve "balance" between its different businesses.

The company's recent efforts to grow started in 1993, when only a quarter of the company's sales were outside the US. Textron opted for Europe, rather than Asia, as the place in which to expand. "We thought there were fewer risks [from Europe]," says Mr Campbell, indicating that recent events appear to have proved the company correct.

NSC system

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enter

easy access

competitive

3-month euribor: already up and running on matif

more than 30 million contracts traded since the opening of euro delivery months

open interest: 250,000 contracts

euribor replaces libor and cashes in on its liquidity

## United opens training school

By Peter Marsh

United Technologies, the US industrial company with interests from lifts to jet engines, plans to cut its costs by several hundred million dollars a year by sending its suppliers to school.

The company has set up a new training institute, called Ito University, which will teach up to 4,000 people a year - from suppliers and United's own staff - new production and management techniques aimed at cutting costs and boosting quality.

United aims to cut its annual \$14bn bill for buying goods and services by \$300m by 2001. Some of the cost reduction would come from the training initiative, with the rest through measures such as using new computer techniques to save money on purchasing, for instance through "electronic auctions" involving suppliers.

Its university, named after Yuzuru Ito, a Japanese manufacturing expert who advises United, will organise residential courses at centres in the US, Europe and Asia. The "teachers" in many of the training sessions will be hourly-paid factory workers from United, who, in a break with normal practice, will tutor higher-rank executives about shop-floor practices.

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## COMPANIES AND FINANCE: UK

## British-Borneo to buy Hardy

By Michael Peel

British-Borneo Petroleum Syndicate, the oil and gas exploration and production company, has agreed an all-share £333m (\$493m) bid for Hardy Oil & Gas that could mark the start of a new phase of consolidation in the sector.

The deal, billed as a merger, would give British-Borneo investors 62.8 per cent of the new company, to be known as British-Borneo Oil & Gas. Alan Gaynor, British-Borneo chief executive, and Sir Bob Reid, chairman, would become its chief executive and chairman.

Analysts have been expect-

ing an rise in merger and takeover activity in the oil and gas exploration sector, which has been undermined by the low oil price and has underperformed the FTSE All-Share index by about 45 per cent this year.

Some companies are trading at a discount to the most pessimistic analysts' assessments of net asset value per share.

Mr Gaynor said the deal had been struck because the two companies had "complementary strategy, complementary assets and complementary cashflow. The bottom line on this is that we believe one and one equals at least three if not

more." "It is not mainly driven by cost cutting."

He said British-Borneo had become "90 per cent an oil company" and was eager to acquire more extensive gas interests to lessen the impact of any future weakness in the price of either oil or gas.

Gas would account for about 42 per cent of the new company's proven and probable reserves of 240 million barrels of oil equivalent.

Mr Gaynor said Hardy had valuable assets in Australia, Pakistan and the North Sea but needed short-term cashflow to allow it to develop them. British-Borneo could provide that with income

from its Gulf of Mexico operation.

One analyst said Hardy had collected some quality assets but lacked the management experience to exploit them to their potential. "It has been run by people with an accountancy bent rather than people with the oil industry in their bloodstream," he said.

The bid values each Hardy share at a premium of 25 per cent to its price of 165p at last Friday's close. Investors in Hardy would receive six British-Borneo shares for every seven Hardy shares they held.

Richard Hulf, an analyst at Henderson Crosthwaite,

said the price British-Borneo was paying represented a premium of between 15 and 16 per cent to Hardy's net asset value per share.

John Walmsley, Hardy chief executive, will leave on conclusion of the deal. Mr Walmsley, who earned a basic salary of £283,000 last year, is on a contract that requires 24 months notice for termination.

Both companies announced their results for the six months to June 30 yesterday. British-Borneo announced profits after tax down 57 per cent at £3.8m. Hardy made a net loss after tax of £1.3m against a profit of £2.9m last time.

## Vaux to exit brewing

By John Willman, Consumer Industries Editor

Shares in Vaux jumped 11p to 279p yesterday after the brewer and hotels operator announced it was selling its two breweries and up to 360 of its 660 tenanted pubs.

The sale follows a strategic review led by Martin Grant, the former managing director of Allied Domecq's leisure division who became chief executive in June. He has concluded Vaux should get out of brewing and wholesaling and focus on its leisure operations, which include the Swallow Hotels chain and 160 managed pubs.

Vaux expects the disposal to be earnings-enhancing in the first full financial year after the sale. Analysts said the proceeds could be about £50m (£82m).

The brewing division management team is putting together a bid led by Frank Nicholson, brother of Sir Paul Nicholson, Vaux chairman. Outside buyers are being sought by BT Alex Brown and Noble Grosvenor, the group's advisers.

"Because of the involvement of the management team in a bid, we have asked the advisers to handle the whole process," said Mr Grant.

The proceeds will be used to develop the hotels and expand the group's two pub brands, Barcentro cafe bars and Bramwell's community pubs. Mr Grant - whose career has been spent working for branded food pub chains such as Whitbread's Beefeater Inns and Allied Domecq's Big Steak Pubs - said he planned to introduce more food into the bars and pubs.

Camra, the Campaign for Real Ale, said it was dismayed by the decision and hoped that a buyer could be found for the two breweries which are in Sunderland and Sheffield.

Vaux has been brewing in Sunderland since 1837, with 600 employees making beers such as Samson bitter, Double Maxin brown ale and Scorpion lager. It also owns the Ward's brewery in Sheffield which employs 170 and has been making Ward's best bitter since 1840.

Analysts said they expected bidders for the pubs to include chains such as Century Inns and Enterprise Inns.

Neither group would be interested in acquiring the breweries except to sell the sites for redevelopment.

## Uncertain oil companies go in search of new values

The exploration and production industry has been beset by a crisis of confidence, writes Robert Corzine

A recent visit to Premier Oil by a fund manager from a well-known institution illustrates one of the underlying problems facing exploration and production companies - shareholder fatigue.

After the briefing, Charles Jamieson, Premier's chief executive, asked the investor for his impressions. He said: "I have no doubt you are a good company but I'm not sure you are a good investment."

The announcement yesterday of the takeover by British-Borneo of Hardy Oil & Gas - which the two billed as a merger - emphasised the "excellent fit of geographic focus, assets and product streams, cash flows, technology and management". But many in the industry believe it is changing investor attitudes that underlie such deals.

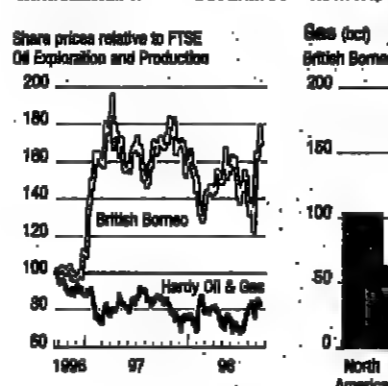
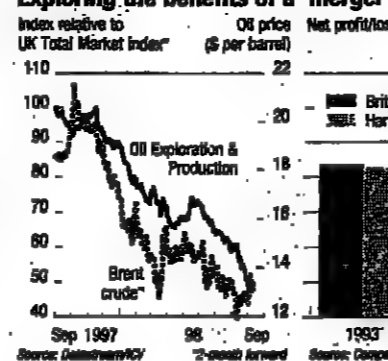
One City of London merchant banker says many E&P companies are in the middle of structural transition, one effect of which is to make them harder to value by conventional measures.

No longer are E&P shares seen as merely oil price plays or pure punts on wildcat success. Increasingly the value in the sector will be derived through more complex businesses, many of which are in murky emerging markets. These often depend less on exploration success than on political and commercial relations that defy conventional valuation.

The recent shift in emphasis in the sector has been marked. Premier Oil, for example, will soon have about 80 per cent of its reserve base in gas.

Monument Oil and Gas is a case in point of investor uncertainty, or ignorance,

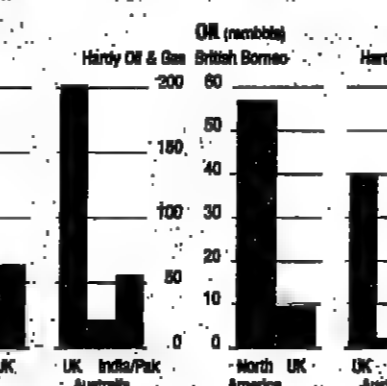
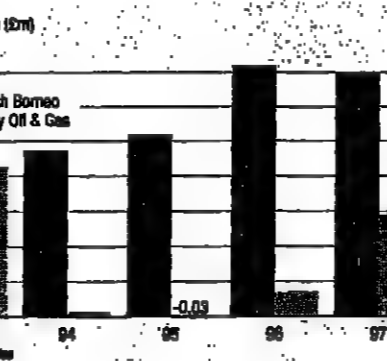
## Exploring the benefits of a 'merger'



about the source of its future cash flows. The company has secured a strategic position in Turkmenistan, based in large part on relationships with government and local industry officials. Yet executives say its shares reflect little or none of the value of the Turkmen assets.

Lasmo, the second biggest UK oil independent, is seeking to build a low-cost oil business in the Middle East. But executives say the relationships on which such a business will be built are mainly private, in keeping with Middle East traditions. It will be difficult if not impossible for outsiders to quantify the value of such

## Net profit/loss (£m)



relationships until oil or gas eventually flows as a result of deals in the area.

But there is another side to the coin that is far less flattering to the plight of the companies. After all, in the year to date E&P shares have underperformed the market by 48.4 per cent, due mainly to the collapse in crude prices this year.

Optimists say any cyclical upturn in crude prices would be the signal for the sector to rebound. After all, they note, it was the best performer in 1996 when oil prices were buoyant. But others fear investor frustration may reflect more fundamental unease.

## form of hedge funds or buy-out specialists?

Pierre Jungels, chief executive at Enterprise Oil, the UK's largest oil independent, recently speculated that "KKR types may come into the sector for break-up situations. They may see value where others don't".

One sector analyst said he would not be surprised if some US hedge funds "might be prepared to buy big slices of some companies". Their aim would not necessarily be to break up companies, although the practical effect of any substantial hedge fund buying "would be to put the target companies in play".

There has been considerable speculation that a merger might be the best tonic to restore the confidence of jaded shareholders, especially after Enterprise and Lasmo - the two biggest UK independents - dropped out of the FTSE 100 index.

British Borneo Oil & Gas will not rival Enterprise or Lasmo in size. But some think there is still scope to create a third member of the top tier. Mr Jamieson at Premier says there are sound commercial reasons for a new E&P independent in the UK with a different strategy to that of Lasmo and Enterprise, which are increasingly forced to compete head-to-head with much larger integrated companies. His formula would be "a bigger company that aimed at being number one or two in six or seven countries" where the big oil companies are relatively weak.

Some analysts also see sense in a deal that would create "a company the size of Enterprise or Lasmo out of the remnants of the sector".

**European Investment Bank**  
PTE 30 Billion Floating Rate Bonds due March 2005 (issued on March 15, 1995)  
PTE 30 Billion Floating Rate Bonds due March 2005 (issued on June 15, 1995)  
Notice to the Holders

Notices is hereby given that the Bonds will carry an Interest Rate of 4.16% per annum for the period September 15, 1998 to December 15, 1998.

- PTE 1,037 per PTE 100,000 nominal
- PTE 10,372 per PTE 1,000,000 nominal
- PTE 103,715 per PTE 10,000,000 nominal
- PTE 518,575 per PTE 50,000,000 nominal

Luxembourg, December 15, 1998

**CITICORP**  
DM300,000,000  
Floating Rate Notes Due December 1999 (the "Notes")

Notices is hereby given that the Rate of Interest for the Interest Period September 15, 1998 to December 15, 1998 has been fixed at 3.7167% and that the interest payable on the relevant Interest Payment Date December 15, 1998, against Coupon No. 16 will be DM9.40 in respect of DM1,000 nominal of the Notes and will be DM94.00 in respect of DM10,000 nominal of the Notes.

September 15, 1998, London  
By Citicorp, N.A. (Global Agency & Trust Services), Agent Bank **CITIBANK**

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**US\$100,000,000**  
Subordinated Collateral Floating Rate Depository Receipts due 2003 Issued by

The Low Debtmaster Trust Corporation plc offering certificates to holders of principal and interest on deposits with Banco di Napoli Hong Kong Branch.

The receipts will bear interest at 6.125% per annum from 15 September 1998 to 15 March 1999. Interest payable on 15 March 1999 will amount to US\$30.80 per US\$1,000, US\$307.95 per US\$10,000 and US\$3,079.51 per US\$100,000 receipts.

Global Agency and Trust Services, Citibank, N.A. London  
15 September 1998  
**CITIBANK**

**European Investment Bank**  
Italian Lira 300 Billion Capped Floating Rate Notes due 1999  
Notice to the Holders

Notices is hereby given that the Notes will carry an interest rate of 5.54297% per annum for the period 15.09.1998 to 15.12.1998.

- ITL 70,057 per ITL 5,000,000 nominal
- ITL 700,570 per ITL 50,000,000 nominal

Luxembourg, September 15, 1998

**European Investment Bank**  
Italian Lira 350 Billion Floating Rate Notes due December 1999  
Notice to the Holders

Notices is hereby given that the Notes will carry an interest rate of 4.79297% per annum for the period 15.09.1998 to 15.12.1998.

- ITL 80,578 per ITL 5,000,000 nominal
- ITL 805,778 per ITL 50,000,000 nominal

Luxembourg, September 15, 1998

**European Investment Bank**  
ITL 1,000,000,000,000 Floating rate notes due December 1998  
The notes will bear interest at 4.74297% per annum from 15 September 1998 to 15 December 1998. Interest payable on 15 December 1998 will amount to ITL59,946 per ITL5,000,000 note and ITL599,459 per ITL50,000,000 note.

Global Agency and Trust Services, Citibank, N.A. London  
15 September 1998  
**CITIBANK**

**"Mayr-Melnhof has demonstrated how it can use market leadership in recycled cartonboard and cartons to achieve upper quartile profitability."**  
Analyst's opinion (Credit Lyonnais Securities Europe, May 1998)

**AGAIN EXCEEDING PREVIOUS HALF-YEAR FIGURES**

Group key indicators	1 <sup>st</sup> HY '98	1 <sup>st</sup> HY '97	Change
ATS mn			
Operating profit	666	501	+33 %
Net income	517	298	+73 %
Cash earnings	956	688	+39 %
Sales	6,623	5,528	+20 %
Total assets	13,006	11,759	
Shareholders equity	5,675	4,621	

**MM KARTON AG**

**Creating Value in Cartonboard and Packaging**

Further information on our interim report are available from our investor relations

MAYR-MELNHOF KARTON AG, Industriestraße 6, D-44139 Datteln, Germany  
Tel: +43-1 501 36-0, Fax: +43-1 501 36-95  
e-mail: investor.relations@mayr-melnhof.co.at Web Site: <http://www.mayr-melnhof.co.at>

This announcement appears as a matter of record only August 1998

**TOPRAKBANK A.Ş.**  
US\$65,000,000 Term Loan Facility

**Arrangers**  
The Bank of Tokyo-Mitsubishi, Ltd.  
SG Investment Banking

**NationsBank**  
Standard Chartered Bank

**Co-Arrangers**  
American Express Bank GmbH  
Moscow Narodny Bank Limited

**CoBank, ACB**  
**Natexis Banque**

**Lead Managers**  
Managers

**Bankers Trust Company**  
Royal Bank of Canada

**Bankgesellschaft Berlin Group**  
Vereins- und Westbank AG

**Co-Managers**  
ABSA Bank Limited, London Branch  
Arab Bank Aktiengesellschaft  
Artesia Bank  
Baden-Württembergische Bank AG  
Banca di Roma  
Banca Monte dei Paschi di Siena S.p.A.  
İstanbul Branch  
Banque Federative du Credit Mutuel  
Christiania Bank og Kreditkasse ASA  
Interbanka, a.s.  
Skandinaviska Enskilda Banken

**Agent**  
NationsBank

**The Bank of Tokyo-Mitsubishi, Ltd.**  
**NationsBank**

**SG**  
**Standard Chartered**

**DURABLE STABILISATION**

Various text and graphics related to durable stabilisation, including a large graphic of a building and various smaller text blocks.

# Hays chief in upbeat mood

By Suzanne Voyle

Ronnie Frost, chairman of business services group Hays, yesterday stood out against the tide of pessimism, insisting that he saw no signs that recession was on its way.

Announcing a 30 per cent jump in annual pre-tax profits, Mr Frost said: "Everyone keeps talking, saying there is a recession coming, but we don't see it at all. We have to be careful, we don't talk ourselves into one."

The Hays results were ahead of expectations and the shares rose more than 8 per cent to 88p.

Mr Frost said any slowdown in the retail and service sectors from which Hays derives most of its contracts would only benefit the business.

Of the group's three core activities - distribution, commercial and personnel - the first two generally grew in a recession.

"We don't like pinching customers from other people because all you do is squeeze the margins," he said. "We go for new first-time con-



Ronnie Frost (left) with John Cole, managing director Fergus Wiles

tracts - and what makes them step over the line into outsourcing is a nice recession."

The results for the year to June 30 showed growth across all three core activities - with the biggest jump in personnel, which saw operating profit grow by 41 per cent.

The business - which provides temporary staff for the accountancy, banking, legal, insurance, building manage-

ment and information technology sectors - is traditionally seen as the most sensitive to a UK economic downturn.

Mr Frost admitted that while personnel was likely to "dip" in any recession, demand for temporary accountants - who make up more than 50 per cent of the business - was likely to pick up.

The combination of three separate IT personnel com-

panies into one leaves that business ready to grow. Mr Frost said he would like to buy a company to bolster the group, but was instead concentrating on organic growth because the price of IT businesses was so high at the moment.

In distribution operating profits were 23 per cent ahead, after a negative currency impact of more than £3m (£5m). In the commercial division operating profit increased by 24 per cent.

Over the period the group invested £216m in acquisitions and capital expenditure. Mr Frost said he was keen to continue to focus on growth in continental Europe, with commercial and personnel companies the most likely targets.

Turnover for the year to June 30 rose from £1.13bn to £1.55bn, including a contribution of £191.3m from acquisitions. Operating profit was £204.1m against £155.8m.

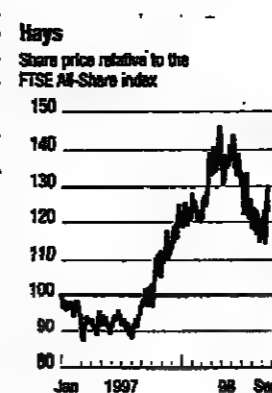
There were exceptional operating costs of £6.5m and an exceptional profit of £2.6m on the disposal of a business.

## COMMENT

### Hays

Ronnie Frost started his career trading chickens. The business this spawned is one class act. Its strengths were on show again yesterday. There was buoyant organic growth across the group and no horrors creeping out of the acquisitions, an Achilles heel for many of Hays' rivals. Returns on capital employed now nudge 20 per cent, and total shareholder returns have grown on average 35 per cent a year for the past five years.

But yesterday's 8 per cent jump in the share price had more to do with Mr Frost's pronouncements on the economy. With roughly a third of group profits in personnel, the market is rightly concerned that an economic slowdown could send these earnings into a tailspin, as they did in the last recession. Mr Frost says the warning signs are not flashing yet, but that should not surprise as recruitment typically lags behind the economy. But when the slowdown does bite, earnings growth in personnel is likely to shrink into single digits. Other parts of Hays, though, do quite well in a recession, as companies step up their outsourcing efforts. That should keep earnings growth in double digits over the next couple of years. After a recent loss of nerve, the shares have rightly regained their 30 per cent premium to the market.



Source: DataStream

# Hays

## Record Results All Round

### Results for the year ended 30 June 1998

The Group's profit before tax and exceptional items rose by 30% to £201.2 million.

Each of the three core activities has made a significant contribution to the Group's growth.

Earnings per share pre exceptional items have increased by a record 34% to 33.9p.

Cash flow remains strong and interest is covered 22 times by operating profit.

A final dividend of 7.25p per share (net) is proposed to be paid on 30 November 1998 to shareholders on the register on 30 October 1998.

The total dividend for the year of 10.7p per share (net) represents a rise of 15%.

### Major Developments

During the year £216 million was invested in acquisitions and capital projects.

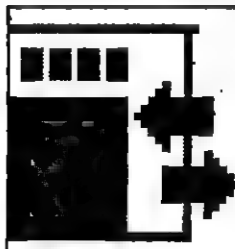
In the last six months major new contracts have been won in logistics for Carrefour, with NatWest for records management and with ICL for the provision of permanent staff.

Important recent acquisitions include the purchase of Alpha, a French specialist staff agency and Sodibelo, an Italian logistics business based in Milan.

### Prospects

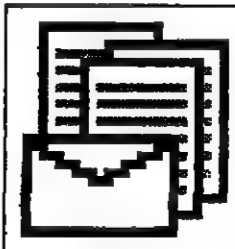
Each of our three core activities has made an encouraging start to the new year. Whilst a slowdown in the growth of the UK economy will impact certain of our activities we are confident of achieving another year of satisfactory growth.

## DISTRIBUTION



Operating profit up 23%. FDS and Heijden acquisitions successfully integrated and performing well. Good organic growth in UK, France and Benelux.

## COMMERCIAL



Operating profit up 24%. Another year of strong growth. First steps in business process outsourcing and the establishment of mail services on the continent.

## PERSONNEL



Operating profit up 41%. Excellent year, strong growth by every business. Moving into France and Germany.

## FINANCIAL HIGHLIGHTS

FOR THE YEAR ENDED 30 JUNE 1998

	1997	1998	%Change
Turnover	£1129.8m	£1549.1m	+37
Profit before tax*	£155.3m	£201.2m	+30
Earnings per ordinary share*	26.3p	33.9p	+29
Net dividend per share	9.3p	10.7p	+15

\* Before exceptional items

To receive a copy of the Annual Report for 1997/8, please write to David Beddley, Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5JH.

The Directors of Hays plc accept responsibility for the contents of the advertisement which has been approved for the purposes of section 57 (4) of the Financial Services Act 1986 by Deloitte & Touche, MB Hayes, 1 Little New Street, London EC4A 3TR, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on recruitment business.

# Hays

THE BUSINESS SERVICES GROUP

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total for year
Alfred Lamborn	48.9	(38.3)	4.38	(2.31)	3.07	April 8	0.67	1.08
ASW	222.4	(228.8)	3.8	(5.8)	4.6	Nov 2	0.4	1.4
Brinsford	27.8	(17.2)	1.54	(0.32)	0.1	Nov 2	0.4	20.1
British Polytechnic	248.4	(223.1)	11.34	(11.1)	10.0	Nov 2	6.5	5.27
City Technology	32.8	(18.9)	0.804	(7.8)	0.0	Nov 2	3.82	3.8
Coates Holdings	13.7	(12.2)	0.58	(0.08)	3.97	Oct 16	0.9	3.9
Dowling & Mills	121.8	(119.8)	8.34	(14.4)	1.89	Oct 29	2.06	3.19
English Cities Group	417.2	(413.4)	43.5	(41.8)	10.14	Dec 11	5.5	13
European Leisure	75.4	(86.1)	0.5864	(7.0)	0.21	Nov 25	3	4.5
Goodwood	135.3	(163.7)	51.29	(24.1)	31.8	Nov 15	3.08	10
Palmy	42.3	(22.2)	1.709	(1.8)	0.8	Nov 30	0.3	0.8
Norden MacLellan	205.7	(225.2)	0.24	(6.7)	2	Dec 31	1.3	3.1
Hughes Jones	43.2	(43.8)	1.39	(2.2)	4	Nov 2	3	4.5
Hays	1,549	(1,130)	197.34	(147.84)	38.3	Nov 2	6.3	10.7
Longbridge Int'l	5.76	(1.77)	0.314	(0.28)	0.05	Oct 26	2	8
Management Bureau	114.87	(101.88)	5.054	(8.31)	10.32	Dec 1	8	10.5
Morgan Crucible	427.7	(491)	57.59	(56.19)	16.7	Jan 6	7	15.5
NMT	(-)	(-)	1.451	(1.05)	3.71	Nov 6	2.41	3.93
Polypipe	279	(221.7)	34.6	(38.8)	14.19	Nov 6	2.3	3.3
Regent Inn	50.8	(44)	1.33	(12.8)	191	Nov 16	2.3	8.5
Reynolds Midland	1.58	(2.1)	4.484	(0.91)	11.4	Nov 2	2.1	6.7
Shropshire & Fisher	42.3	(38.6)	2.26	(2.01)	7.8	Nov 6	2.1	6.7
Shanklin Shipping	32.5	(7.02)	0.709	(0.728)	2.89	Dec 4	1.1	2.75
Shen Hill	41.2	(43.7)	2.74	(2.29)	3.5	Nov 27	3.25	8.5
T&S Stores	323.3	(283.8)	10.84	(10.3)	10.13	Nov 27	3.25	8.5
Thames Valley	947.6	(-)	58.54	(-)	7.75	Oct 9	3.3	11
Trevelin Pacific	30.4	(28.5)	75.14	(22.8)	17.4	Nov 2	2.5	6.7
Usher Television	15.1	(17)	4.32	(3.94)	5.94	Nov 27	6	11
Wabash	130.1	(104.1)	12.4	(7.1)	13.5	Nov 27	6	11
Whitbread of Chatham	32.5	(27)	2.81	(2.61)	111	Nov 18	2.1	3.7

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*After exceptional charge. \*After exceptional credit. †On increased capital. ‡On stock. \*Comparative related. \*Comparative pro forma and for 12 months. ‡To be paid during November.

## SPOTLIGHT

### DURABLE STABILISATION OF CONSUMER PRICES

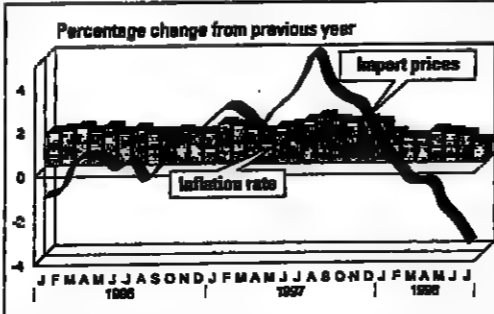
Never before has Germany achieved such a durable stabilisation of prices. And the inflation outlook for 1998 remains favourable. The rise in real incomes will therefore have a stimulating effect on private consumption.

Prices in Germany show how quickly forecasts can be overtaken by reality. As recently as in the autumn of 1997, the economic research institutes and the panel of independent economic advisers (the Five Wise Men) predicted in their reports that prices in 1998 would rise by two per cent (a rise in the value-added tax was not factored into this projection). In their spring report, however, which was released in mid-May, the economic research institutes sharply trimmed their inflation forecast for 1998, to 1.3 per cent. This downward revision came as no surprise, as consumer prices slowed their pace to 1.2 per cent in the first half of the year.

If inflation should stay at this level in the second half of the year, 1998 would produce the lowest annual average since 1987, when consumer prices (price statistics covered only West Germany then) remained practically unchanged (-0.2 per cent). Germany's remarkable stability gain is also reflected in the fact that the inflation rate will show a "one" before the decimal point in 1998 for the fourth year in a row, thus marking the longest phase of price stability in the Federal Republic's history. Previously, the maximum length of a stability period (with an inflation rate of less than two per cent) was three years, but as many as three such periods have been recorded: 1953 to 1955, 1967 to 1969, and 1986 to 1988.

The slow pace of inflation is not only

due to weak demand. Thanks to falling unit labour costs and cheaper sourcing, the upward pressure on producer prices is also diminishing. The fall in unit labour costs is attributable to the fact that productivity gains continue to outpace wage increases. While wages and salaries in Germany (on an hourly basis) increased by 1.3 per cent in 1997, productivity (in terms of real GDP per employee-hour) improved by 3.7 per cent. Not least because of the settlements reached in this year's round of pay negotiations, which in many industries were below two per cent,



this trend can be expected to continue in the current year, though it will lose momentum. A high degree of stability exists throughout the price-formation process, mainly at the level of producer and import prices. Producer prices, which feed through into consumer prices, rose by a marginal 0.5 per cent year-on-year in the first half of the year. Import prices, which have been receding noticeably since last autumn, are making an even greater contribution to price stability. It seems that 1997's 3.2 per cent rise will be followed by a decline this year.

There is no indication at present that the second half of 1998 will bring a reversal in import prices, particularly since exchange rates are hardly expected to have a negative effect.

The D-mark's rate against the currencies of 18 industrial countries, which had dropped by five per cent in 1997, eased by only 2.3 per cent in the first five months of the current year. The fall in May was a mere 0.2 per cent. It would seem safe to assume that this marginal depreciation has been more than offset by the dramatic plunge taken by some currencies in South-East Asia, which also lost ground to the D-mark (up to 50 per cent year-on-year).

### Euro will have positive effect

The favourable conditions currently prevailing give rise to the expectation that the present stability phase will continue beyond the end of the current year. Even the introduction of the euro does not pose a threat to price stability. On the contrary, the euro, by increasing price transparency and competition, will help to keep the lid on inflation. Barring adverse developments in the currency and commodity (mainly oil) markets, the rise in consumer-price inflation in 1998 should not exceed 1.5 per cent.

This would stimulate private consumption. For stability gains mean higher real incomes and thus an increase in purchasing power. The following figures will help to illustrate this. A fall of one-tenth of a percentage point in the rate of inflation adds some DM2.4 billion to disposable household income. If consumer prices rise by only 1.2 per cent this year instead of the two per cent originally predicted, consumers' purchasing power will expand by some DM 19 billion. This would give a welcome spur to private consumption.

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Bayerische Landesbank

## MANAGEMENT &amp; TECHNOLOGY

## ON THE BUTTON REMOTE CONTROL SOFTWARE

## New weapons for the road warrior

Products allowing dial-in access can save the travelling business person embarrassment, says **Geoff Wheelwright**

You are a high-tech "road warrior". You leave the office equipped with the latest Pentium II notebook computer with DVD-ROM drive, 64Mb of RAM memory, an 8.4 gigabyte hard disc - and you are not afraid to use it.

You arrive at your meeting with minutes to spare. It is at your company's biggest client and it is annual contract renewal time. A hush falls over the boardroom as you plug your notebook into your client's LCD projection system to begin an electronic presentation listing the reasons why your company should be retained for yet another year.

Suddenly a cold sweat begins at the back of your neck and creeps swiftly over your forehead as blood rushes to your cheeks. You have realised that the finished version of the presentation you are about to give resides on the desktop computer back in your office - not on the machine sitting in front of you. The road warrior is now road kill.

For most of us, this would be the beginning of a very difficult hour - not to mention a possible catalyst to a complete career change. But if you had "remote control" software installed on both the desktop computer in your office and the notebook computer in your client's boardroom, life might not be so bleak. You could discreetly run the entire presentation remotely by accessing your desktop computer from your notebook computer.

This scenario may seem a little far-fetched, but something like it is increasingly faced by people who use both a notebook computer and a desktop system.

The latest "remote control" software, with names such as pcAnywhere32, Remotely Possible, Carbon

Copy and Timbuktu allow you to dial into and remotely control one computer from another. It not only allows you to display the contents of the "host" computer on the screen of the machine that is remotely controlling it, but also to copy data back and forth between the two machines and even to run software remotely.

Using Symantec's pcAnywhere32, for example, you could use any standard notebook computer to dial into the desktop computer in your office (provided that pcAnywhere32 was also configured on the desktop) and run any application installed on the desktop computer - from a presentation graphics application such as Microsoft PowerPoint to your company's credit control software. And neither of those applications would have to be installed on the notebook computer to do so.

Like most remote control applications, pcAnywhere32 (which sells for \$149.95 in the US, and £39.95 in the UK) operates by allowing the computer that is doing the remote control to send data about keyboard input and mouse movements to the "host computer". The host computer then acts on those mouse movements and keystrokes as if they came from

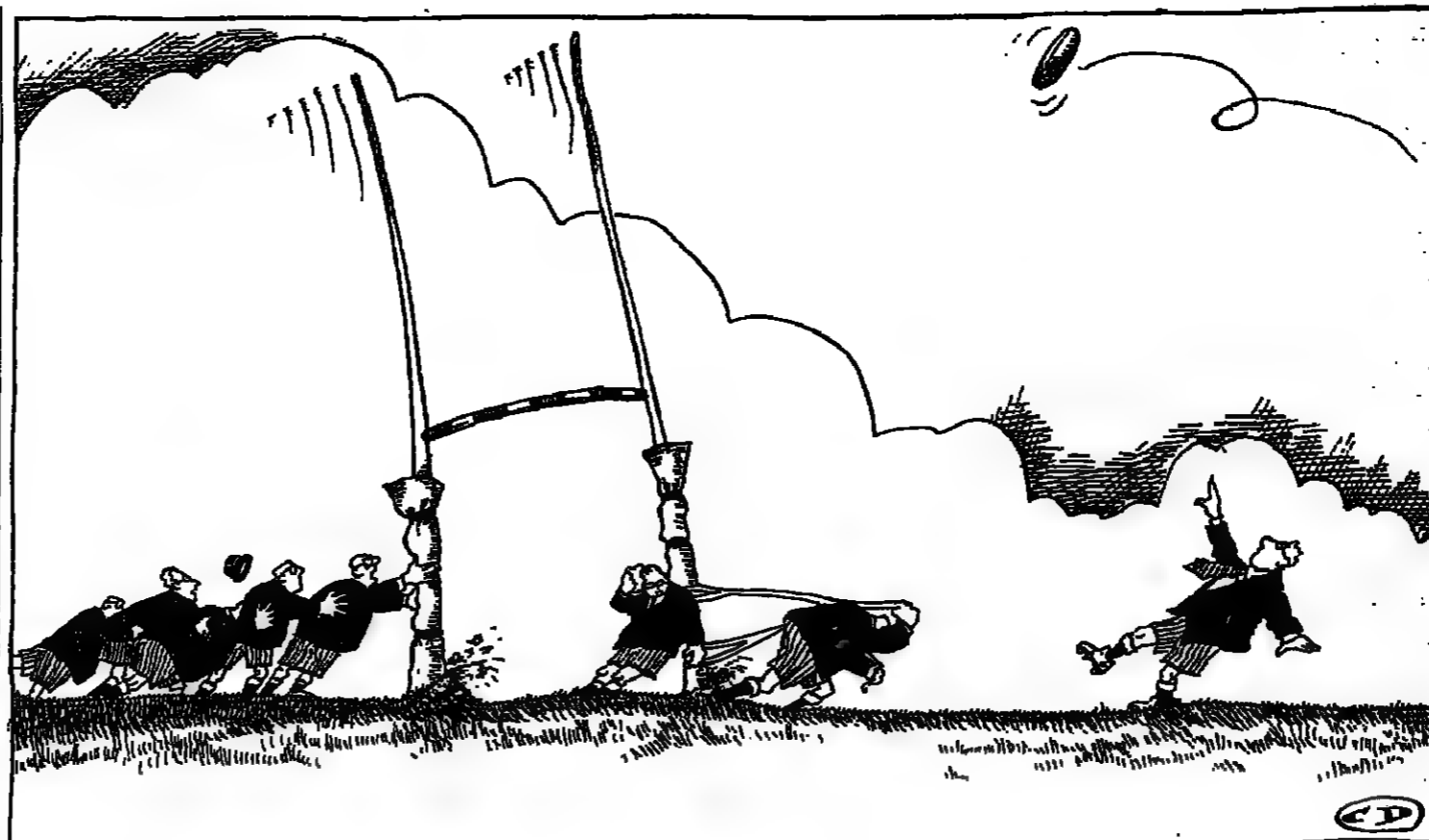
a user sitting in front of it. Meanwhile, all the video information displayed on the desktop computer's screen is "mirrored" to the remote notebook computer so that, as far as the remote control user is concerned, the software running on the host computer looks like it is actually being executed on the notebook.

The remote control link can be created via a corporate network, a "virtual private network" (VPN), an internet connection or direct phone line connection.

Remote control software can also be used to conduct training sessions remotely (so that you can "show" someone how to use software without having to stand beside them). It can further be used to diagnose computer problems remotely (by allowing support staff to see the same problems that users see) and to check faxes that may have arrived on the host computer.

None of this means, however, that using remote control software will leave your desktop computer open for the world to link up to. Most remote applications provide at least an "ID and password" style of security and more established products such as pcAnywhere also include encryption software. That means that anyone intercepting data passing between the host and remote control computers would not be able to decipher it.

GET JACKSON ON THE PHONE - I THINK HE'S MISSING THE REMOTE ACCESS FACILITY



## MANAGEMENT EXECUTIVE SHARE OPTIONS

## Moving the goalposts

Richard Waters reports on the repricing of stock options, a practice that is becoming increasingly common in the US as share prices fall

You could call it a case of "Heads I win, tails you lose". Some US companies seem to have a habit of adjusting the terms of their stock option plans when their share prices fall. By reducing the price at which the options are exercised, a company can spare its executives much of the pain that outside shareholders suffer.

The practice has been limited mainly to Silicon Valley - where the stock option is a mainstay of remuneration and where share prices have proved more volatile than in the market at large. Apple Computer and Advanced Micro Devices have both reset the terms of their options on several occasions. After the broad stock market decline of recent weeks, however, repricing stock options is poised to enter the mainstream. "We expect to

see a whole wave of them," says Patrick McGurn of Institutional Shareholder Services, a group that advises US institutions. The result is likely to be seen at next year's annual meetings, as activist shareholders seek to clamp down on a practice that many feel distorts the purpose of share options.

The people feeling the greatest pain from the stock market slide are the ones who have the most to lose: the chief executives who have received the biggest options grants near the market's peak.

So-called "mega-grants" - large, one-off tranches of options, perhaps given only once every five years - have become a popular fixture of US executive rewards. Almost half of all option grants fell into this category last year, according to William M. Mercer, a benefits consulting firm.

"CEOs have bought into this new paradigm that stocks only rise, never fall; so a lot of them have clamoured for mega-grants," says Graef Crystal, an executive compensation expert.

Among this year's beneficiaries, George Fisher, the chairman of Eastman Kodak, was given the right to buy 2m shares at \$90.4. Kodak's stock may have fared better than most recently but it is still about \$9 below the exercise price, leaving Mr Fisher's options distinctly "underwater".

Perhaps worse off still are executives who accepted "premium stock options" - a popular form of option that can only be exercised when a company's stock attains a pre-determined target.

David Coulter, chairman of BankAmerica, was awarded options over nearly 2m shares this year that

were to be triggered in stages as the bank's stock rose from \$72 to as high as \$108.

A surge in bank stocks drove BankAmerica's shares above \$100, leaving Mr Coulter a paper profit of more than \$25m (£15m). However, the shares have now tumbled back below \$85, well below the trigger price.

Such premium options often come with a deadline - something known as a "barrier option". John Reed, chairman of Citicorp, was last year awarded 300,000 options at a price of \$120 - but only if Citicorp's stock reached \$200 within five years. The \$34m bonanza was nearly triggered this year when the stock touched \$182. But the bank's shares have now fallen back below the trigger price and stand at about \$100.

Despite this big setback for the elite of the options world, it seems unlikely that many will see their option arrangements repriced to lower the barrier: to do so would cause an outcry among other shareholders. "I would think many CEOs will say they want to take their chances with the market," says Howard Golden, a remuneration consultant at Mercer.

The same is unlikely to hold for less senior executives or for workers covered by company-wide schemes. Options that are deeply underwater give ambitious employees little reason to stay. "If you don't reprice [this options] for second- and third-tier management, you may lose them," says Mr Golden.

The distinction between senior executives and the rest was one made recently by Candant, Oxford Health-care and Sunbeam. The

three companies had, for various reasons, seen their share prices go through the wringer before the general market decline. All three adjusted their stock option arrangements for most staff, but not for top management.

Where exactly should the line be drawn? At Sunbeam, the buck seems to have stopped with only three people: Al Dunlap, the former chairman, and his two closest lieutenants; all three have left the company. A new management team has

**Shareholders at next year's annual meetings will seek to clamp down on a practice that many feel distorts the purpose of share options**

been appointed, with fresh stock options priced at a much lower starting point.

Justifying the decision, Charles Elson, a Sunbeam director, says: "Repricing is bad when it rewards the people who caused the problem." However, that clean distinction is not always easy to make, particularly when a company's share price collapses as part of a more general market decline.

American companies that repriced options are likely to find themselves increasingly circumscribed in what they can do. For a start, the New York Stock Exchange is reconsidering a recent ruling that aroused the ire of activ-

ist shareholders. This made it possible for companies to change the terms of option plans without seeking shareholder approval, provided at least one-fifth of a company's workers are eligible and top executives get no more than half the options. Groups such as Institutional Shareholder Services want this reversed.

Also, repricing options may soon have a direct cost in profit-and-loss terms. The Financial Accounting Standards Board ruled last month that repriced options should be treated as an expense against profits - unlike standard options which, controversially, companies are allowed to show only in a footnote to their accounts.

Repriced options are different, according to the FASB: they fall under a long-standing ruling that variable option schemes, unlike fixed-price ones, have much in common with other forms of remuneration and should be expensed. For the technology companies that were the most vocal opponents of expensing all options, this accounting ruling on repricing will greatly limit the attractions of such a decision.

And if all else fails, there is always shame. An American company that wants to reprice the options of its five highest-paid executives must produce a detailed review of any other repricings they have undertaken during the past 10 years.

"They have to wash all their old dirty laundry in public," says Mr Crystal. "The last thing they want to do is trot all that out in front of shareholders again."

Facing a serious erosion in their option-dependent wealth, however, many more American executives may decide to swallow their pride in the months ahead.

## IMPROVING STOCK OPTION PLANS

## An incentive connection

Diane Summers on two studies that point to a need to strengthen the link between reward and performance

What is the point of a stock option plan? Clearly the idea should be to link executive reward to the business's performance. However, many companies are failing to do the two together as closely as they might, say new studies show.

The first, by Brian Hall, an associate professor at Harvard Business School, focuses on chief executives and points to a number of improvements that could be made to schemes.

After studying nearly 500 large US companies he concludes that, because the valuation of options is so complicated, many executives do not understand how the value of their options changes in response to the shifts in the value of the company. "If options are not understood, how can they provide the right incentives?" he asks in the September-October issue of the Harvard Business Review.

A start would be for companies to measure the value of chief executives' options every quarter, he suggests. He also believes companies should restrict the ease with which chief executives can sell their shares, and put in place guidelines to

ensure they hold a sufficient amount of both stock and stock options.

"Companies need to ensure that CEOs retain enough stock and options to keep their incentives aligned with shareholders' interests," he says.

A separate study of global share plans is from consultants Arthur Andersen. Its responses from more than 350 large companies in Asia-Pacific, Europe and the US, indicate that few organisations are precise in setting and communicating performance targets for their schemes.

"There are opportunities

for companies to focus more clearly on their objectives before implementing global share plans. This would result in plans being more precisely designed to complement business objectives which, in turn, should result in greater benefits both to companies and their shareholders," it concludes.

Overall, the survey found that companies in North America and the UK are more likely than their counterparts from Asia-Pacific and continental Europe to have global share plans (see graph). "This may potentially put the latter's North American and UK

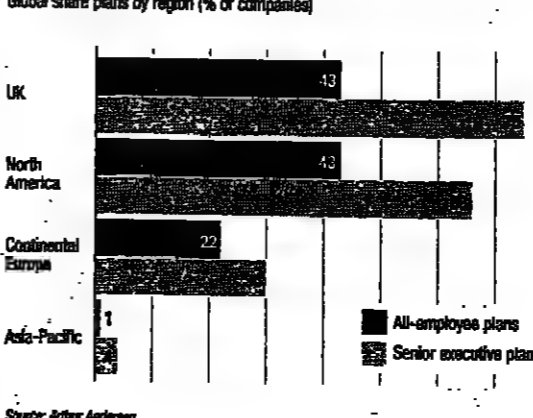
subsidiaries at a competitive disadvantage in the local labour market," says Arthur Andersen. Japanese companies are currently at a particular disadvantage because normally only employees of a Japanese company, as distinct from its foreign subsidiaries, can participate in a Japanese share plan, the study comments.

As expected, senior executive plans were found to be more common than all-employee plans. However, the gap between the two was not as great as might have been anticipated, say the consultants. Looking ahead, the expected growth in global share plans during 1999 is nearly 8 per cent for all-employee plans and 10 per cent for senior executive plans. However, Arthur Andersen expects growth in Germany and Japan to remain minimal.

Companies are expected increasingly to look at ways of reducing the costs of share plans. This will be in the context, concludes the report, of maximising tax deduction opportunities, and "ensuring that the levels of rewards are reduced unless stretching performance targets are achieved".

\*Global share plan survey 1998, Arthur Andersen. £75. Tel: 0171 438 3862. [www.aasharenet.com](http://www.aasharenet.com)

Sharing the corporate cake  
Global share plans by region (% of companies)



Source: Arthur Andersen

## CONTRACTS &amp; TENDERS



University College Dublin  
Registrar's Office  
Michael Tierney Building  
Belfield, Dublin 4, Ireland

## SUPPLY OF A NEW IDENTITY CARD MANAGEMENT SYSTEM

Proposals addressed to the Registrar, University College Dublin, and receivable up to 5.00pm on Friday 23 October 1998 are invited for the supply of a new Identity Card Management System in accordance with specifications and conditions of contract.

Proposals must be based on existing and proven hardware and software solutions already in operation in large organisations and, more desirably, the third level education sector. Suppliers should state clearly where their proposal varies from their standard software.

The award criteria will be the most economically advantageous tender in terms of price, quality and proven track record.

A 'Request for proposals' document may be obtained from Ms Nora Murphy, Registrar's Office, at the above address, telephone (353 1) 705 1344. The final date for request of documents is Friday 25 September 1998.

It will be a condition for the award of the contract that a firm must be able to produce promptly a Tax Clearance Certificate (resident tenderers) or a statement of suitability on Tax Clearance grounds from the Revenue Commissioners (non-resident tenderers).

UCD is not obliged to accept the lowest or any tender. UCD also reserves the right to select a tender in full or in part.

University College Dublin - National University of Ireland, Dublin

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## CONFERENCES

October 25-28  
ECTA's EuroCarrier, Network  
Operator and Resale  
Symposium & Exhibition

Europe '98: The Convergence of  
Competition: The European  
Competitive Telecommunications  
Association's Symposium covers status  
of markets, converging technologies  
and regulatory/licensing info. for S.  
Europe. Exhibition open to registered  
industry professionals. Core goal: net-  
working and business development.  
Attendees: current/wholesale/retail  
service, new video services, calling  
card/value added services, agents,  
entrepreneurs, etc.

Key note speaker: Sr. de Torres Siro,  
President of Telefonos, leads a host of  
world-renowned telecom executives from  
Hermes Europe, Ralfat, WorldCom, RSI,  
Com. Anel, SITA-Eurotel, Wial, USA  
Global Link and Telsa among others.

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Presentation in English

## COMPANY NOTICES



Following the DIVIDEND DECLARATION by Ford Motor Company (U.S.) on 9 July, 1998 NOTICE is now given that the following DISTRIBUTION will become payable on or after 15 September, 1998.

Gross Distribution per unit 2.100 Cents  
Less 15% USA Withholding Tax 0.315 Cents  
1.785 Cents  
\$0.01060921

Converated at \$1.6925

Claims should be lodged with the DEPOSITARY: National Westminster Bank PLC, NatWest Investments Counter, c/o NatWest Markets, 1st Floor, 135 Bishopsgate, London EC2M 3UR on special forms obtainable from that office.

United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in the appropriate square on the reverse of the certificate.

All other claimants must complete the special form and present this at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

Dated 15 September, 1998

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# Malaysia in credit warning

# Warning

Moody's also lowered, and placed under review for further possible downgrade, the debt, deposit and bank financial strength ratings of five leading Malaysian banks: Malayan Banking; Bank Bumiputera; Public Bank; RHB Bank; and Sime Bank. Mahathir Mohamed, Malaysia's prime minister, has appointed Salomon Smith Barney, the US investment bank, to advise on restructuring and recapitalising the banking sector over the next two years, and to help Mal-

**Otto Nitzsch: Euro-alliance**

# remove om index

However, Gordon Bagot, who heads the committee, said a Malaysian index would continue to be calculated outside the World Index, to allow clients to continue to measure their holdings against an established benchmark.

"Fund managers cannot simply stop benchmarking the investments that they're now obliged to maintain within Malaysia," Mr Bagot said.

Malaysia will be removed from the World Index from September 30 at the country's index market capitali-

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BENCHMARK GOVERNMENT BONDS											
	Set	Yld	Chg	Day	Wk	Mo	Yr	Set	Yld	Chg	Day
	Date	Coupon	Bid	Yld	Chg	Yld	Chg	Set	Yld	Chg	Day
Australia	01/01	8.750	108.240	4.82	+0.07	-0.13	-0.33	-0.14			
	08/08	8.750	128.970	5.84	+0.08	-0.08	-0.24	-1.07			
Austria	07/09	5.875	103.880	3.63	+0.04	-0.11	-0.32	-0.38			
	01/06	6.000	106.120	4.32	+0.06	-0.16	-0.24	-1.36			
Belgium	01/00	4.000	100.490	3.91	+0.06	-0.07	-0.22	-0.33			
	03/00	4.750	110.510	4.37	+0.05	-0.15	-0.18	-1.37			
Canada	03/00	5.000	107.320	5.51	+0.09	-0.22	-0.08	-1.17			
	03/00	5.000	105.180	5.31	+0.06	-0.17	-0.34	-0.65			
Denmark	11/00	9.000	108.330	4.27	-	-1.0	-0.11	-0.17			
	11/07	7.000	117.360	4.63	+0.10	-0.18	-0.18	-1.60			
Finland	01/99	11.000	102.416	3.07	+0.03	-0.17	-0.39	-0.70			
	04/06	8.000	101.7910	4.46	+0.03	-0.14	-0.22	-1.41			
France	07/90	4.000	100.560	3.82	+0.03	-0.08	-0.28	-0.46			
	07/90	7.500	120.530	3.36	+0.08	-0.41	-0.26	-1.26			
	04/06	6.500	108.100	4.30	+0.03	-0.17	-0.39	-1.35			
	04/29	5.500	107.550	3.01	+0.04	-0.08	-0.17	-1.22			
Germany	03/00	4.000	100.800	3.43	+0.06	-0.04	-0.28	-0.46			
	10/00	8.000	116.140	4.90	+0.04	-0.18	-0.40	-1.28			
	05/00	5.250	108.700	4.07	+0.10	-0.43	-0.36	-1.86			
	01/98	5.625	106.900	4.97	+0.04	-0.08	-0.17	-1.34			
Ireland	10/01	6.000	107.420	3.90	+0.08	-0.21	-0.47	-1.80			
	09/08	8.000	112.590	4.63	+0.04	-0.17	-0.32	-1.80			
Italy	04/01	4.500	101.520	3.69	+0.06	-0.18	-0.40	-1.86			
	05/00	4.750	100.000	4.08	+0.04	-0.18	-0.41	-1.88			
	05/00	5.000	100.250	4.18	+0.04	-0.18	-0.41	-1.88			
	11/07	6.000	117.670	5.30	+0.02	-0.03	-0.83	-1.71			
Japan	03/00	6.400	106.240	0.22	-0.01	-0.18	-0.28	-0.23			
	06/00	4.000	114.840	0.80	-	-0.22	-0.34	-0.82			
	09/00	3.000	114.740	0.53	-0.01	-0.27	-0.40	-1.32			
	03/18	2.750	115.270	1.86	+0.03	-0.28	-0.36	-1.86			
Netherlands	05/00	9.000	106.800	3.49	+0.02	-0.14	-0.36	-0.65			
	07/08	5.250	106.260	4.20	+0.02	-0.17	-0.41	-1.39			
New Zealand	02/01	5.000	104.6254	3.85	+0.04	-0.39	-0.83	-1.36			
	11/06	8.000	112.401	0.08	+0.02	-0.23	-0.22	-1.02			
Norway	01/96	9.000	100.290	7.72	-0.13	+0.08	-0.56	+0.57			
	01/07	6.750	108.600	5.48	+0.11	-0.07	-0.40	-0.80			
Portugal	03/00	5.250	107.620	3.90	+0.05	-0.20	-0.53	-0.80			
	06/00	5.275	105.980	4.47	+0.01	-0.19	-0.34	-1.78			

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UK NATIONAL SPANISH BOND FUTURES (MFF)									
	Set	Spread	Spread	Set	Spread	Spread	Set	Spread	Spread
	Yield	Basis	T-Basis	Yield	Basis	T-Basis	Yield	Basis	T-Basis
Sep 14	4.14	0.00	0.00	4.14	0.00	0.00	4.14	0.00	0.00
August	5.33	+1.25	+0.40	New Zealand	6.06	+2.04	+1.10		
August	4.31	+0.37	+0.10	Italy	5.31	+1.20	+0.42		
Belgium	4.41	+0.40	+0.40	Portugal	4.48	+0.47	+0.41		
Canada	5.31	+1.30	+0.42	Spain	5.39	+1.54	+0.64		
Denmark	4.35	+0.33	+0.10	Sweden	4.14	+0.33	+0.10		
Finland	4.47	+0.46	+0.42	Switzerland	2.82	+1.09	+0.87		
France	4.24	+0.23	+0.10	UK	5.08	+1.07	+0.19		
Germany	4.01	-0.10	-0.10	US	4.35	+0.58	+0.50		
Greece	4.44	+0.43	+0.43	SCI	4.20	+0.28	-0.50		
Italy	4.52	+0.51	+0.37	Source: Interactive Data/Futures					
Japan	1.01	-3.00	-3.08	London clearing, 1 New York closing					
Netherlands	4.20	+0.18	+0.18	Unsettled price, 1 New York closing					
EMERGING MARKET BONDS									
	Set	Set	S & P	Set	Set	Set	Set	Set	Set
	Rate	Rate	Rating	Rate	Rate	Rate	Rate	Rate	Rate
Sep 14	10.00	10.00	BBB-	10.00	10.00	BBB-	10.00	10.00	BBB-
Colombia	02/04	7.000	BBB-	01/27/00	10.00	BBB-	01/27/00	10.00	BBB-
Croatia	07/04	7.125	BBB-	02/07/00	10.00	BBB-	02/07/00	10.00	BBB-
France	06/07	10.000	CCC	21/05/00	49.24	+0.29	-22.21	+44.39	
US LATIN AMERICA									
Argentina	05/27	9.750	BB-	04/00/00	15.37	-0.49	+4.60	+10.12	
Brazil	05/27	10.125	BB-	04/00/00	15.37	-1.25	+6.53	+14.13	
Mexico	05/26	11.950	BB-	02/05/00	13.83	-0.43	+3.24	+8.91	
US ASIA									
China	07/05	7.750	BBB-	02/08/00	9.19	-0.43	+0.96	+4.37	
Philippines	07/05	10.010	BBB-	02/08/00	13.07	-0.43	+2.34	+8.23	
Thailand	07/07	7.750	BBB-	04/04/00	15.25	-0.43	+3.68	+10.40	
AFRICAN/AMERICAN BOND									
Liberal	07/00	9.125	BB-	07/00/00	10.45	-0.43	+2.89	+5.70	
South Africa	07/00	8.375	BB+	03/07/00	11.57	-0.43	+2.71	+6.75	
Tanzania	08/07	10.000	B	07/23/00	14.60	-0.43	+3.08	+8.75	
US DEBILITY INDEX									
Argentina	03/23	5.750	BB-	58,1250	10.92	-0.40	+2.19	+5.76	
Brazil	04/14	5.000	BB-	33,7350	15.32	-0.59	+3.42	+10.32	
Canada	02/19	8.250	BB	61,1150	9.81	-0.11	+0.52	+2.52	
Venezuela	03/20	6.750	B+	50,0000	11.96	-0.41	+1.78	+8.95	
Source: Interactive Data/Futures									
London clearing prices in US\$									
UK NATIONAL SPANISH BOND FUTURES (MFF)									
	Open	Set	Set	Set	Set	Set	Set	Set	Set
	Price	Price	Price	Price	Price	Price	Price	Price	Price
Sep 14	113.50	113.71	+0.02	113.71	113.40	113.40	113.40	113.40	113.40
Aug 14	114.4								

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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## COMMODITIES &amp; AGRICULTURE

## Precious metal prices slip as dollar rises

## MARKETS REPORT

By Paul Solman

Prices of precious metals slipped in London yesterday as the US dollar strengthened. Gold closed at \$290.10 an ounce, compared with Friday's close of \$293.25, while palladium dropped by more than \$10 to close at \$297 an ounce.

James Leahy, at T. Hoare & Co. said the gold market would be watching the dollar especially closely this week in view of the difficulties

surrounding US President Bill Clinton.

However, he added: "The price has held at \$290 today, which is encouraging. The market isn't promising eternal riches but it is underpinning by fundamentals. There is some investor interest emerging which has been lacking in recent years."

The London Bullion Market Association reported yesterday that its gold clearing activity fell again last month.

A total of 28.6m ounces were transferred in August,

the lowest since October 1996, when records began and 37.5m ounces changed hands.

However, the sharpest decline was seen in value terms, which set a new low of \$3.1bn, about 24 per cent below August 1997's level. The number of transfers, at 1,073, was also the lowest to date.

The LBMA said the reduced clearing activity in August was "hardly surprising, given that the average [price] fixing of \$341.11 was the lowest on record so far".

There was also reduced activity in the silver market. The LBMA said 223.4m ounces were transferred in August, valued at \$1.2bn, compared with the previous month's 233.5m ounces worth \$1.3bn. At 411, the number of transfers set a new low.

World oil prices rose on London's International Petroleum Exchange as several Middle East oil ministers said they would meet this week.

Officials from Saudi Arabia, Qatar and Kuwait

will hold talks tomorrow to discuss additional moves to support prices. Producers have already agreed to cut output by 75m barrels a day this year.

In late trading, the benchmark October contract for Brent crude was \$13.34 a barrel, compared with Friday's close of \$12.93.

Separately, Aramco, the Saudi oil group, announced cuts of 5 per cent in European contract volumes for October, compared with cuts of 8.4 per cent in August and 18 per cent in September.

Base metals were mixed on the London Metal Exchange. Copper was \$1.670 a tonne at the close, down \$21 from Friday's level, while aluminium lost \$6 to \$1.369.

Nickel made some headway in recovering from Friday's falls, rising \$60 to \$41.20 a tonne.

On the London International Financial Futures Exchange, November coffee closed at \$1.610 a tonne, down \$25, while November cocoa ended \$9 lower at \$1,059 a tonne.

## Threat seen to survival of domesticated livestock breeds

The Rome-based FAO fears serious food shortages in countries where famine is a perennial possibility, writes Gary Mead

Should we care that there are now fewer than 1,000 Arvana-Kazakh dromedary camels in Kazakhstan, or only 900 Yakut cattle left in Siberia? Does it matter that the indigenous pig of Mozambique is at risk?

The Food and Agriculture Organisation, based in Rome, thinks that not only should we care - we should be alarmed.

The FAO believes the threatened survival of these and numerous other domesticated livestock breeds could create serious food shortages in precisely those countries where famine is a perennial possibility.

According to Dr Keith Hammond, senior officer with the FAO's Animal Genetic Resources Group, about "30 per cent of the world's domestic animal breeds are at risk of extinction," a matter of considerable concern as domestic animals supply about 30 per cent of the world's total human food requirements; some 2bn people depend at least partly on them for their livelihoods.

Most of the threatened breeds are indigenous to developing countries and, ironically, it is international aid organisations - including in the past the FAO - that are partly responsible for the current crisis.

## Thirty per cent of the world's domestic animal breeds are at risk of extinction

To boost local production of farmed livestock, high-yielding cattle, chickens, pigs and other animals have been systematically introduced to the developing world.

The aim - to increase the supply of food by interbreeding "exotic" stock with local animals - was laudable; the result has often been scarcely less disastrous, as the second, third and fourth generations of

crossbred livestock have been unable to survive the harsh local conditions that the original "pure" bred animal took in its stride.

The result in many regions is that the genes of the original local stock breeds have become so diluted that the species are in danger of dying out - and with them goes the certainty of their remaining a food source that has been tried and tested over the long term.

Thus, in India the FAO estimates that some 80 per cent of indigenous goats face extinction, and 80 per cent of all Indian poultry is being produced from "exotic", non-indigenous breeds.

China has most of the world's pig breeds; yet these are rapidly being replaced by "exotic" breeds with very different feed requirements and reproduction rates. A breed is deemed extinct when it is no longer possible to recreate the breed population; extinction is absolute when there are no breeding males or females, nor embryos remaining.

On the whole, countries that have turned from local

## Conservation of domestic animal diversity



to imported breeds rarely face the kind of disaster that can wreak havoc. However, a recent example, over which Indonesia has drawn a discreet veil, concerns the collapse of its currency, the rupiah.

For a number of years Indonesian chicken farmers have been importing western breeds and reducing the size of their flocks of local birds; western breeds produce more meat but also depend on expensive, protein-enriched imported diets.

With the recent collapse of the rupiah, these imported feeds have become prohibitively expensive - and mass slaughtering of the imported breeds of chickens has taken

place, as farmers have been unable to sustain one.

The FAO says one of the most serious issues in this area is the lack of internationally recognised and freely available information on the estimated 5,000 domesticated farm breeds remaining around the world.

The FAO has established the Domestic Animal Diversity Information System (DAD-IS) to help collect and collate the necessary information concerning the world's genetic pool for farm animal stocks.

DAD-IS, a multi-language system that is available (at no charge) via the internet and CD-Rom, links farmers with scientists and policymakers, enabling the exchange of views, information and experiences. Users of the system can obtain information on farm breeds, population size, location, production characteristics and other details, such as adaptive qualities.

"The loss of animal breeds means that communities will be less able to respond to change. They will have a reduced capability to breed animals for characteristics such as resistance to disease, and have fewer options to respond to changes in consumer preferences," says the FAO's Dr Hammond.

"However, perhaps the biggest impact of the loss of animal genetic resources and failure to develop other adapted types is that it reduces overall global food security," he adds.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Associated Metal Traders)

IN ALUMINIUM, 100 LBS (100 lb per tonne)

IN COPPER, 100 LBS (100 lb per tonne)

IN ZINC, 100 LBS (100 lb per tonne)

IN LEAD, 100 LBS (100 lb per tonne)

IN NICKEL, 100 LBS (100 lb per tonne)

IN TIN, 100 LBS (100 lb per tonne)

IN SILVER, 100 LBS (100 lb per tonne)

IN GOLD, 100 LBS (100 lb per tonne)

IN PLATINUM, 100 LBS (100 lb per tonne)

IN IRIDIUM, 100 LBS (100 lb per tonne)

IN RHODIUM, 100 LBS (100 lb per tonne)

IN PALLADIUM, 100 LBS (100 lb per tonne)

IN COBALT, 100 LBS (100 lb per tonne)

IN MANGANESE, 100 LBS (100 lb per tonne)

IN CHROMIUM, 100 LBS (100 lb per tonne)

IN VANADIUM, 100 LBS (100 lb per tonne)

IN MOLYBDENUM, 100 LBS (100 lb per tonne)

IN NIOBIUM, 100 LBS (100 lb per tonne)

IN TUNGSTEN, 100 LBS (100 lb per tonne)

IN ZIRCONIUM, 100 LBS (100 lb per tonne)

IN HAFNIUM, 100 LBS (100 lb per tonne)

IN TANTALUM, 100 LBS (100 lb per tonne)

IN NIOBIUM, 100 LBS (100 lb per tonne)

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IN TANTALUM, 100 LBS (100 lb per tonne)

## PRECIOUS METALS continued

IN GOLD, 100 LBS (100 lb per tonne)

IN SILVER, 100 LBS (100 lb per tonne)

IN PLATINUM, 100 LBS (100 lb per tonne)

IN IRIDIUM, 100 LBS (100 lb per tonne)

IN RHODIUM, 100 LBS (100 lb per tonne)

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IN ZIRCONIUM, 100 LBS (100 lb per tonne)

IN HAFNIUM, 100 LBS (100 lb per tonne)

IN TANTALUM, 100 LBS (100 lb per tonne)

## GRAINS AND OIL SEEDS

IN WHEAT, 100 LBS (100 lb per tonne)

IN CORN, 100 LBS (100 lb per tonne)

IN SOYBEANS, 100 LBS (100 lb per tonne)

IN RICE, 100 LBS (100 lb per tonne)

IN BARLEY, 100 LBS (100 lb per tonne)

IN OATS, 100 LBS (100 lb per tonne)

IN SUGAR, 100 LBS (100 lb per tonne)

IN COTTON, 100 LBS (100 lb per tonne)

IN WOOL, 100 LBS (100 lb per tonne)

IN HIDE, 100 LBS (100 lb per tonne)

IN BONE, 100 LBS (100 lb per tonne)

IN TALLOW, 100 LBS (100 lb per tonne)

IN LARD, 100 LBS (100 lb per tonne)

IN BUTTER, 100 LBS (100 lb per tonne)

IN CHEESE, 100 LBS (100 lb per tonne)

IN MEAT, 100 LBS (100 lb per tonne)

IN FISH, 100 LBS (100 lb per tonne)

IN EGGS, 100 LBS (100 lb per tonne)

IN VEGETABLES, 100 LBS (100 lb per tonne)

IN FRUITS, 100 LBS (100 lb per tonne)

IN NUTS, 100 LBS (100 lb per tonne)

IN SEEDS, 100 LBS (100 lb per tonne)

IN HERBS, 100 LBS (100 lb per tonne)

IN SPICES, 100 LBS (100 lb per tonne)

IN OILS, 100 LBS (100 lb per tonne)

IN RESINS, 100 LBS (100 lb per tonne)

IN GUMS, 100 LBS (100 lb per tonne)

IN BARKS, 100 LBS (100 lb per tonne)

IN ROOTS, 100 LBS (100 lb per tonne)

IN STEMS, 100 LBS (100 lb per tonne)

IN LEAVES, 100 LBS (100 lb per tonne)

IN FLOWERS, 100 LBS (100 lb per tonne)

IN FRUITS, 100 LBS (100 lb per tonne)

IN NUTS, 100 LBS (100 lb per tonne)

IN SEEDS, 100 LBS (100 lb per tonne)

IN HERBS, 100 LBS (100 lb per tonne)

IN SPICES, 100 LBS (100 lb per tonne)

IN OILS, 100 LBS (100 lb per tonne)

IN RESINS, 100 LBS (100 lb per tonne)

IN GUMS, 100 LBS (100 lb per tonne)

IN BARKS, 100 LBS (100 lb per tonne)

IN ROOTS, 100 LBS (100 lb per tonne)

IN STEMS, 100 LBS (100 lb per tonne)

IN LEAVES, 100 LBS (100 lb per tonne)

IN FLOWERS, 100 LBS (100 lb per tonne)

IN FRUITS, 100 LBS (100



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LONDON STOCK EXCHANGE

Takeovers and Wall Street rally boost equities

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

Another burst of real and rumoured takeover and merger activity helped London's recently battered equity market move well clear of 5,000 points on the FTSE 100 yesterday.

The index briefly dipped below that psychologically important level last Friday, before stabilising and staging a powerful rally.

The latest surge of corporate activity gave a much-needed fillip to a market

pooled to rally further after Wall Street's recovery on Friday.

That saw the Dow Jones Industrial Average rally from an uncomfortable level of 5,268.6. The FTSE 250 rose 39.4 to 4,736.7, spurred on by takeover action in oils and textiles, while the FTSE SmallCap nudged up 6.0 to 2,094.0.

There was good news on the domestic economic front, with producer price data for August showing output prices down 0.2 per cent and input prices down 0.9 per cent. These numbers were seen as an indicator that there is scope for a cut in UK interest rates.

At the end of the London session, the FTSE 100 was 150.0 higher at a session high of 5,268.6. The FTSE 250 rose 39.4 to 4,736.7, spurred on by takeover action in oils and textiles, while the FTSE SmallCap nudged up 6.0 to 2,094.0.

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That better feeling about

domestic rates was slightly dented by comments by John Vickers, a member of the Bank of England's monetary policy committee and the Bank's chief economist.

Mr Vickers told a conference in Frankfurt that domestically generated inflation would have to come down if the Bank was to meet its target on price stability.

Marketmakers said there had been a gradual return of confidence to the market during the day, with President Clinton's resilience at the weekend seen as giving substance to Wall St and the

rest of global markets. "There is a feeling that we might have seen the very worst of the problems, but you would have to be very brave to plunge headlong into the market at this stage," said one dealer.

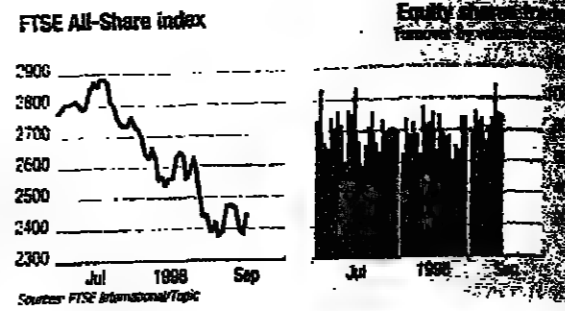
He did say that a sudden spate of bids in the four-line stocks would put a different complexion on the market. The insurance arena was alive with takeover stories concerning Legal & General and Norwich Union.

The actual and rumoured corporate activity came mainly in three specific areas: football clubs, second-

line oils and textiles. There was confirmation too of talks that could lead to a merger of the armoured car divisions of Alvis and GKN.

British Borneo's bid for Hardy Oil & Gas unleashed a surge of support for other oil exploration stocks, spearheaded by Lasso and Enterprise Oil, both recently relegated from the FTSE 100. Specialists noted both stocks had outpaced the market since relegation, reflecting hopes that opportunistic bids might appear.

Turnover in equities was a highly respectable 921.6m shares.



Indices and ratios

FTSE 100	5268.6	+150.0	FT 30	3271.2	+88.1
FTSE 250	4736.7	+39.4	FTSE 100/FT 250	1.10	+0.01
FTSE 350	2518.1	+42.7	FTSE 100/FT 350	2.09	+0.01
FTSE All-Share	2441.0	+57.0	10 yr GE yield	5.28	-0.01
FTSE All-Share yield	3.22	-0.01	Long gilts/yield ratio	1.82	-0.01

Best performing sectors

1. Engineering	+7.0
2. Financial Institutions	+5.3
3. Life Assurance	+5.1
4. Household Goods & Text	+4.9
5. Oil Exploration	+4.7

Worst performing sectors

1. Engineering	-0.1
2. Paper, Pulp & Printing	-0.2
3. Tobacco	-0.3
4. Chemicals	-0.4
5. Other Financial	-0.5

Borneo bids for Hardy

COMPANIES REPORT

By Joel Kibazo and Martin Brice

The pace of restructuring in the oil sector moved up a gear when British Borneo Petroleum announced the takeover of fellow explorer Hardy Oil & Gas.

British Borneo denied its takeover had been driven by the low oil prices and said it was a strategic move. However, concerns that British Borneo may have overpaid cast a shadow over the shares and they fell 32 to 306.5p, while those of Hardy rose 16 to 180.5p.

A leading specialist on the oil sector said the deal was a perfect fit that enabled the redeployment of Borneo's near-term cash flow into longer-term projects such as Hardy's Australian interests.

However, he said it was worth mentioning that the last agreed merger in the UK exploration and production sector was in the mid 1980s when Charterhouse Petroleum agreed a takeover of Saxon Oil. That merger was scuppered by a wave of counter-bids such as Clyde's bid for Saxon which was then trumped by Enterprise Oil. "History could be repeated and both stocks might attract counters," said the analyst.

Dealers said yesterday's move could open the way for more bids in the sector and several suggested Lasso, which has just fallen out of the FTSE 100, was "looking juicy" with Enterprise also a possible target. The former closed 10 ahead at 168p, while Enterprise jumped 20 to 369p.

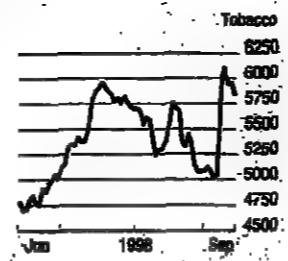
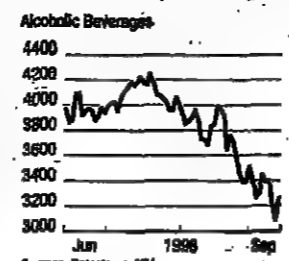
Bid fever continued to sweep through the football sector driving shares sharply ahead. The prospect of a rival bid for Manchester United, which has already agreed to a takeover from BSkyB, continued to excite the market, although no immediate news of the "may-

very bidder" linked to Solomon Smith Barney was expected. The shares hardened another 6 1/2 to 228p.

Much of the attention was focused on Sheffield United as it revealed it was in talks with potential investors who may be interested in acquiring a substantial stake in the group and making cash available to the club. The shares were the best performers in the market yesterday after they rose 13 or nearly 60 per cent to 43p.

Tottenham Hotspur, whose chairman Alan Sugar revealed he had rejected a proposal from Enic that

Best and worst performing FTSE sectors



would have led to an 80p-a-share offer for the football club, was also wanted. The shares put on 18 to 86p. Enic shares improved 5 to 150p.

Other football stocks in demand included Leicester City 7 1/2 up at 44 1/2p, Newcastle United 18 ahead at 107p, while Aston Villa ended the day 45 ahead at 75p.

The strong results from Hays made it one of the best performers in the Footsie, with the company's bullish trading statement prompting talk of a re-rating.

One analyst described the results as "a stonkingly good performance", as the company had increased both earnings per share and the pre-tax line by 30 per cent, while like-for-like sales had risen by 22 per cent.

But the catalyst for hopes of a re-rating of the shares came from the company saying it was seeing no signs of a slowdown in the UK economy.

where they stood at about 22 times forecast earnings for this year.

Costcutters increased their forecasts for this year from £227m to £231m, and said: "There is a good chance there will be a re-rating of these shares, because they are not far above a market rating and this is too low for a company that has grown at around 30 per cent a year for the past few years."

Courtalds talks

Confirmation from Courtalds Textiles that it was in talks with Clarendon Garments prompted hopes of consolidation in the textiles sector, which has underperformed the market by about 70 per cent during the past five years.

While Courtalds was off 3 at 162p, the rise of 6 in Clarendon took the shares to 22 1/2p, a premium to the 20p-a-share price seen in week-end press speculation.

Positive sentiment on consolidation spread to Coats Viyella, which achieved the best performance in the FTSE 250 as the stock gained 6 1/2 to 38 1/2p.

to the rival 450p-a-share cash offer from Mayflower.

Mayflower shares were up 4 1/2 at 166p as a 1.1m were traded, helped by a "buy" note from BT Alex Brown. Mark Little at the broker said: "We believe that Mayflower is a good buyer of assets and those investors who are still penalising it for its audacious, yet failed, bid for Vickers are being unduly harsh. The purchase of Dennis would be entirely consistent with its stated strategy and would provide a significant growth driver for the bus division of Mayflower."

Media group Pearson, which owns the Financial Times, continued to perform well as a broker published a bullish note on the stock. The shares gained 40 to £10.90.

BT Alex Brown yesterday upgraded its recommendation to "strong buy" and set a demanding £12.80 near-term price target, implying 20 per cent upside.

In a note to investors, the team at BT Alex Brown said: "Having long been regarded as an asset play, Pearson will, we expect, become more respected as a quality, growth company. In uncertain economic times this earnings growth potential will undoubtedly attract continuing expansion in the stock's rating."

In the rest of the sector, Reuters gained 4 1/2 to 479p after SBC Warburg Dillon Read was reported to have reiterated its "buy" stance after recent share price underperformance.

ICI missed the party as the stock fell sharply despite a strong rise in the Footsie. A profits downgrade from Merrill Lynch was said to have done the damage.

Chemicals industry analyst Robyn Coombs at the broker cut forecasts for this year by 11 per cent to £320m, and by 37 per cent for next year to £320m.

FTSE 100 FUTURES (LFFS) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int.
Sep	5200.0	5268.0	+143.0	5283.0	5185.0	87355	133500
Oct	5274.0	5340.0	+145.0	5362.0	5290.0	26818	80194
Nov	5307.0	5370.0	+147.0				

FTSE 250 INDEX FUTURES (LFFS) £10 per full index point

Sep	4715.0	4740.0	+40.0	4722.0	4715.0	218	763
Oct	4775.0	4800.0	+40.0	4782.0	4775.0	218	8051

FTSE 100 INDEX OPTION (LFFS) (£250) £10 per full index point

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Sep	5200.0	5268.0	+143.0	5283.0	5185.0	87355	133500
Oct	5274.0	5340.0	+145.0	5362.0	5290.0	26818	80194
Nov	5307.0	5370.0	+147.0				

FTSE 250 INDEX OPTION (LFFS) (£250) £10 per full index point

Sep	4715.0	4740.0	+40.0	4722.0	4715.0	218	763
Oct	4775.0	4800.0	+40.0	4782.0	4775.0	218	8051

FTSE 100 INDEX OPTION (LFFS) (£250) £10 per full index point

Sep	5200.0	5268.0	+143.0	5283.0	5185.0	87355	133500
Oct	5274.0	5340.0	+145.0	5362.0	5290.0	26818	80194
Nov	5307.0	5370.0	+147.0				

FTSE 250 INDEX OPTION (LFFS) (£250) £10 per full index point

Sep	4715.0	4740.0	+40.0	4722.0	4715.0	218	763
Oct	4775.0	4800.0	+40.0	4782.0	4775.0	218	8051

FTSE 100 INDEX OPTION (LFFS) (£250) £10 per full index point

Sep	5200.0	5268.0	+143.0	5283.0	5185.0	87355	133500
Oct	5274.0	5340.0	+145.0	5362.0	5290.0	26818	80194
Nov	5307.0	5370.0	+147.0				

FTSE 250 INDEX OPTION (LFFS) (£250) £10 per full index point

Sep	4715.0
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+/- 100 1 cm Vd RE

16200	Colt	8.6	-3	18.3	7.8
16700	Derby	2.45	-05	6.4	2.2

7	20	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100

Rank	Name	Points	Rank	Name	Points
1	100000	141	100000	141	141
2	100000	142	100000	142	142
3	100000	143	100000	143	143
4	100000	144	100000	144	144
5	100000	145	100000	145	145
6	100000	146	100000	146	146
7	100000	147	100000	147	147
8	100000	148	100000	148	148
9	100000	149	100000	149	149
10	100000	150	100000	150	150
11	100000	151	100000	151	151
12	100000	152	100000	152	152
13	100000	153	100000	153	153
14	100000	154	100000	154	154
15	100000	155	100000	155	155
16	100000	156	100000	156	156
17	100000	157	100000	157	157
18	100000	158	100000	158	158
19	100000	159	100000	159	159
20	100000	160	100000	160	160
21	100000	161	100000	161	161
22	100000	162	100000	162	162
23	100000	163	100000	163	163
24	100000	164	100000	164	164
25	100000	165	100000	165	165
26	100000	166	100000	166	166
27	100000	167	100000	167	167
28	100000	168	100000	168	168
29	100000	169	100000	169	169
30	100000	170	100000	170	170
31	100000	171	100000	171	171
32	100000	172	100000	172	172
33	100000	173	100000	173	173
34	100000	174	100000	174	174
35	100000	175	100000	175	175
36	100000	176	100000	176	176
37	100000	177	100000	177	177
38	100000	178	100000	178	178
39	100000	179	100000	179	179
40	100000	180	100000	180	180
41	100000	181	100000	181	181
42	100000	182	100000	182	182
43	100000	183	100000	183	183
44	100000	184	100000	184	184
45	100000	185	100000	185	185
46	100000	186	100000	186	186
47	100000	187	100000	187	187
48	100000	188	100000	188	188
49	100000	189	100000	189	189
50	100000	190	100000	190	190
51	100000	191	100000	191	191
52	100000	192	100000	192	192
53	100000	193	100000	193	193
54	100000	194	100000	194	194
55	100000	195	100000	195	195
56	100000	196	100000	196	196
57	100000	197	100000	197	197
58	100000	198	100000	198	198
59	100000	199	100000	199	199
60	100000	200	100000	200	200

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1.75	1.95	2.15	2.35	2.55	2.75	2.95	3.15	3.35	3.55	3.75	3.95	4.15	4.35	4.55	4.75	4.95	5.15	5.35	5.55	5.75	5.95	6.15	6.35	6.55	6.75	6.95	7.15	7.35	7.55	7.75	7.95	8.15	8.35	8.55	8.75	8.95	9.15	9.35	9.55	9.75	9.95	10.15	10.35	10.55	10.75	10.95	11.15	11.35	11.55	11.75	11.95	12.15	12.35	12.55	12.75	12.95	13.15	13.35	13.55	13.75	13.95	14.15	14.35	14.55	14.75	14.95	15.15	15.35	15.55	15.75	15.95	16.15	16.35	16.55	16.75	16.95	17.15	17.35	17.55	17.75	17.95	18.15	18.35	18.55	18.75	18.95	19.15	19.35	19.55	19.75	19.95	20.15	20.35	20.55	20.75	20.95	21.15	21.35	21.55	21.75	21.95	22.15	22.35	22.55	22.75	22.95	23.15	23.35	23.55	23.75	23.95	24.15	24.35	24.55	24.75	24.95	25.15	25.35	25.55	25.75	25.95	26.15	26.35	26.55	26.75	26.95	27.15	27.35	27.55	27.75	27.95	28.15	28.35	28.55	28.75	28.95	29.15	29.35	29.55	29.75	29.95	30.15	30.35	30.55	30.75	30.95	31.15	31.35	31.55	31.75	31.95	32.15	32.35	32.55	32.75	32.95	33.15	33.35	33.55	33.75	33.95	34.15	34.35	34.55	34.75	34.95	35.15	35.35	35.55	35.75	35.95	36.15	36.35	36.55	36.75	36.95	37.15	37.35	37.55	37.75	37.95	38.15	38.35	38.55	38.75	38.95	39.15	39.35	39.55	39.75	39.95	40.15	40.35	40.55	40.75	40.95	41.15	41.35	41.55	41.75	41.95	42.15	42.35	42.55	42.75	42.95	43.15	43.35	43.55	43.75	43.95	44.15	44.35	44.55	44.75	44.95	45.15	45.35	45.55	45.75	45.95	46.15	46.35	46.55	46.75	46.95	47.15	47.35	47.55	47.75	47.95	48.15	48.35	48.55	48.75	48.95	49.15	49.35	49.55	49.75	49.95	50.15	50.35	50.55	50.75	50.95	51.15	51.35	51.55	51.75	51.95	52.15	52.35	52.55	52.75	52.95	53.15	53.35	53.55	53.75	53.95	54.15	54.35	54.55	54.75	54.95	55.15	55.35	55.55	55.75	55.95	56.15	56.35	56.55	56.75	56.95	57.15	57.35	57.55	57.75	57.95	58.15	58.35	58.55	58.75	58.95	59.15	59.35	59.55	59.75	59.95	60.15	60.35	60.55	60.75	60.95	61.15	61.35	61.55	61.75	61.95	62.15	62.35	62.55	62.75	62.95	63.15	63.35	63.55	63.75	63.95	64.15	64.35	64.55	64.75	64.95	65.15	65.35	65.55	65.75	65.95	66.15	66.35	66.55	66.75	66.95	67.15	67.35	67.55	67.75	67.95	68.15	68.35	68.55	68.75	68.95	69.15	69.35	69.55	69.75	69.95	70.15	70.35	70.55	70.75	70.95	71.15	71.35	71.55	71.75	71.95	72.15	72.35	72.55	72.75	72.95	73.15	73.35	73.55	73.75	73.95	74.15	74.35	74.55	74.75	74.95	75.15	75.35	75.55	75.75	75.95	76.15	76.35	76.55	76.75	76.95	77.15	77.35	77.55	77.75	77.95	78.15	78.35	78.55	78.75	78.95	79.15	79.35	79.55	79.75	79.95	80.15	80.35	80.55	80.75	80.95	81.15	81.35	81.55	81.75	81.95	82.15	82.35	82.55	82.75	82.95	83.15	83.35	83.55	83.75	83.95	84.15	84.35	84.55	84.75	84.95	85.15	85.35	85.55	85.75	85.95	86.15	86.35	86.55	86.75	86.95	87.15	87.35	87.55	87.75	87.95	88.15	88.35	88.55	88.75	88.95	89.15	89.35	89.55	89.75	89.95	90.15	90.35	90.55	90.75	90.95	91.15	91.35	91.55	91.75	91.95	92.15	92.35	92.55	92.75	92.95	93.15	93.35	93.55	93.75	93.95	94.15	94.35	94.55	94.75	94.95	95.15	95.35	95.55	95.75	95.95	96.15	96.35	96.55	96.75	96.95	97.15	97.35	97.55	97.75	97.95	98.15	98.35	98.55	98.75	98.95	99.15	99.35	99.55	99.75	99.95	100.15	100.35	100.55	100.75	100.95	101.15	101.35	101.55	101.75	101.95	102.15	102.35	102.55	102.75	102.95	103.15	103.35	103.55	103.75	103.95	104.15	104.35	104.55	104.75	104.95	105.15	105.35	105.55	105.75	105.95	106.15	106.35	106.55	106.75	106.95	107.15	107.35	107.55	107.75	107.95	108.15	108.35	108.55	108.75	108.95	109.15	109.35	109.55	109.75	109.95	110.15	110.35	110.55	110.75	110.95	111.15	111.35	111.55	111.75	111.95	112.15	112.35	112.55	112.75	112.95	113.15	113.35	113.55	113.75	113.95	114.15	114.35	114.55	114.75	114.95	115.15	115.35	115.55	115.75	115.95	116.15	116.35	116.55	116.75	116.95	117.15	117.35	117.55	117.75	117.95	118.15	118.35	118.55	118.75	118.95	119.15	119.35	119.55	119.75	119.95	120.15	120.35	120.55	120.75	120.95	121.15	121.35	121.55	121.75	121.95	122.15	122.35	122.55	122.75	122.95	123.15	123.35	123.55	123.75	123.95	124.15	124.35	124.55	124.75	124.95	125.15	125.35	125.55	125.75	125.95	126.15	126.35	126.55	126.75	126.95	127.15	127.35	127.55	127.75	127.95	128.15	128.35	128.55	128.75	128.95	129.15	129.35	129.55	129.75	129.95	130.15	130.35	130.55	130.75	130.95	131.15	131.35	131.55	131.75	131.95	132.15	132.35	132.55	132.75	132.95	133.15	133.35	133.55	133.75	133.95	134.15	134.35	134.55	134.75	134.95	135.15	135.35	135.55	135.75	135.95	136.15	136.35	136.55	136.75	136.95	137.15	137.35	137.55	137.75	137.95	138.15	138.35	138.55	138.75	138.95	139.15	139.35	139.55	139.75	139.95	140.15	140.35	140.55	140.75	140.95	141.15	141.35	141.55	141.75	141.95	142.15	142.35	142.55	142.75	142.95	143.15	143.35	143.55	143.75	143.95	144.15	144.35	144.55	144.75	144.95	145.15	145.35	145.55	145.75	145.95	146.15	146.35	146.55	146.75	146.95	147.15	147.35	147.55	147.75	147.95	148.15	148.35	148.55	148.75	148.95	149.15	149.35	149.55	149.75	149.95	150.15	150.35	150.55	150.75	150.95	151.15	151.35	151.55	151.75	151.95	152.15	152.35	152.55	152.75	152.95	153.15	153.35	153.55	153.75	153.95	154.15	154.35	154.55	154.75	154.95	155.15	155.35	155.55	155.75	155.95	156.15	156.35	156.55	156.75	156.95	157.15	157.35	157.55	157.75	157.95	158.15	158.35	158.55	158.75	158.95	159.15	159.35	159.55	159.75	159.95	160.15	160.35	160.55	160.75	160.95	161.15	161.35	161.55	161.75	161.95	162.15	162.35	162.55	162.75	162.95	163.15	163.35	163.55	163.75	163.95	164.15	164.35	164.55	164.75	164.95	165.15	165.35	165.55	165.75	165.95	166.15	166.35	166.55	166.75	166.95	167.15	167.35	167.55	167.75	167.95	168.15	168.35	168.55	168.75	168.95	169.15	169.35	169.55	169.75	169.95	170.15	170.35	170.55	170.75	170.95	171.15	171.35	171.55	171.75	171.95	172.15	172.35	172.55	172.75	172.95	173.15	173.35	173.55	173.75	173.95	174.15	174.35	174.55	174.75	174.95	175.15	175.35	175.55	175.75	175.95	176.15	176.35	176.55	176.75	176.95	177.15	177.35	177.55	177.75	177.95	178.15	178.35	178.55	178.75	178.95	179.15	179.35	179.55	179.75	179.95	180.15	180.35	180.55	180.75	180.95	181.15	181.35	181.55	181.75	181.95	182.15	182.35	182.55	182.75	182.95	183.15	183.35	183.55	183.75	183.95	184.15	184.35	184.55	184.75	184.95	185.15	185.35	185.55	185.75	185.95	186.15	186.35	186.55	186.75	186.95	187.15	187.35	187.55	187.75	187.95	188.15	188.35	188.55	188.75	188.95	189.15	189.35	189.55	189.75	189.95	190.15	190.35	190.55	190.75	190.95	191.15	191.35	191.55	191.75	191.95	192.15	192.35	192.55	192.75	192.95	193.15	193.35	193.55	193.75	193.95	194.15	194.35	194.55	194.75	194.95	195.15	195.35	195.55	195.75	195.95	196.15	196.35	196.55	196.75	196.95	197.15	197.35	197.55	197.75	197.95	198.15	198.35	198.55	198.75	198.95	199.15	199.35	199.55	199.75	199.95	200.15	200.35	200.55	200.75	200.95	201.15	201.35	201.55	201.75	201.95	202.15	202.35	202.55	202.75	202.95	203.15	203.35	203.55	203.75	203.95	204.15	204.35	204.55	204.75	204.95	205.15	205.35	205.55	205.75	205.95	206.15	206.35	206.55	206.75	206.95	207.15	207.35	207.55	207.75	207.95	208.15	208.35	208.55	208.75	208.95	209.15	209.35	209.55	209.75	209.95	210.15	210.35	210.55	210.75	210.95	211.15	211.35	211.55	211.75	211.95	212.15	212.35	212.55	212.75	212.95	213.15	213.35	213.55	213.75	213.95	214.15	214.35	214.55	214.75	214.95	215.15	215.35	215.55	215.75	215.95	216.15	216.35	216.55	216.75	216.95	217.15	217.35	217.55	217.75	217.95	218.15	218.35	218.55	218.75	218.95	219.15	219.35	219.55	219.75	219.95	220.15	220.35	220.55	220.75	220.95	221.15	221.35	221.55	221.75	221.95	222.15	222.35	222.55	222.75	222.95	223.15	223.35	223.55	223.75	223.95	224.15	224.35	224.55	224.75	224.95	225.15	225.35	225.55	225.75	225.95	226.15	226.35	226.55	226.75	226.95	227.15	227.35	227.55	227.75	227.95	228.15	228.35	228.55	228.75	228.95	229.15	229.35	229.55	229.75	229.95	230.15	230.35	230.55	230.75	230.95	231.15	231.35	231.55	231.75	231.95	232.15	232.35	232.55	232.75	232.95	233.15	233.35	233.55	233.75	233.95	234.15	234.35	234.55	234.75	234.95	235.15	235.35	235.55	235.75	235.95	236.15	236.35
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# STOCK MARKETS

## Wall Street surge boosts Europe and Asia

### WORLD OVERVIEW

Wall Street's enthusiastic performance in the wake of Kenneth Starr's report into sex and perjury at the White House proved infectious to world stock markets, writes Michael Morgan.

Most leading Asian centres were firmer with Kuala Lumpur surging 6.7 per cent as official moves to improve liquidity proved more persuasive than news that Moody's had lowered the

debt, deposit and bank financial strength ratings of five major banks.

European bourses also got off to a positive start in the wake of the Dow's 179-point rise on Friday. A further advance of 2 per cent in US blue chips during European trading hours yesterday was taken as confirmation that the bourses were moving in the right direction.

In eastern Europe, Budapest was encouraged by buoyancy elsewhere to stage

a 7.5 per cent rally. In Tallinn, trade resumed in Hansapank after Friday's suspension. Two Swedish banks, Swedbank and S-E Banken, have been squaring up to take a strategic stake in the Estonian bank, sending the share price up from a July 13 low of SEK41.5 to a high of SEK111.5 by the close of business last Wednesday.

Even Latin America looked steadier. São Paulo climbed 2.8 per cent by mid-session after the switchback

ride that sent the market tumbling almost 16 per cent on Thursday before recovering 18 per cent on Friday.

Expectations that equities would outperform most other asset classes over the next 12 months has prompted Goldman Sachs to raise its recommended weighting towards equities in its model portfolio from 57 per cent to 60 per cent, against a benchmark 55 per cent. Increased confidence in the global interest rate back-

drop has also prompted a rise in the weighting for bonds back to a neutral 30 per cent from 27 per cent.

The US investment bank says that in terms of equity market allocation it still favours Europe and Japan relative to the US and emerging markets.

It believes the markets are pricing in a significant and prolonged slowdown in corporate profitability that will not occur, and this is making current equity

valuations attractive.

After the 20 per cent correction since mid-July, Salomon Smith Barney is forecasting a 12-month gain of 28 per cent in European equity markets. Salomon concedes some of its forecasts, especially for smaller markets, may be over-optimistic.

It sees 40 per cent plus rises in Austria, Ireland, Norway and Spain. However, the investment bank still believes the aggregate forecast is achievable.

### EMERGING MARKET FOCUS

## Greek island of calm in storm

Turnover on the Athens stock exchange has shrunk dramatically since the Russian crisis erupted, but Greek brokers sound confident that a matching fall in prices can be avoided.

After plunging 22 per cent in August, the index has stabilised. Brokers agree that the bull run that drove up share prices 80 per cent between January and late July is over, but point out Athens is among only a handful of emerging markets showing gains on the year.

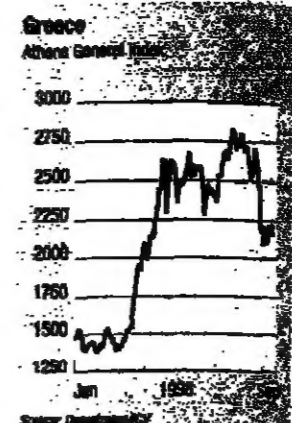
Yesterday the general index rose 3.1 per cent to close at 2,222. Volume reached Dr54bn (\$117.2m), barely a third of daily turnover in mid-summer, when trading was so frenzied that Greece's custodian banks were overwhelmed by the flood of transactions.

"What happens next depends on the outlook for fourth-quarter earnings," says John Marcopoulos, chairman of Sigma Securities. "If forecasts are revised downwards by no more than 10 per cent, the market can trade comfortably around the 2,200 level."

Mr Marcopoulos argues that Greece's unusual position of being a European Union member but still an emerging market helps protect the Athens bourse from the international turbulence. "The government's policy mix is sound. The politicians have stayed calm. Greece is still on the road to monetary union and privatisation is still on track," he said.

Greece's bid to enter Europe's single currency on January 1 2001 is gathering momentum. The budget deficit is set to fall to 2.4 per cent this year, comfortably below the 3-per-cent ceiling set for members of the eurozone. Inflation - 5 per cent in August - is falling slowly but steadily and interest rates on long-term government bonds are declining.

With so much at stake, the government cannot afford



Source: Datastream

## Dow rises on poll support for Clinton

### AMERICAS

US equities rallied sharply in early trading as the market took heart from opinion polls showing continuing support for President Bill Clinton, writes Tracy Corrigan and John Ashers in New York.

Weekend polls showed that most Americans want Mr Clinton to serve his full term in office, reducing the chances that Congress will move to impeach the president, according to analysts.

By mid-session, the Dow Jones Industrial Average had gained 200.82, testing the 8,000 mark at 7,996.07, while the Standard & Poor's Composite Index gained 2.4 per cent at 1,063.40.

Mr Clinton's call, in a televised speech, for concerted action by government leaders to address the world's economic problems reassured investors that despite the distraction of the Starr report and possible impeachment proceedings, the president is seeking to reassert his position as a world leader.

Efforts to restore global economic stability would also help improve the outlook for the US market.

This rally may be more sustainable than previous attempted recoveries in the last month, according to Larry Wachtel, strategist at Prudential Securities. "This recovery has better technical legs," he said.

Meanwhile, two more US companies issued profit warnings yesterday. Deere warned that its fourth-

quarter earnings would be hit by the impact of declining farm commodity prices on the sales of agricultural equipment, while Hilton Hotels said it had been hit by a decline in Asian visitors in its hotels.

Deere slid 1 1/2 to \$32 and Hilton lost 3/4 to \$14. Disney shares fell 3/4 to \$44 following a fourth-quarter profits warning on Friday.

Financial stocks, many of which have lost more than half their value since July, continued a rally started on Friday. Some analysts have said that a recovery in the market could well be led by this sector.

Citigroup gained \$5 to \$101 1/4, still well below its high of more than \$180, while many regional bank stocks also gained more than 5 per cent.

TORONTO pushed higher, ignoring a dull start for gold and focusing on a surge for the heavyweight banking sector. The 300 composite index was up 70.46 at 5,989.90 at noon.

A better morning for the Canadian dollar, which took the pressure off the money markets, sent banks higher. Royal Bank of Canada rose C\$2.90 to C\$67.40 and Bank of Montreal C\$2.50 to C\$62.50. Bank of Nova Scotia improved 65 cents to C\$27.65.

Alcan Aluminium added C\$1.10 to C\$35.45 and Canadian Pacific rose 45 cents to C\$33.30. Seagram gained 85 cents to C\$45.30. Golds tracked the softer bullion price. Barrick shed 50 cents to C\$36.40 and Placer Dome 85 cents to C\$17.90.

## São Paulo climbs again

SAO PAULO continued to rally, underpinned by Friday's steep rise for interest rates. Volumes were low in early trading, but there was said to be buying by government-backed institutions.

At mid-session, the Bovespa index had added a further 1.6 per cent to Friday's closing gains of 13.4 per cent. The benchmark had risen 87 to 5,485. Telebras lagged the market, adding 0.8 per cent to R\$66.50, but most other leading stocks pushed

sharply higher. Petrobras gained 2.7 per cent to R\$116.00 and Eletrobras 6.2 per cent to R\$20.50.

MEXICO CITY also improved, rising 36.20 or 2.06 per cent to 2,983.96 on the IPC index at mid-session, although brokers said activity was minimal. Telmex was 26 centavos easier at 18.50 pesos.

CARACAS gained ground with the IBC index rising 30.04 or 1.11 per cent to 2,739.33 at mid-session.

### EUROPE

Results optimism got behind PARIS, which staged its best one-day rally for almost four weeks.

In moderate volumes, the CAC 40 index pushed up 136.4 or 3.8 per cent to 3,714.81, helped by strong gains by market heavyweights France Telecom and Renault, both of which announced first-half results today.

France Telecom rose FF225 or 5.4 per cent to FF466 in turnover of FF939m ahead of Thursday's interim results, which some analysts suspect may be accompanied by news of the government's planned sale of further shares in the company.

Car stocks, which were given a boost last week by strong first-half numbers from Peugeot, also rallied ahead of results announcements. Renault, Valeo and Michelin all report today. Renault gained FF16.40 to FF282.50.

LVMH added FF14 to FF369 in spite of a downgrade by Goldman Sachs that cut earnings estimates by 8 per cent for this year and 13 per cent for the next two years.

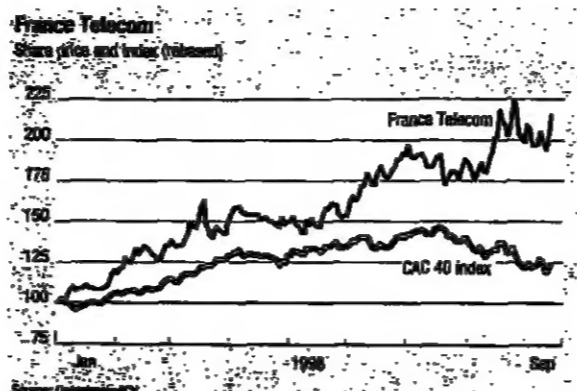
Unimor, hit lately by worries about cheap Asian steel imports, was the day's top performer, gaining FF4.90 or 8.8 per cent to FF60.50.

FRANKFURT rose 138.86 or 2.9 per cent to 4,893.51 on the Xetra Dax index. Man topped the performance charts. The truck and machinery maker, which surged 12 per cent a week ago on strong results, gained a further DM45.50 to DM560.50.

Financials found selective demand. Deutsche Bank gained DM3.70 to DM103.70, while HypoVereinsbank jumped DM12.10 to DM136.80.

ZURICH climbed 3.1 per cent, propelled higher by a strong performance in financials and supported by a firmer dollar. The SMI index rose 200.7 to 6,681.4.

Goldman Sachs and ING Baring raised earnings estimates at Heineken, which



Source: Datastream

Among the banks, CS Group jumped SF11 or 5.4 per cent to SF215 after Lukas Muehleemann, the chief executive, was quoted as saying the recent sharp drop in the share price seemed exaggerated. At the same time, Bank Sarasin repeated its outperform rating on the stock, in spite of the bank's exposure to emerging markets. UBS was SF20.50 higher at SF1435.

Insurers also had a good day. Zurich Allied put on SF36 to SF7796, and Baloeis was SF353 higher at SF1,093.

Inspections group SGS rose SF25 to SF1150, off a high of SF1,275, after its string of recent losses.

AMSTERDAM saw some switching out of bonds, but the main boost to sentiment came from a rally for financials, and by the close the AEX index - which fell nearly 6 per cent last week - was up 23.24 at 1,033.66.

ABN Amro gained F12 or 5.6 per cent to F138 in 9.9m shares traded and ING added F1.80 to F1106.30. Telecoms leader KPN was also in demand after a period of relative weakness due to threatened tariff cuts. The stock jumped F15.20 or 6.3 per cent to F168.

Ahold added F13.30 to F161.10 as roadshow on the retail giant's F14bn financing got underway.

Goldman Sachs and ING Baring raised earnings estimates at Heineken, which

gained 90 cents at F190.30. MADRID was led by the recovery in shares with business ties to Latin America. The general index rose 16.89 or 2.4 per cent to 711.43.

Last week's steep interest rate rise in Brazil supported exposed shares, with banks, insurers and Telefonica gaining ground.

Banks with Latin America ties that had been sold off recovered strongly. BCH rose Pta85 or 8.7 per cent to Pta1,360, Argentaria rose Pta205 or 7.9 per cent to Pta2,795 and Santander added Pta85 or 3 per cent to Pta2,240.

Telefonica, which has large investments in Brazilian telecoms, rose Pta155 or 3.3 per cent to Pta4,860.

Investors switched out of utilities, regarded as safe haven stocks. Sevillana, a small utility, fell Pta15 or 0.9

per cent to Pta1,710, while Union Fenosa lost Pta40 or 2 per cent to Pta1,560.

MILAN was led by a rally in bank shares, and the Mibtel rose 858 or 4.5 per cent to 20,064.

Banks were boosted by news that the Italian Treasury would push for the privatisation of Banca Nazionale del Lavoro, and the weekend unveiling of the names of those institutions which will become core shareholders, namely insurer INA, Banca Popolare Vicentina and Spain's Banco Bilbao Vizcaya.

BNL gained L596 or almost 15 per cent to L4,878. INA added L506 or more than 13 per cent to L4,316. Banco di Napoli rose L175 or 10 per cent to L1,936 while Banca di Roma rose L235 or 9 per cent to L2,761.

Olivetti, the most active issue of the day, gained L118 at L3,853 and Montedison added L57 to L1,697.

HELSINKI was boosted by a recovery in Russian-related stocks. The Hex index rose 183.98 or 4.2 per cent at 4,521.61.

Hartwall, the beverage maker with ties in Ukraine and Russia, rose FM2.80 or 3 per cent to FM81.10, while cargo shipping group Finnlines rose FM5 or 3 per cent to FM208.

Written and edited by Michael Morgan, Jeffrey Brown, Emilio Terazono and Peter Hall

## Financials boost Jo'burg

### SOUTH AFRICA

A powerful rally by financials sent Johannesburg ahead, pushing the broad market higher in spite of weak golds. The all share index gained 86.4 to 4,708.6. Industrials rose 151.6 to

5,398.5, but the real driving force to the session came from financials, which surged 238.9 or 3.8 per cent to 6,488.55, thanks partly to a steady day for the rand.

Golds came off 72.6 or 6.6 per cent to 1,023.4. AngloGold fell R20.60 to R277.

## Tokyo rallies on hopes of deal

### ASIA PACIFIC

Amid hopes for a political deal to rescue the deeply troubled financial sector, TOKYO rallied strongly, reversing more than a third of Friday's 749-point decline, writes Alexandra Harvey in Tokyo.

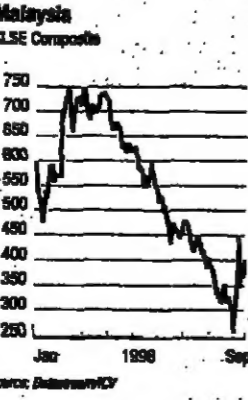
Reports that the Liberal Democratic party had devised a compromise solution to the impasse over using public monies helped financial sector shares, which have been heavily sold in recent weeks.

The Nikkei 225 Average improved 2.2 per cent or 310.39 to 14,227.37 after sliding 5 per cent on Friday. The average traded between 13,844.81 and 14,329.92.

The market's momentum was strongly positive. Advancing shares exceeded declining stocks 792 to 358. Only three sectors - transportation equipment, communications and wholesalers - closed down.

Banking shares jumped 2.5 per cent after the LDP reportedly offered a plan that would close the gap in its debate with the opposition parties over a solution to the financial sector's liquidity problem.

Fuji Bank, rumoured to have suffered heavy losses from derivatives trading, gained Y36 to Y372. Bank of Tokyo-Mitsubishi gained Y32



Source: Datastream

KUALA LUMPUR ended a low-volume session with the composite index up 24.71 or 6.7 per cent at 368.24. The benchmark fell to 362.50 at one stage before rallying on official moves to improve liquidity. The central bank asked banks to cut their maximum margin above base lending rate to 2.5 per cent from 4 per cent.

SYDNEY moved higher, lifted by US and regional gains plus a good day for gold shares. The All Ordinaries index ended up 41.9 or 1.7 per cent at 2,510.2.

Golds leader Normandy ended 6 cents higher at A\$1.35 after hitting a seven-week high of A\$1.37. Rio Tinto jumped 43 cents to A\$18.00 while BHP gained 35 cents or 2.9 per cent to A\$12.51.

Media giant News Corp turned in one of the strongest gains, advancing 35 cents to A\$10.44.

HONG KONG was lifted by expectations of lower interest rates in the US and China and confirmation from the Hong Kong Monetary Authority of a steady Hong Kong dollar exchange rate for at least six months.

The Hang Seng index closed 63.38 or 1.1 per cent higher at 7,661.96, but well off the day's high of 7,712.15 in low turnover of HK\$3.7bn. Defensive utilities outperformed other blue chips,

while financials slipped into negative territory.

China-linked stocks outperformed. The red-chip Hang Seng China Affiliated Corporations Index and the H share Hang Seng China Enterprises Index both added 5.2 per cent.

SEOUL was lower on foreign selling of bank shares as international investors took a negative view of the rash of mergers in the sector. The composite index fell 6.09 or 1.9 per cent to 314.24.

Hanil Bank and Commercial Bank of Korea fell by their daily limit lows of Won60 to Won460 and Won450 respectively.

Among other blue chips, Samsung Electronics lost Won650 to Won41,950 and Korea Electric Power gave up Won850 to Won17,200.

SINGAPORE gained ground on retail buying, and the Straits Times index closed up 24.64 or almost 3 per cent at 877.83.

Private investors bought small-caps and penny stocks. Panpac Media rose 3 cents to 19 cents. Natsteel Electronics, which will privately place 39m new shares at 10 cents per share, gained 30 cents to \$33.60.

MANILA ended its three-day losing streak to close up almost 3 per cent. The composite index rose 18.58 to 1,100.76 on technical buying of blue chips in thin volume.

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